



**WEST  
WIMMERA  
SHIRE COUNCIL**

**2015 - 2016**

**ANNUAL REPORT**

*The best of country living*



# Council Information

## Offices

Edenhope Civic Centre  
49 Elizabeth Street  
EDENHOPE VIC 3318  
Tel: (03) 5585 9900  
Fax: (03) 5585 9950

Kaniva District Office  
25 Baker Street  
KANIVA VIC 3419  
Tel: (03) 5392 7700  
Fax: (03) 5392 7750

## Office Hours

Monday to Friday  
8.30am – 5.00pm

## E-mail

[council@westwimmera.vic.gov.au](mailto:council@westwimmera.vic.gov.au)

## Valuer

Mr. Ian Wilson  
PO Box 1438, Horsham

## Website

[www.westwimmera.vic.gov.au](http://www.westwimmera.vic.gov.au)

## Banker

National Australia Bank

## Auditor

Coffey Hunt, Warrnambool  
Victorian Auditor General, Melbourne

## Internal Auditor

Crowe Horwath  
Malop Street, Geelong

## Solicitors

Stewart & Lipshut  
Victoria Street, Nhill

Power & Bennett  
Elizabeth Street, Edenhope

Maddocks

La Trobe Street, Melbourne

Russell Kennedy Solicitors

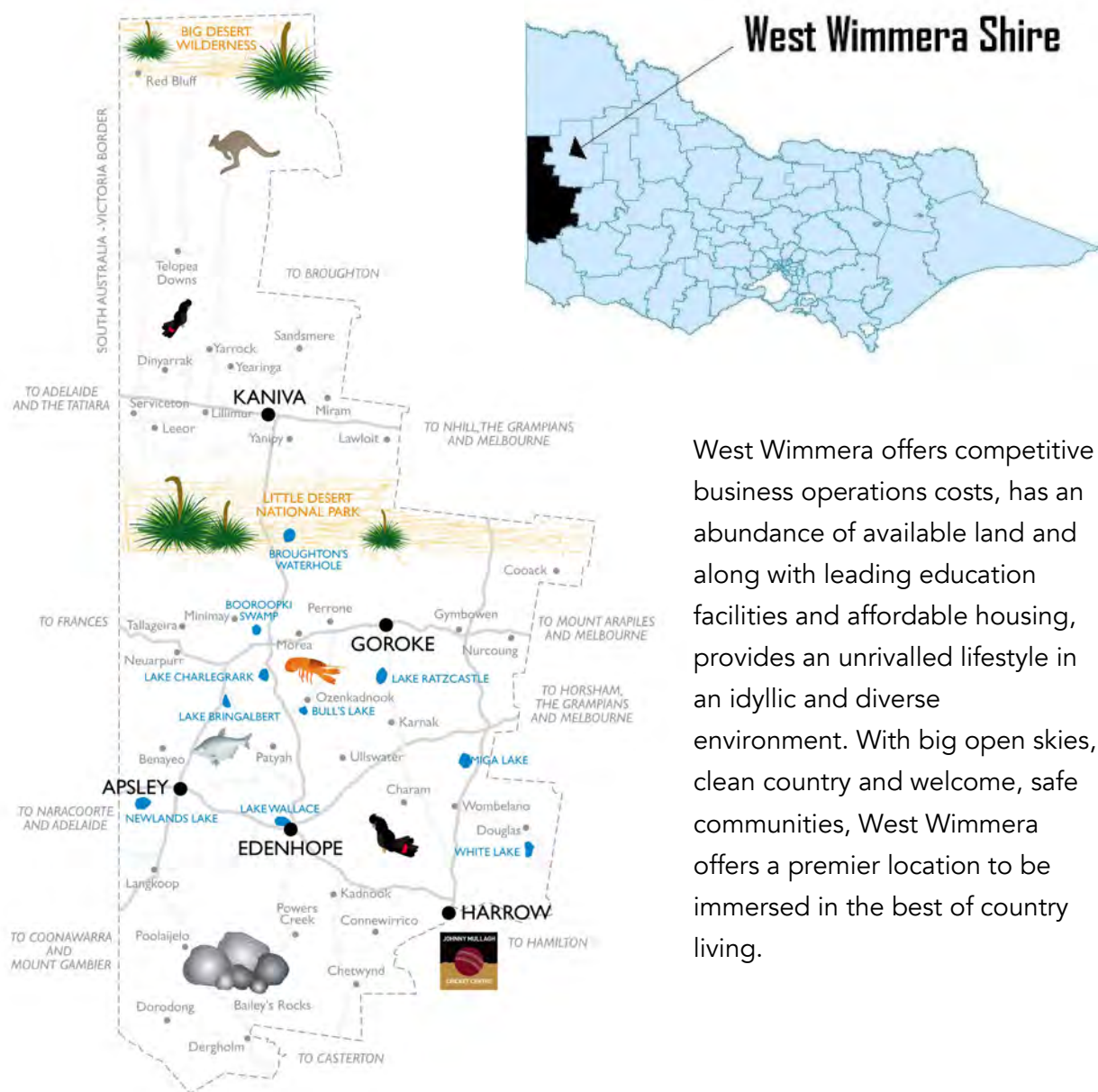
William Street, Melbourne



## About West Wimmera

West Wimmera covers 9,200 square kilometres and includes the townships of Apsley, Edenhope and Harrow in the southern half of the Shire through to Gorokey, Kaniva and Serviceton in the north. Home to approximately 4,500 people, the region prides itself on its welcoming communities, strong agricultural industry and diverse environment.

Consisting of untouched desert parks, vast wetlands and fertile plains, the West Wimmera is equally well known for its acres of wheat and legumes, and as home to the famous Malleefowl, Red – tail black cockatoo and a unique abundance of wildflowers.



# Council Vision, Mission, and Values

## Council Vision

West Wimmera Shire delivers the very best experience and opportunity that rural living has to offer.

## Mission Statement

West Wimmera Shire Council will work in partnership with the community, business and government to develop and enhance a productive, healthy and safe community by providing leadership, services, advocacy and good governance.

