

QUARTERLY BUDGET REPORT

December 2021



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INTRODUCTION

Section 97 of the *Local Government Act 2020* requires that Council be presented with a Quarterly Budget Report comparing actual to budgeted revenue and expenditure at the conclusion of each quarter of the financial year.

This report provides financial information for the period 1 July 2021 to 31 December 2021.

It provides information on Council's operating performance via the Operating Statement and Council's financial position as at 31 December 2021 via the Balance Sheet. A summary statement of Capital Works and Employee Costs are also included for Council's information.

Where the annual actuals vary from the annual budget by more than 10% **and** \$20,000, **or** more than \$100,000, a variance explanation is given.

Information is also provided on some of the more pertinent financial indicators, including:

- Cash and investments
- Working capital
- Rates debtors outstanding
- Sundry debtors outstanding



OPERATING STATEMENT

The year to date Operating Statement is presented as per the AASB101 format for Council's information. Variances are calculated as YTD actuals less the YTD current budget, with the variance also being displayed as a percentage of the YTD current budget.

West Wimmera Shire Council

Comprehensive Income Statement

1 July 2021 to 31 December 2021

| | YTD Actual \$ | Original Annual Budget \$ | Revised Annual Budget \$ | Annual Revised Budget Met % | YTD Budget \$ | YTD Variance \$ | YTD Variance % | Notes |
|-----------------------------------|---------------------|------------------------------------|-----------------------------------|---|---------------------|-----------------------|----------------------|-------|
| Income | · | , | • | | • | • | - | |
| Rates & Charges | 8,005,831 | 8,079,663 | 8,079,663 | 99.09% | 8,059,663 | (53,832) | -0.7% | |
| Statutory Fees & Fines | 41,930 | 130,700 | 130,700 | 32.08% | 45,350 | (3,420) | -7.5% | |
| User Fees | 181,814 | 714,250 | 714,250 | 25.46% | 197,125 | (15,311) | -7.8% | |
| Grants - Operating | 2,795,602 | 7,622,917 | 7,622,917 | 36.67% | 2,811,459 | (15,857) | -0.6% | |
| Grants - Capital | 1,107,058 | 3,692,451 | 3,692,451 | 29.98% | 1,146,226 | (39,168) | -3.4% | |
| Contributions - Monetary | 6,000 | 6,000 | 6,000 | 100.00% | 6,000 | - | 0.0% | |
| Net Gain/(Loss) on Sale of Assets | 49,091 | 100,000 | 100,000 | 49.09% | 50,000 | (909) | 0.0% | |
| Other Income | 968,326 | 1,680,737 | 1,680,737 | 57.61% | 840,369 | 127,958 | 15.2% | 1 |
| Total Income | 13,155,652 | 22,026,718 | 22,026,718 | 59.73% | 13,156,191 | (539) | 0.0% | |
| Expenses | | | | | | | | |
| Employee Costs | 4,817,577 | 8,152,342 | 8,152,342 | 59.09% | 4,576,171 | 241,406 | 5.3% | 2 |
| Materials & Services | 3,475,862 | 5,991,549 | 5,991,549 | 58.01% | 3,395,775 | 80,088 | 2.4% | |
| Depreciation | 4,009,267 | 8,018,533 | 8,018,533 | 50.00% | 4,009,267 | - | 0.0% | |
| Other Expenses | 124,987 | 297,319 | 297,319 | 42.04% | 138,660 | (13,673) | -9.9% | |
| Total Expenses | 12,427,693 | 22,459,743 | 22,459,743 | 55.33% | 12,119,872 | 307,821 | 2.5% | |
| Surplus/(Deficit) from Operations | 727,960 | (433,025) | (433,025) | 0 | 1,036,319 | (308,360) | -29.8% | |
| Total Comprehensive Result | 727,960 | (433,025) | (433,025) | | 1,036,319 | (308,360) | -29.8% | |



Employee Costs

1 July 2021 - 31 December 2021

| CAPITAL EXPENDITURE | | | | | |
|---|---------|-----------|-----------|---------|----------------------|
| YTD Actuals Original Annual Revised Annual Annual Budget Annual Budget Me | | | | | Annual Budget Met |
| Salaries | 338,010 | 1,115,262 | 1,115,262 | 777,252 | 30.31% |