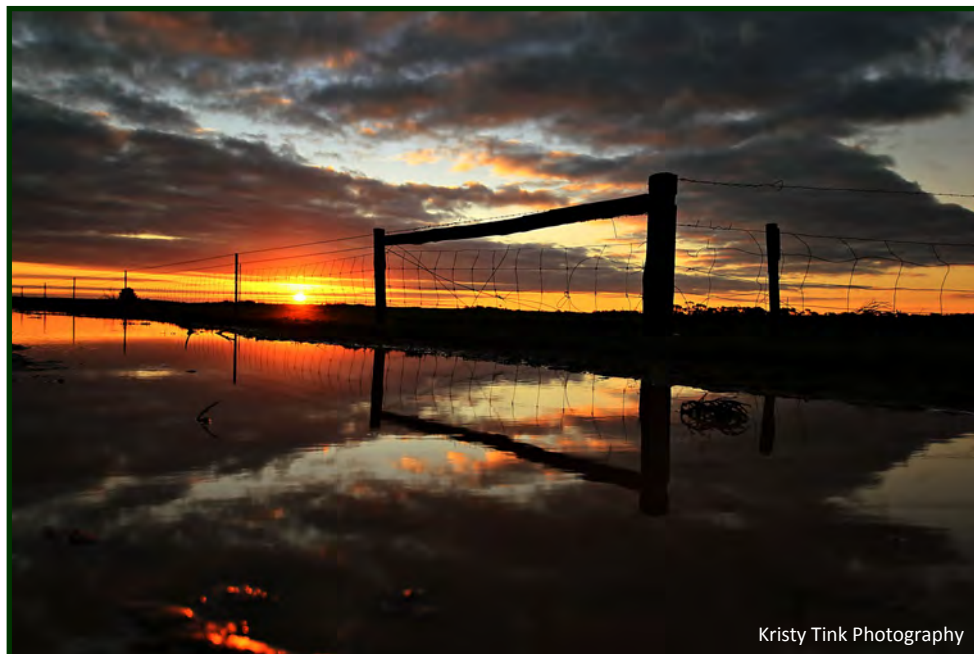
## Values

We will consult and engage our communities in all key issues

We will act honestly, ethically and with fairness

We will act innovatively to provide quality services and strong advocacy

We will ensure professional and effective levels of Council governance



Kristy Tink Photography



## Chief Executive Officer's Message

As a relative newcomer to the west Wimmera Shire, I would firstly like to acknowledge the administration of the Shire for the way that they have managed the organisation over a long period. West Wimmera has been faced with a constant battle to retain population and this has led to difficulties in providing a balanced bottom line.



As a Shire that covers a large portion of Western Victoria, the ability to provide the desired service levels across the entire Shire has been tested by ever decreasing revenue sources. Despite this the administration of the Shire has managed to ensure that the organisation remains in a sustainable position from a cash perspective.

In order for the Shire to future proof itself against the financial pressures that it is faced with, some tough decisions will need to be made regarding service levels. To enable these decisions to be made from an informed position, a number of service reviews have been conducted and these reviews will continue as the financial landscape changes over the coming years.

The 2015/16 financial year saw a continuation of the Shires ability to attract grant funds from State and Federal Government. The funds provided to assist with the construction of the Kaniva Community Hub, funds to upgrade the netball facilities at Kaniva, assistance with funding the upgrade to facilities at the Apsley Recreation Reserve are all examples of how the Shire has worked to leverage the maximum benefit possible for the community.

In addition to the above mentioned examples, the Shire, through advocacy efforts to the Federal Government via the Member for Mallee, received \$1.5m to be utilised for projects on community infrastructure.

As Local Government enters a new era through a new Local Government Act and via Council elections, a new approach is required to ensure that West Wimmera receives positive attention from government. In order for this to occur, organised and well researched advocacy campaigns are required to continue to ensure that the Shire is building a positive relationship with Ministers and opposition key personnel.

Residents of the Shire will welcome a new Council by the end of 2016 and the efforts to raise the Shires profile will continue. Targeted advocacy at a State and Federal level will be a key activity of the new Council to ensure that collaborative funding models can assist in the Shire achieving the goals of its Council Plan.

I would like to finish by paying tribute to the Councillors who were in office for the past 4 years for the contribution they have made representing their communities. It is easy to highlight errors or find fault with an activity in Local Government, but Councillors and Shire personnel should celebrate successes and for West Wimmera there have been many over the term of this Council.

David Leahy— Chief Executive Officer



## Councillors

West Wimmera Shire Council consists of five councillors elected from an un-subdivided municipal district.



### **Cr. Annette Jones**

Councillor Jones was elected to West Wimmera Shire Council on 27 October 2012.

Councillor Jones is West Wimmera Shire Council's representative to the following organisations:

- Municipal Association of Victoria
- Grampians Central West Waste and Resource Recovery Group – Forum Group
- National Timber Towns Council Task Force
- North West Municipalities Association
- Rural Councils Victoria
- West Wimmera Landcare Network
- Wimmera Mallee Sustainability Alliance

### **Cr. Ron Hawkins**

Councillor Hawkins was re-elected to West Wimmera Shire Council on 27 October 2012.

Councillor Hawkins is West Wimmera Shire Council's representative to the following organisations:

- Little Desert National Park Fire Control Committee
- Municipal Emergency Management Planning Committee
- Municipal Fire Prevention Committee
- Wimmera Development Association
- Wimmera Regional Transport Group



### **Cr. Bruce Meyer**

Councillor Bruce Meyer was re-elected to West Wimmera Shire Council on 27 October 2012.

Councillor Meyer is West Wimmera Shire Council's representative to the following organisations:

- Big Desert National Park Fire Control Committee
- Kaniva Community Sporting Complex Committee of Management
- Kaniva Museum and Historical Collection Committee
- Wimmera Regional Library Corporation

### **Cr. Richard Wait**

Councillor Richard Wait was elected to West Wimmera Shire Council on 27 October 2012.

Councillor Wait is West Wimmera Shire Council's representative to the following organisations:

- Douglas Mine Environment Review Committee
- Harrow RSL Hall Committee
- Roadsafes Wimmera
- Southwest Freight Plan Strategy Group
- Timber Towns Victoria
- Western Highway Action Committee
- Wimmera Mallee Tourism Association

### **Cr. Warren Wait**

Councillor Warren Wait was re-elected to West Wimmera Shire Council on 27 October 2012.

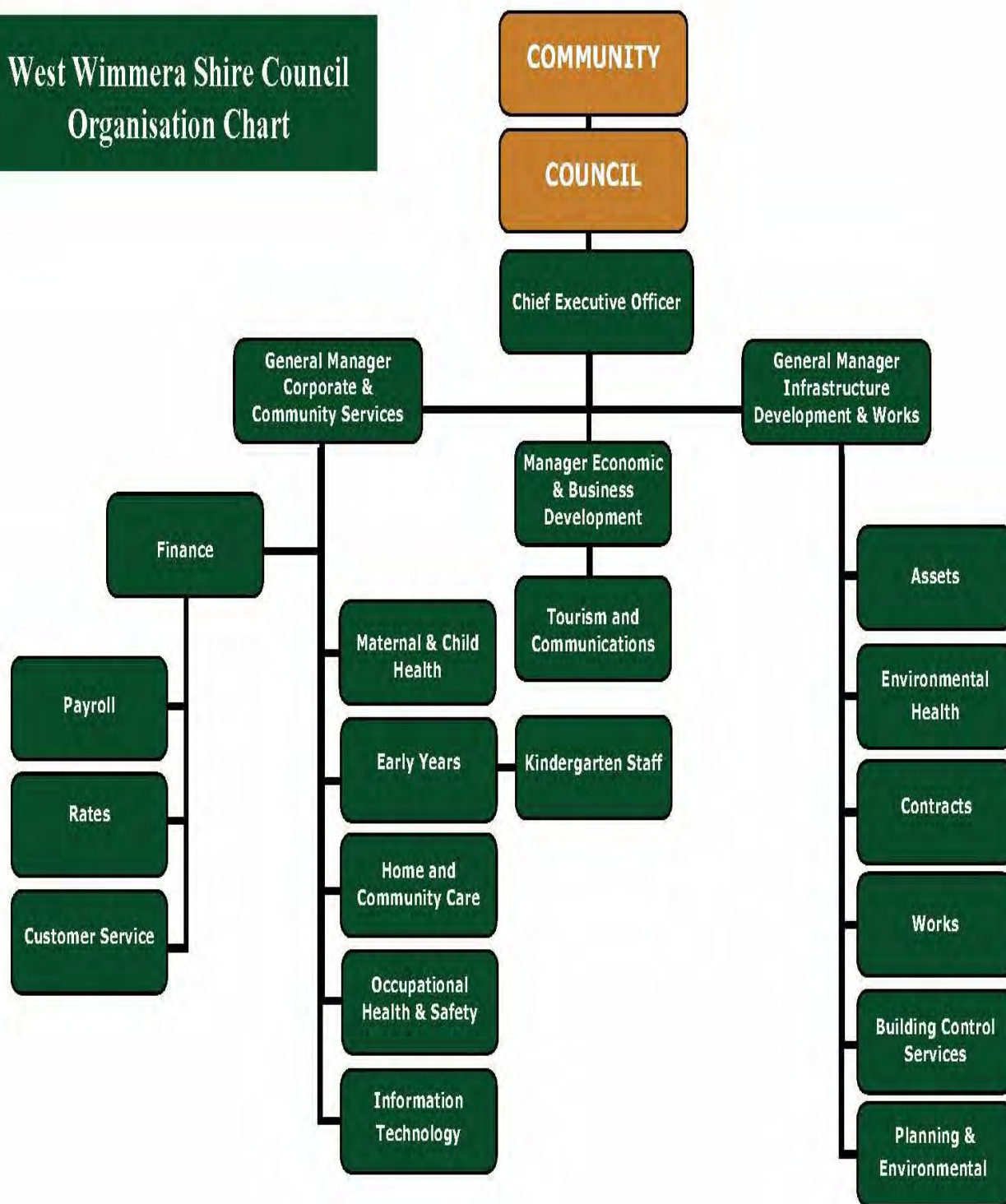
Councillor Wait is West Wimmera Shire Council's representative to the following organisations:

- Crabtree Estate Committee
- West Wimmera Groundwater Management Area Committee





# West Wimmera Shire Council Organisation Chart





# Organisational Structure

Council is the governing body that appoints a Chief Executive Officer (CEO). The CEO has responsibility for the day-to-day management of operations in accordance with the strategic directions of the Council Plan. Two General Managers and the CEO form the Senior Management Group.

## Chief Executive Officer David Leahy

### Areas of Responsibility

- Overall Staff Management
- Governance
- Economic Development and Tourism



David Leahy joined West Wimmera in February 2016. He moved to the Shire with his wife Christina and son Thomas and is residing in Edenhope.

David has 18 years experience in Local Government in senior roles. Commencing in South Australia at Whyalla City Council, David worked primarily in the civil construction field where he developed and oversaw all of the capital works contracts for the Council.

In 2006, David moved to Naracoorte Lucindale Council with his family where he worked as the Engineering and Technical Services Director.

A move into Victoria followed in 2009 to take up the role of Infrastructure Director at Swan Hill. This role involved managing a large capital works budget and an extensive maintenance and works program. David also spent considerable time as the Acting Chief Executive Officer including during the 2011 flood event.

David has worked extensively on regional committees in the transport field and has had involvement in advocating for passenger rail and the Murray Basin Rail Freight Project.

Formal qualifications include:

- Certificates in Management
- Qualifications in Civil Works Supervision and Management
- Quality Management for Business
- Level two coaches qualification—Australian Football



# General Manager Corporate and Community Services

## Venkat Peteti

### Areas of Responsibility

- Finance, Rates and Revenue, Payroll
- Customer Service
- Occupational Health and Safety
- Kindergartens, Early Years Services
- Risk Management, Audit Committee
- Maternal & Child Health Services
- Youth Services
- Home and Community Care Services
- Community and Volunteer Support
- Emergency Management—Relief and Recovery
- Information Technology
- Libraries
- Cemeteries



Venkat Peteti took on the role of General Manager Corporate and Community Services in August 2012. Before joining West Wimmera Shire Council, Venkat had worked in Local Government and the large multinational corporations in the United States, India and Australia. Venkat has a strong professional background in Finance, Information Systems, Community Services, Governance, Infrastructure Asset Management and Process re-engineering.

Alongside his professional career, Venkat is passionate about volunteering, community strengthening, youth services, education and social inclusion. Venkat currently holds the position of Chairman of the Board of Volunteering Western Victoria. Venkat is a mentor under governance mentoring program and helps community organisations to improve their governance practices.

Venkat is married to Narmada and has two young children, who have all embraced the change moving to a rural setting. Venkat and his family are actively involved in community activities in West Wimmera. Venkat is also a member of Lions Club of Kaniva.