| OPERATING EXPENDITURE | | | | | | |
|---------------------------------------|-------------|---------------------------|--------------------------|----------------------------|----------------------|--|
| | YTD Actuals | Original Annual Budget | Revised Annual Budget | Annual Budget Remaining | Annual Budget Met | |
| Salaries | 3,314,580 | 5,711,401 | 5,711,401 | 2,396,821 | 58.03% | |
| Fringe Benefit Taxes | 20,444 | 74,000 | 74,000 | 53,556 | 27.63% | |
| Annual Leave | 293,293 | 758,378 | 758,378 | 465,085 | 38.67% | |
| Sick Leave | 208,741 | 261,044 | 261,044 | 52,303 | 79.96% | |
| Long Service Leave | 46,225 | 183,898 | 183,898 | 137,673 | 25.14% | |
| Other Leave Expenses | 18,073 | 20,000 | 20,000 | 1,927 | 90.37% | |
| Superannuation - Council Contribution | 417,858 | 794,604 | 794,604 | 376,746 | 52.59% | |
| Workers Compensation Insurance | 269,834 | 186,562 | 186,562 | -83,272 | 144.64% | |
| Income Protection Insurance | 228,529 | 162,455 | 162,455 | -66,074 | 140.67% | |
| | 4,817,577 | 8,152,342 | 8,152,342 | 3,334,765 | 59.09% | |

| OPERATING INCOME - EMPLOYEE COST REIMBURSEMENTS | | | | | | |
|---|-------------|---------------------------|--------------------------|--------------------|-------------------|--|
| | YTD Actuals | Original Annual Budget | Revised Annual Budget | YTD Variance \$ | YTD Variance % | |
| Income Protection Reimbursement | 39,709 | 0 | 0 | 39,709 | 100.00% | |
| Workers Compensation Reimbursement | 53,873 | 0 | 0 | 53,873 | 100.00% | |
| | 93,582 | 0 | 0 | 93,582 | 100.00% | |

| | YTD Actuals | Original Annual | Revised Annual | Annual Budget |
|----------------------|-------------|-----------------|----------------|---------------|
| | TID Actuals | Budget | Budget | Remaining |
| TOTAL EMPLOYEE COSTS | 5,062,005 | 9,267,604 | 9,267,604 | 4,112,017 |

TOTAL EMPLOYEE COSTS ANNUAL BUDGET MET 54.62%



| Notes | |
|-------------------|---|
| 1. Other Income | Other Income is \$127,958 (15.2%) above expected year to date budget due to the receipt of Income Protection reimbursement of around \$50,000 and a budget timing difference for roadworks reimbursements of around \$70,000. |
| 2. Employee Costs | Employee operating costs are currently \$241,406 (5.3%) over budget to 31 December 2021. This is mainly due to the following; - A capital recovery amount of \$89,200 was paid following the winding up of the MAV WorkCover Scheme, which was unknown at the time of budget preparation - Operating wages and allowances are slightly above year-to-date budget due to increased maintenance works in the first half of the year compared to capital works |



BALANCE SHEET

West Wimmera Shire Council Balance Sheet As at 31 December 2021

| | \$ | \$ |
|---|-------------|-------------|
| ASSETS | 31-Dec-21 | 31-Dec-20 |
| Current Assets | | |
| Cash & Investments | 12,817,701 | 11,590,700 |
| Rate Debtors | 6,662,533 | 6,507,877 |
| Sundry Debtors | 241,923 | 302,687 |
| Inventories | 148,317 | 134,701 |
| Other Assets | 23,864 | 5,456 |
| Current Assets Total | 19,894,338 | 18,541,421 |
| | | |
| Non Current Assets | | |
| Investments in Associates | 545,425 | 435,500 |
| Other Non-Current Assets | 10,000 | 145,000 |
| Property, Infrastructure, Plant & Equipment | 226,450,189 | 194,096,655 |
| Non Current Assets Total | 227,005,614 | 194,677,155 |
| | | |
| TOTAL ASSETS | 246,899,952 | 213,218,576 |
| | | |
| LIABILITIES | | |
| Current Liabilities | | |
| Trade & Other Payables | 1,848,876 | 31,635 |
| Trust Funds & Deposits | 26,822 | 24,319 |
| Provisions | 2,104,191 | 2,242,800 |
| Current Liabilities Total | 3,979,889 | 2,298,754 |
| Name Occurs and I had talk the a | | |
| Non Current Liabilities | 5.44 O.CO | 500.004 |
| Provisions | 541,869 | 599,934 |
| Non Current Liabilities Total | 541,869 | 599,934 |
| TOTAL LIABILITIES | 4 524 750 | 2 000 000 |
| TOTAL LIABILITIES | 4,521,758 | 2,898,688 |
| NET ASSETS | 242 279 104 | 210 210 999 |
| NET ASSETS | 242,378,194 | 210,319,888 |
| FOULTY | | |
| EQUITY | 42 (07 425 | 40 270 707 |
| Accumulated Surplus/(Deficit) | 42,697,435 | 48,278,767 |
| Reserves TOTAL EQUITY | 199,680,759 | 162,041,121 |
| IOIAL LOUIII | 242,378,194 | 210,319,888 |



CASH AND INVESTMENTS



As at 31 December 2021, Council was holding a total of \$12.82m in cash and investments. Below is a breakdown of restrictions and intended allocations for Council's cash, giving an estimation of the unrestricted cash balance at 31 December 2021.