### Tertiary Education/Professional Memberships

- Bachelor of Commerce
- Master Of Financial Management
- Master of Business Administration
- Graduate Member of Australian Institute of Company Directors



# General Manager Infrastructure, Development and Works

## Robyn Evans

### Areas of Responsibility

- Shire Buildings
- Roads Program
- Footpaths
- Culverts and Drains
- Waste, Recycling and Transfer Stations
- Environmental Health
- Statutory Planning, Municipal Building Services
- Emergency Management and Fire Prevention
- Animals and By-Laws
- Roadside Pests & Weeds Program
- Parks & gardens
- Aerodrome
- Quarries
- Contracts and Procurement
- Seasonal Pools



Robyn Evans joined the team at West Wimmera in August 2012. Prior, she had worked in sustainability and relationship development roles for various organisations including VicTrack, RMIT, Swinburne and local governments. Robyn has qualifications in management and business.

Robyn enjoys exploring the amazing natural environment of the Wimmera and Little Desert, but doesn't get as much time to do this as she intends due to the continuous offerings of tempting weekend community events around the Shire.

Robyn's two adult sons visit occasionally for the rock climbing and cycling but neither have yet made it past the Apsley pub on the ride to the South Australian border.



## **Corporate and Community Services**

West Wimmera Shire Council achieved great results in the Corporate and Community Services area in 2015-16.

I thank Corporate and Community Services team for their great contribution to achieving great success.

### **Financial Services**

Council continues to maintain strong financial discipline. Due to the pre-payment of Victorian Grant Commission's grants for 2015-16 Council's operating deficit was estimated at \$1.9 million, however with increase in the number of discretionary grants the deficit was limited to \$489,228. Victorian Government implemented rate capping for 2016-17 financial year. Council did not seek any variation to rate capping due to tough seasonal conditions. However based on the long term projections from financial modelling, Council will explore the opportunities to seek minor variation to rate capping in the coming years.

In 2015-16 there were budget efficiencies gained by providing financial education to service delivery managers and this initiative will continue in the future. Implementation of BIS system allowed all service delivery managers to constantly monitor their service delivery budgets with the actual expenditure spent. In 2015-16 Council's financial reporting was improved to provide updated financial information to Council on quarterly basis.

### **Customer Service**

Council's customer service team was ranked very highly in the customer satisfaction survey. West Wimmera Shire Council is one of the highest rated customer service providers among Victorian Local Government. West Wimmera Shire Council also provides services on behalf of VicRoads and Centrelink. Council provides a community bus, which is managed through our Customer Service area. The customer satisfaction survey results are a testimony to all staff for our attitude and service delivery in the customer service area. In spite of resources shortages both the Edenhope and Kaniva customer service teams deliver high-quality customer service every day.

Council's customer service team also supports cemetery operations across Edenhope, Goroke and Kaniva & Lillimur cemeteries. In 2015-16 Edenhope cemetery's lawn section was extended to meet future demands.



## **Early Years Services including Maternal and Child Health Services**

Maternal and Child Health Services continue to meet the targets in providing consultation in key ages and stages. West Wimmera continues to achieve 100% results in immunisation. In 2015-16 Council also participated in the Let's Read Program to encourage parents to read to their children.

Council welcomed Tracey Bone as Coordinator Early Years for 12 months. Council continues to provide quality kindergarten services with the help of parent advisory committees. In 2015-16 Council had an assessment at the Kaniva Kindergarten under National Quality Framework and excelled in many aspects of the assessment. The assessment identified few gaps in the policy area, which have been rectified to further strengthen our service delivery.

In 2015-16 Council undertook a review of services in the Early Years area. This review strengthens Council's commitment to deliver a quality early years service whilst balancing financial constraints.

## **Home and Community Services**

Council is participating in the Wimmera Southern Mallee Health Alliance to meet the challenges of Home Care Services transition to Federal Government. This alliance is formed with the representatives of all Health Care providers and councils across the Wimmera Southern Mallee region and supported by Victorian Department of Health and Human Services.

Council undertook a service review of Home and Community Services in 2015-16. This review outlined the importance of the service and reinforced Council's support to the service.

In 2015-16 Council commenced a new social support service to support clients with hydrotherapy. This services was piloted in Edenhope and will be extended to other location subject to the need for the service.



Chelsea Tink Photography





## Major Projects

Council received \$495,000 from Victorian Government for the Kaniva Community Hub project and \$100,000 for the Apsley Recreation Reserve project.

Council was also successful in securing \$1.5 million drought funding to support projects across Goroke, Kaniva, Edenhope, Harrow and Lake Charlegrark. Council thanks the support from the Federal Member to provide a successful outcomes for Council's advocacy in the drought support area.

The grants achieved through the drought assistance will be leveraged with community contributions of both cash and in-kind and communities will be able to achieve projects to support community strengthening and wellbeing.



Chelsea Tink Photography



## Youth Services and Community Support

Council continued the Youth Art at Lake Charlegrark Festival in 2015-16, which was well received by community members. Council also continues to run Freeza events to support young people. In 2015-16 Council also initiated a regional group of all Youth Officers to meet periodically and share practices. Council welcomed Mel Jordan as Youth Officer late in 2015-16.

In 2015-16 major parts of West Wimmera Shire were effected by drought. Both State and Federal Governments responded quickly and worked with Council to assist communities that are effected by drought. Council, through the Community Support Officer, supported various community events. Council also helped connect people with the services like Rural and Remote Engagement (RARE) program. Council thanks Wimmera Uniting Care, Department of Health and Human Services at both State and Federal Government, Regional Development Victoria for their continued support to assist communities.

Council supported the regional initiative of providing Mental Health First Aid with two resources undertaking the "train the trainer program" . This is a vital service required for small rural areas. The two local trainers have already delivered two Mental Health First Aid trainings in 2015-16.

Council also strengthened volunteer management in 2015-16. The Community Support Officer undertook volunteer management and supported volunteer run programs by adding more volunteers and provided basic training and support needed.

Overall, it has been an extremely successful year for Corporate and Community Services team. I thank all my team for their excellent performance.

Venkat Peteti - General Manager Corporate and Community Services



# Kaniva Community Hub

Community, social and sporting organisations from Kaniva and District participated in a series of Social Infrastructure Studies commencing in 2014, leading to the adoption of the “Kaniva and Surrounds Social Infrastructure Strategy” by West Wimmera Shire Council. One of the priority projects identified by the study was the construction of a community facility and upgrade of the power and water supplies at the Kaniva Recreation Reserve. The project quickly gathered momentum, with significant financial contributions pledged by all user groups of the Recreation Reserve.

In light of the dry seasonal conditions, particularly in the north of the Shire, the State Government invited Council to submit an expression of interest to the Regional Jobs and Infrastructure Fund for the construction of a multi-functional community facility at the Kaniva Recreation Reserve.

The Andrews Labour Government has fast-tracked funding from its Regional Jobs and Infrastructure Fund to help Victoria’s drought-affected communities. On 20 January 2016, Minister Jaala Pulford announced a \$495,000 grant to West Wimmera Shire Council towards the Kaniva Community Hub project. The total project is estimated to cost \$815,400.

The Kaniva Community Hub project at the Kaniva Recreation Reserve includes the construction of a new structure to replace the existing clubrooms with a larger function room, office, flexible meeting space and commercial kitchen. To future-proof for predicted usage, upgrades to the power and water supply to the Reserve are included in the project.

The project cost is comprised of the following contributions:

- State Government Regional Jobs and Infrastructure Fund – \$495,000
- Kaniva Leeor United Football Club – \$100,000
- West Wimmera Shire Council – \$50,000
- Kaniva Hockey Club – \$10,000
- Kaniva Leeor United Netball Club – \$10,000
- Kaniva A & P Society – \$1,000
- Fundraising and Philanthropic contributions – \$99,000
- In-kind and non-financial support - \$50,400

Kaniva Recreation Reserve is a hub of social connectivity in the Community, being home to four strong sporting clubs, and used regularly for functions.

The existing building is a small, outdated structure and struggles to meet the demands of its regular use. The power and water supplies to the Recreation Reserve are insufficient to



satisfy the current requirements and is restricting potential improvements to the Reserve.

Upgrading the power supply to three-phase power will guarantee the current and future power needs of the Reserve. It will allow large Community functions to proceed without the concern of the power supply not coping with demand. It will allow user groups to pursue lighting upgrades for their facilities to enable night events, training and competitions to proceed safely, increasing the flexibility of the Reserve.

Upgrading the water supply to the Reserve will enable a more efficient and cost effective watering of the existing playing surfaces and will allow additional playing surfaces to be constructed.

The new Hub will be a multi-function space for regular meetings of existing user groups and will potentially become a new home for other organisations.

The construction of the Kaniva Community Hub will provide a quality Community facility that will enhance the morale of the Community. The investment will help retain the local population by increasing the liveability of Kaniva with a vastly improved Kaniva Recreation Reserve precinct.

Universal access will be a key inclusion in the new structure, and this will provide greater accessibility to people of all abilities and age groups. The communities of Kaniva and surrounding districts will value this project as an economic and social boost to the area.

Planning is well underway for the project while allowing for the winter sport season to proceed without interruption. Construction of the building will commence after the Kaniva A & P Society's Annual Show in October. The project is expected to be completed in April 2017.



## Youth Art @ Charlegrark 2016

It was a cool wet start to Youth Art @ Charlegrark for 2016 the wettest start to Youth Art in the four years it has been running and some would say that is a blessing!!

Despite the cool start to the day there was a great roll up of runners to take part in Paint the Lake. This is a great event and sets the tone for a fun day. The winners of the best dressed went to Prudence Munn and Tiarnie Dyer who arrived in their togas. Just as the runners took off the sun began to shine and the runners were entertained by DJ Will pumping out the tunes across the Lake.



Tyler Hayden from Goroke College was the master of ceremonies and did a marvellous job. The crowd was entertained by some very talented local young people, who really enjoyed the opportunity to perform in front of an appreciative audience. Kaniva Can Move Dance Troupe danced up an entertaining storm and Diamond Duo, two highly skilled young people, entertained the crowd with a highly polished, humorous performance, showing off their amazing circus skills.

There was an opportunity to take part in a circus skills workshop hosted by Diamond Duo. There were many laughs as young people attempted to juggle and hoola hoop.

Richard Lavender led two street art workshops which were very popular with all ages. He showed budding and established artists how to work with the paint effectively, creating some interesting works.

The art on display in Crabtree Hall was appreciated by the public. This year Youth Art was lucky enough to host Gail Harradine from the Wurega Aboriginal Corporation. Gail organised workshops to make possum skin bracelets and bush toys. Aunty Nancy opened the day with a Welcome to Country and there was also a variety of artists working on their art for people to observe and ask questions. Lillieth Guise, a student from Kaniva College, was the artist in residence for this year. Kaniva, Edenhope and Goroke Colleges contributed an array of art works which were admired by the public.

There was a variety of activities for people of all ages to experience. The Dragon Boat Club from Bordertown organised a come and try day at the Lake, while others chose to battle it out in the blow up boxing ring or the gladiator, others chose the giant slide. Wimmera



Uniting Care's community bus was in attendance encouraging the young people to write down what they would like to achieve in their future and what they want for their communities.

The West Wimmera Shire Council would sincerely like to thank everyone that assisted with organisation, participated and attended to make the day the success it was. It was a great effort!

Photos courtesy Chelsea Tink Photography

## Early Years

West Wimmera Shire Council delivers both three and four-year-old educational Kindergarten programs which are available at three sites across the Shire for children prior to school entry.

Kindergarten programs are play based educational programs, planned and delivered by qualified early childhood teachers and supported by qualified educators.

Kindergarten services are managed and led by a qualified and experienced Early Years Coordinator, ensuring compliance with Department of Education and Children's Services regulations.

Kindergarten programs are based on the Victorian Early Years Learning and Development Framework that include five development outcomes.

Outcome 1: Children have a strong sense of identity

Outcome 2: Children are connected with and contribute to their world

Outcome 3: Children have a strong sense of wellbeing

Outcome 4: Children are confident and involved learners

Outcome 5: Children are effective communicators

Kindergarten also provides families with access to:

- Support and assistance for children with special needs
- Resources and links to community services

Kindergartens adhere to inclusive, collaborative and reflective practices including principles of universal access to early childhood education and encourage a sense of being, belonging and becoming.

All Kindergartens in the West Wimmera Shire currently run on the long day model.