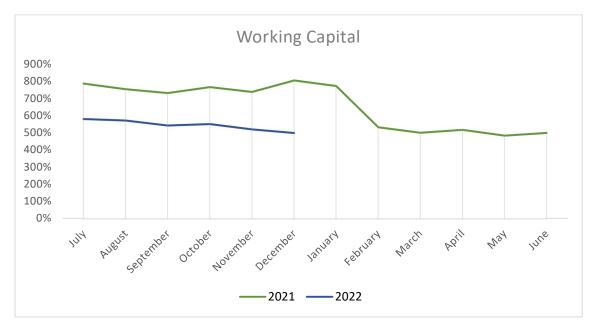
UNRESTRICTED CASH

| Cash & Investments balance @ 31 December 2021 | 12,817,701 |
|--|--------------|
| | |
| Subject to external restrictions: | |
| Trust funds and deposits | 26,822 |
| Unspent grants (recognised in 'trade and other | |
| payables' liability) | 1,596,955 |
| | |
| Intended allocations: | |
| Discretionary Reserves | 6,073,657 |
| Cash held to fund employee leave provisions | 2,646,060 |
| | |
| | |
| Unrestricted cash balance @ 31 December 2021 | 2,474,207.29 |

| Discretionary Reserv | ves |
|------------------------------|-----------|
| Plant replacement | 691,808 |
| Quarry restoration | 119,000 |
| Capital improvement | 315,305 |
| Rates revaluation | 398,900 |
| Elections | 15,000 |
| Carried Forward projects | 4,533,644 |
| Total Discretionary Reserves | 6,073,657 |

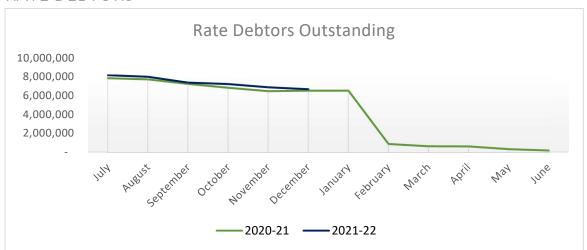


WORKING CAPITAL



Council continues to hold a strong working capital level, with current assets at 500% of current liabilities as at 31 December 2021. A higher level of trade and other payables, notably grant funding received in advance of \$1.6 million, has resulted in a higher level of current liabilities than at the same time last financial year.

RATE DEBTORS



Council raised around \$8.0 million in rates and charges in July 2021. Approximately 65% of Council's ratepayers opt not to pay through the instalment option – for these ratepayers 100% of their rates are due by the end of February 2022. The trend line from the prior financial year is extremely consistent with Council showing a rate debtor amount at 31 December 2021 of \$6.66 million, an increase of approximately \$155,000 from the same time last financial year.



SUNDRY DEBTORS



The total outstanding sundry debtors at 31 December 2021 was \$241,923, a decrease of around \$0.61 million from the same time last financial year.



CAPITAL WORKS

A summary of Council's capital works as at 31 December 2021 is presented. As with the Operating Statement, variances are calculated as annual actuals less the annual current budget, with the variance also being displayed as a percentage of the YTD current budget.

Notes and explanations are provided where the variances exceed 10% **and** \$20,000, **or** where the \$ variance is greater than \$100,000.

West Wimmera Shire Council Capital Works As at 31 December 2021

| | | Annual | YTD | | YTD | |
|-----------------------|--------------|-------------|-------------|---------------|----------|------|
| | YTD | Current | Current | YTD | Variance | |
| Program | Actuals (\$) | Budget (\$) | Budget (\$) | Variance (\$) | (%) | Note |
| | | | | | | |
| Roads | 1,795,310 | 5,852,000 | 1,926,000 | -130,690 | -6.8% | |
| Kerb & Gutter | 33,845 | 129,000 | 39,500 | -5,655 | -14.3% | |
| Bridges | 73,367 | 110,000 | 55,000 | 18,367 | 33.4% | |
| Footpaths | 32,865 | 192,000 | 46,000 | -13,135 | -28.6% | |
| Buildings | 249,214 | 190,000 | 145,000 | 104,214 | 71.9% | 1 |
| Plant | 848,819 | 1,247,000 | 773,500 | 75,319 | 9.7% | |
| Furniture & Equipment | 40,810 | 175,000 | 57,500 | -16,690 | -29.0% | |
| Parks, Gardens, Other | 142,934 | 180,000 | 130,000 | 12,934 | 9.9% | |
| Total | 3,217,164 | 8,075,000 | 3,172,500 | 44,664 | 1.4% | |

| | Capital Works - Variance Notes | | | | | |
|----|--------------------------------|---|--|--|--|--|
| 1. | Buildings | Capital spend on Buildings is currently \$104,214 over expected year to date budget. This is due to works having been completed on building projects carried forward from 2020/21, predominantly the Edenhope Hall fit-out, for which the carried forward amount has not yet been recognised in the Current Budget amount. A list of all projects carried forward from 2020/21 is included below. | | | | |