### Kindergarten Location, Contact and Session Times

Location	Address	Phone	Session Times
Goroke Kindergarten	9 Compston St, Goroke VIC 3412	(03) 5386 1113	8.30am – 4.00pm
Edenhope Kindergarten	52 Langford St, Edenhope VIC 3318	(03) 5585 1571	8.30am – 4.00pm
Kaniva Kindergarten	25 Baker St, Kaniva VIC 3419	(03) 5392 2671	8.30am – 4.00pm



# Kindergartens

## Outcome 5: Children are effective communicators

This year all Kindergartens were fortunate to be successful in IT grants from the Kindergarten IT program. Laptops and cameras were purchased for the children to learn from.



Goroke Kindergarten children learning through new IT equipment

## Outcome 3: Children have a strong sense of wellbeing



Edenhope Kindergarten lining up after walking to an excursion to the Council office

## Outcome 2: Children are connected with and contribute to their world



Kaniva Kindergarten children are involved in learning about animals. They have two pet budgies the children take turns looking after at home on the weekends and involved in the process of hatching chickens.



#### Outcome 4: Children are confident and involved learners



Edenhope Kindergarten children are involved in planting seeds

Enrolments 2016	4 year old	3 year old
Edenhope	17	7
Goroke	8	0
Kaniva	12	6

West Wimmera Shire also provide support to early years programs such as Playgroup and the Let's Read Program.

## Playgroup

### Outcome 1: Children have a strong sense of identity



Kaniva playgroup children enjoy decorating biscuits for Mother's Day and annual Easter egg hunt fun



The Pop-Up Play Day at Goroke held on the 9th March was a huge success. It brought many groups together. The VCAL students catered for the group. Many of the Kindergarten families attended as their children were in a session of Kindergarten. The event attracted 15 young parents and carers from the area whom have young children and babies.

## Maternal and Child Health



Births to our region remain stable at the 35 mark, of which a third were born in South Australia before returning to us, and just over 40% of the total number were first time mothers.

This year has seen the introduction of a new data collection system for all Maternal and Child Health clients, Child Development Information System (CDIS). It is a web-based system and has been live since September 2015 and once all the glitches are ironed out we are told it will make connected healthcare from birth through to aged care a reality- but early days yet. It is going to be used within every council of Victoria so we will all be operating under the same system instead of the three options that used to co-exist.

Immunisation rates remain as high as always with many clients new to our area taking the opportunity to get forgotten vaccinations up-to-date since the introduction of the Federal Governments 'No Jab- No Pay' policy. Most parents have simply forgotten to follow up on vaccinations and a friendly reminder from Centrelink sees them seeking our immunisation program.

This year has also seen the introduction of the recording of school vaccinations on the Australian Childhood Vaccination Register. This has been something that nurse immunisers have long campaigned for as we can see the value the register has been for the pre-school children, why not put their school ones there too, to making it easier for parents to locate evidence when it is required for university enrolment or employment.

The Shire continues to support the many professional development hours that I am mandated to attend to hold my APHRA nursing registration. This has included conferences in Horsham, Murtoa, Ararat and Melbourne. Thankfully most can be accommodated with little interruption to the regular Maternal and Child Health office hours.

I remain indebted to the tireless work that Nan Wilson provides when in my chair when I am on leave. Her loyalty and dedication to the Shire is admirable considering she must travel from Adelaide. Desiree Williams is also to be recognised for her assistance and good humour when we do the school vaccination program. Having both these ladies to call on is most reassuring.

**Monica Feder - Maternal and Child Health Nurse**



Kristy Tink Photography





# Economic Development

## Advocacy

Local government have limited legislative ability to create substantial or sustainable change in many areas that affect their residents on their own. Therefore, working in partnership across the municipality and the region is a fundamental vital role of council; advocating, informing and partnering with national, state, regional and local sectors to meet the needs of our community.

- **Drought Communities Program**

Council received \$1.5m funding under the Commonwealth Drought Communities Program. Following strong advocacy by council, Member for Mallee Andrew Broad announced in May 2016 that the funding would be made available to West Wimmera. The Drought Communities Programme aims to deliver benefits in targeted drought affected regions of Australia. The funding is for projects that stimulate local community spending, use local resources, businesses and suppliers, and/or provide a long-lasting benefit to communities and the agricultural industries on which they depend. Council has nominated a list of community infrastructure priorities for the funding. The proposed projects include:

- Power and amenity upgrades at the popular Lake Charlegrark.
- Facility improvements at the Harrow Recreation Reserve.
- Improve play space facilities in Goroke and enhance the link to the Little Desert National Park.
- Kaniva Hall restoration.
- Redevelopment of the Edenhope Mechanics Hall (Edenhope Cultural and Community Hub).

- **NBN Kaniva**

Following the announcement in October 2015 that Kaniva would not receive a fixed fibre service, Council has been a strong advocate to the Federal Government and NBN Co to reverse the decision. Kaniva is a practical site for a fixed fibre service; the service is currently available in the neighbouring town to the West (Bordertown, SA) and is scheduled to be available in the neighbouring town to the East (Nhill, VIC). Kaniva is situated directly on the Western Highway, on the main optic fibre trunk. With a population of over 1000, Kaniva would seem an obvious location for the installation of the fibre network.

Our need as a shire is based on the exceptional combination of social, economic and environmental challenges we face and the significant opportunity that consistent and accessible high speed broadband presents to address challenges and maintain a reasonable quality of life for residents of Kaniva.



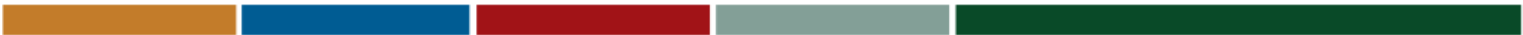
Consistent and reliable telecommunications infrastructure is integral to the growth of industry in Kaniva. Agriculture is the lifeblood of the area, an industry now reliant on quality telecommunications infrastructure.

Supporting high speed broadband is strongly embedded as a priority in our local and regional strategies, which specifically target economic diversity and the strengthening of education, health, tourism and agriculture. Council is fully committed to support and facilitate the work of NBN Co. in providing access to high speed broadband in this shire. As a partnership we will work cooperatively with NBN Co. to provide information, facilities and services to help in the design and construction of the network in the area and we continue to urge NBN Co and the Federal Government's consideration of Kaniva as an essential case for fixed fibre service of the network.

- **Recognition of rural and remote local government areas**

Council submitted a motion to the 2016 National General Assembly of Local Government (June 2016), in regards to the Federal Government's usage of the Australian Bureau of Statistics dataset of the Remoteness Areas Index. This dataset is used by the Federal Government to determine eligibility for various Federal Government initiatives, including funding programmes such as the National Stronger Regions Fund. West Wimmera Shire Council has identified problems with the methodology which results in disadvantage for some councils.

Council was pleased to see a commitment from the Coalition Government in June 2016, promising to refocus the National Stronger Regions Fund to ensure smaller councils in rural areas have a fair representation. The NSRF will be renamed the Building Better Communities Fund and is aimed at creating jobs and driving economic growth in regional areas through investment.



## Small Business Support

Council is committed to encouraging a more dynamic start up ecosystem and facilitating an environment conducive to business growth. Through the provision and facilitation of support to small business, council is contributing to the development of an entrepreneurial culture and accelerating economic development in the region.

- **Streetscape Scheme**

Council's Economic Development Unit trialled a streetscape scheme program in early 2016, aimed at encouraging building owners and business operators to upgrade the appearance of buildings' facades within the main street localities of West Wimmera and to improve accessibility to premises. The purpose of the program is to beautify the region's local shopping precinct by improving the streetscape and ensuring universal access. Through providing financial assistance the program has developed stronger partnerships between council and building owners and business operators. The program closed in April and six applications were received. Feedback on the program has been positive.

- **Business Workshops and Events**

The Business Start-up Workshop (July 2015) provided common sense advice to local businesses and people intending to start up a new business. It was facilitated by leading Business Performance Specialist, Peter Fitzgerald, from Horsham. The session covered advice on building your business and creating a world-class enterprise.

In June 2016, council partnered with Skill Invest to deliver two business breakfasts across the shire. These breakfasts gave small business operators the opportunity to connect with Council and Skill Invest, to discuss their current and future needs around employment and skilling.

Throughout the year, council partnered with the Kaniva Link Neighbourhood House, with a view to coordinate skilling opportunities and where possible, subsidise training costs. An example of this was the Barista Workshop, where the neighbourhood house organised and hosted training for employees in the hospitality industry and council subsidised costs associated with the training.

- **Biz West**

Council has developed its first economic development and investment newsletter, via an electronic platform. Biz West delivers relevant business updates and information to West Wimmera businesses. It also includes investment information for interested parties. The electronic newsletter is delivered bi-monthly and subscriptions are managed by visiting council's website.

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### **Annual Business Survey**

Council's Economic Development Unit developed an annual business survey. The survey will be one of Council's key tools to help measure business confidence, identify barriers and opportunities for local businesses and develop strategies to address those issues. The annual survey contains questions about business operations, skills and training, marketing and promotion and industry development.

The data is compiled into a report each year (available through council's website), which provides a wealth of information to help council deliver the most appropriate development and growth for the region, as well as identify key challenges and opportunities facing local business.

## **Economic Development**

- **Economic Development Action Plan**

The West Wimmera Economic Development Action Plan is a derivative of the West Wimmera Shire Council Economic Development Strategy "Target 10,000". The strategy is a comprehensive document that recognises the importance of a resilient and robust economy. The following initiatives have been defined from the strategy and provide the overarching premise for the action plan:

- Nurture the start-up and growth of locally owned businesses
- Maximise cost-effective self-reliance through import substitution, while expanding exports from local businesses
- Identify, celebrate and spread models of triple-bottom line (people, planet, profit) success in local businesses
- Accomplish as many of these initiatives as possible through private investment.



The Economic Development Action Plan provides a fresh, confident and targeted direction for West Wimmera. This is evident in the shire's principal goal for economic development:

- To create an entrepreneurial ecosystem that benefits the entire local business community.

The Plan was adopted by Council in June 2016.

## Project Management

- **Kaniva Cultural and Tourism Precinct**

The project will see the redevelopment of the current wetlands and fauna park on the Western Highway, Kaniva into a cultural and tourism precinct.

The new centre will include wetland enhancement, visitor amenities including a nature-based, all-access play space and a flying fox, parrot flight area and a native forest fruits orchard.

The community of Kaniva are behind the project and a range of organisations have lent their support in terms of financial, in-kind, usage and advocacy.

West Wimmera Shire are the Committee of Management for the parcel of land that will be used for the Precinct so all funding and investment will be for construction purposes.

The project cost is \$1.215m which will comprise of contributions from various stakeholders.



The primary drivers of this important project include:

- To facilitate economic development by offering a strategic, cost-effective and long term infrastructure solution to key cultural and community assets in the region which are currently constrained in terms of capacity and accessibility
- To facilitate economic growth and development in the local region by investing in quality cultural and tourism infrastructure so that the region is transformed into a relevant and competitive participant in the tourism market

- To encourage new, repeat and extended visitation from within and beyond the region by providing a destination for motorists incorporating visitor information, recreational and cultural spaces, physical connection to the local environmental and public amenities.
- To address disadvantage through expansion of existing community and social enterprises, including through a flow on effect of increased visitation to the region, improving mental health and wellbeing in residents and visitors.
- To create an aged and disability friendly experience that addressed the disadvantaged faced by this demographic and their families, including volunteer opportunities to transition to active retirement.
- West Wimmera has one of the lowest population growth forecasts for the whole of Victoria with the population expected to decline by 700 residents or a decline of 16.3% 2011-31. Therefore investment in critical community infrastructure would contribute to population attraction and retention and may act as a catalyst for private and other investment.

- **Edenhope Cultural and Community Hub**

The project will see the redevelopment of the current Mechanics Institute Hall at 76 Elizabeth Street, Edenhope into a new multi-user community hub. The new centre will have the ability to cater for a library, tourism promotion area and civic functions. It will include community function space, meetings rooms and facilities for outreach and visiting services organisations.

The community of Edenhope are behind the project and a range of organisations have lent their support in terms of financial, in-kind, usage and advocacy.

West Wimmera Shire own the parcel of land that will be used for the Hub so all funding and investment will be for construction purposes.

The build cost is approximately \$1.8-2.0 m which will comprise of contributions from various stakeholders.

The primary drivers of this important project include:

- The age and condition of existing facilities and the cost of multiple upkeep, maintenance and management by a range of organisations
- Lack of appropriate community facilities to support community participation, wellbeing and access to services and support
- Provision of additional health and community services for an ageing population
- Lack of promotional/ tourism space to support destination marketing and dispersal
- Lack of facilities to encourage business growth, innovation and entrepreneurialism such as access to technology
- Provide facilities and activities for community members many of whom are elderly and live in single households (50% of total household). 2011 Census shows that 35% of the population are aged over 65 years



- **Lake Charlegrark Precinct Development**

The project will see major infrastructure improvements of the facilities at Lake Charlegrark, enhancing the visitor experience to the area.