2020-21 Carry Overs to 2021-22

| Project/Account Name | Amount to Carry Over |
|--|------------------------|
| Laidlaw Ave, Edenhope Drainage Construction (170m x 375mm RCP) | 47,635.00 |
| Blair St., Harrow, frontage of Bush Nursing Centre | 50,000.00 |
| Blair St., Harrow, Frontage of Bush Nursing Centre to Whittaker St. | 30,000.00 |
| Kaniva Neighbourhood House, accessible entrance | 3,500.00 |
| Nurcoung Hall, external repairs, ESM's | 6,317.00 |
| Gutter cleaning, stormwater management repairs | 4,460.00 |
| Planning Scheme Review General Costs | 90,000.00 |
| Planning Scheme Amendment Costs Local Laws Review | 20,000.00 |
| | 30,000.00 |
| Corella Control Expenditure: Salaries | 8,958.29 |
| Indigenous Cricket Trail Signage | 11,500.00 |
| Community strengthening grant - Community support expenses | 10,350.00 |
| Community strengthening grant - Grants/donations | 69,263.00 |
| Community strengthening grant - Community programs & events | 33,738.00 |
| Goroke Greywater Rectification Parder Pool Construction Ch. 20.115m (Paradona Pd.). Ch. 21.880m (Old Talagraph Pd.) | 7,500.00 |
| Border Road Construction Ch. 20,115m (Dorodong Rd.) - Ch. 21,880m (Old Telegraph Rd.) | 125,000.00 |
| Edenhope Pound - Upgrade due to compliance issues. | 37,878.00 |
| Kaniva Township watering system, Commercial Street between Camp and Webb Sts. | 19,500.00 |
| Fry\Yarrock St. Intersection incl. K&C | 47,392.00 |
| Footpath/pram crossing replacements for DDA | 15,664.00 |
| Lake Wallace Walking Track | 12,264.00 |
| Economic Development Grant - Streetscape Scheme | 58,691.00 |
| Kaniva Shire Office, ESM's, roof and ceiling repairs, external repairs and painting, refurbish toile | |
| Kadnook - Connewirricoo Rd. Ch. 11000 - Ch. 11600 x 6.2m seal | 23,684.00 |
| Mooree Rd. Ch. 00 - Ch. 2040m x 7.0-6.2m | 56,375.00 |
| Handicap Park Kaniva in front of IGA | 3,000.00 |
| Madden St., Fry to Paterson st., K&C | 8,347.00 |
| Ped crossings at Baker/Commercial | 10,000.00 |
| Natimuk Frances Rd., Goroke. Various sections between Compston St. and P12 School. | 6,843.00 |
| Madden St, Kaniva Railway Crossing, stage 1 design, approvals and cost estimate. | 16,000.00 |
| Lake St to Foreshore link - Henley Park | 14,876.00 |
| Harrow - Clear Lake Road Bridge over Salt Creek | 200,000.00 |
| Kaniva Depot Meeting / tea room | 80,000.00 |
| Old Toilet Block - Tennis club removal and replacement | 70,000.00 |
| Edenhope Council Office (design and refurbish) | 10,000.00 15,000.00 |
| Baker St/Progress St Drainage | |
| Flocon Spray (P30048) Replacement fleetcoms system | 258,000.00 |
| • | 31,000.00 45,820.00 |
| Septic Tank - Johnny Mullagh Rec Res septic tank Toilet Block Connection to sewer Kaniva Showgrounds | 22,100.00 |
| Edenhope Hall Fit-out | |
| · | 337,414.03 |
| Goroke Rec Reserve | 1,551,135.12 |
| Tourism Strategic Plan Grants/Donations - Events sponsorship | 37,290.91 4,000.00 |
| Playground Strategy | 20,000.00 |
| Kaniva Silo Art | 85,623.94 |
| Goroke Silo Art | 5,591.39 |
| Outdoor Dining | 5,591.39 249,944.18 |
| Kaniva Kinder | 12,352.24 |
| Kaniva Kinder Kaniva Caravan Park | 400,000.00 |
| Mallee Silo Art | 100,000.00 |
| | 30,000.00 |
| Border Councils Tourism Marketing Events in West Wimmera | • |
| EACHTS HI AACST AAHHIIIGIQ | 24,000.00 |