The improvements will include construction of an all-abilities amenities block, installation of three phase power and upgrades to visitor infrastructure such as barbeques and seating.

The entire community of West Wimmera are supportive of this project; the Lake's centralised position within the shire creates an amiable meeting point for residents from within and around the region, as well as domestic and international visitors.

This support is underpinned by a myriad of organisations, who have agreed to various levels of co-contribution (financial, in-kind, usage and advocacy).

Lake Charlegrark Recreation Reserve Committee are the Committee of Management for the lake and land that will be used for the precinct development - all funding and investment will be for construction purposes.

The project cost is \$0.789m which will comprise of contributions from various stakeholders.

The primary drivers of this important project include:

- To facilitate economic development by offering a strategic, cost-effective and long term infrastructure solution to key cultural and community assets in the region which are currently constrained in terms of capacity and accessibility
- To facilitate economic growth and development in the local region by investing in quality tourism infrastructure so that the region is transformed into a relevant and competitive participant in the tourism market
- To encourage new, repeat and extended visitation from within and beyond the region by providing a destination for motorists incorporating visitor information and recreational spaces, physical connection to the local environmental and public amenities.
- To address disadvantage through expansion of existing community and social enterprises, including through a flow on effect of increased visitation to the region, improving mental health and wellbeing in residents and visitors.
- To create an aged and disability friendly experience that addresses the disadvantage faced by this demographic and their families, including volunteer opportunities to transition to active retirement.
- To empower community participation and grassroots leadership that is based on shared meaning, measurable impact, social capacity and self-determination.
- Lake Charlegrark attracts over 15,000 visitors annually. It is expected that investment in this project will significantly increase annual visitation (by up to 40 per cent), increase attendees to the Country Music Marathon (up to 30 per cent) and improve the visitor experience. The combined direct effect of this growth will increase the Gross Regional Product by at least \$0.850m.





## Tourism

Council has renewed its focus on tourism this year, as supported by the Economic Development Action Plan. Strategy two highlights strengthening the tourism industry and destination appeal of the shire as a critical factor in diversifying the local economy. Tourism and events are an untapped opportunity for West Wimmera.

Tourism branding has been refreshed, with attention on 'Discovering the routes of the West'. The brand will also support council's endeavours in attracting new events to the area.

Other activities in which council has supported tourism this year include:

- Partnering with the Kaniva and District Progress Association to run a Tourism/ Business Family across the Shire and neighbouring areas. The Family took business owners/ operators from Kaniva on a tour through parts of the West Wimmera Shire and Tatiara Council and showcased positive examples of businesses that capture the tourism market, with the aim to encourage local businesses to develop their offerings.
- Hosting 150 visitors in February from Melbourne, who were passengers on board the Leap Year Historic Train Journey. Passengers enjoyed a delicious lunch at the Commercial Hotel. Main Street businesses kept their doors open for the afternoon and the community bus transported those interested to the Kaniva Museum.
- Undertaking a tourism signage and infrastructure audit across the state, to determine future needs.
- Designing new townships brochures and shire-wide tear-off maps.
- Working with the visitor information centres to obtain visitor data.
- Working with the regional tourism body, Wimmera Mallee Tourism, including attendance at the Melbourne and Adelaide caravan and camping shows and participation filming a feature for Travel Oz.



## Corporate Communications

Council aims to communicate with its residents in an efficient, effective and responsive manner. In order to meet this goal, a number of changes have occurred this year to improve Council's corporate communications.

- **WWSC New Corporate Website**

Council was thrilled to release its new look website this year, redesigned to be simpler and quicker for residents and visitors to use. It will also provide a more informative platform for users to access the myriad of information sourced from Local Governments.

The redesign follows research into what gaps there were on the previous site, and of what people want to do when they visit council's site, ensuring that users will be able to find what they are looking for within a few clicks. The new site has been built using responsive technology to recognise which type of device visitors are using and adjust accordingly. The new site has been designed to incorporate accessibility standards, ensuring that all residents can use it. It also streamlines incoming customer requests and other enquiries, ensuring prompt responses to residents.

- **West Wimmera Wire**

During 2014-15, council trialled a hard copy newsletter, distributed to residents quarterly. This year, council further improved its communications by taking the newsletter online and publishing it on a monthly basis. The newsletter means that council can distribute accurate and extensive information on its activities. The new format of the newsletter has been welcomed by residents.

## Community Strengthening Grants

Council's Community Strengthening Grants program is designed to promote and increase participation of local residents in community initiatives, to build and strengthen local networks and partnerships and to support community leadership, learning and skill development.

Council will provide financial assistance to community groups and organisations to support the provision of programs, activities and services which respond to identified community needs, contribute to the building of a stronger community, develop innovative approaches and local social issues and are in accordance with Council's strategic objectives.





A total of \$37,499.50 was granted to the community in 2015-16 for the following projects:

Community Projects		
APPLICANT	PROJECT	COUNCIL CONTRIBUTION
Kaniva Museum & Historical Collections Committee	Extension of machinery shed to better protect historical items on display	\$5,100.00
Kaniva Link Neighbourhood House	Tale from Kaniva – to record the history of older residents and publish a book	\$2,500.00
Mageppa Soldier Settlement Memorial Committee	Erect a monument to the World War II Soldiers Settlers on the Mageppa Estate at Poolaijelo Hall	\$700.00
Kaniva Golf Club	Develop a Strategic Plan	\$450.00
Edenhope Lions Club	Community garden	\$3,000.00

Community Events		
APPLICANT	PROJECT	COUNCIL CONTRIBUTION
1 <sup>st</sup> Kaniva Guides	Bush Day, Bush Camp and Community Campfire	\$500.00
Apsley Alive Committee	Apsley Alive event – 26 & 27 September 2015	\$800.00
Edenhope Adult Riding Club	Horses in Action – Edenhope Show	\$565.00

Community Upgrades and Equipment Purchases		
APPLICANT	PROJECT	COUNCIL CONTRIBUTION
Apsley Alligators	Purchase learning resources for a 0-6 years learning and play program	\$3,000.00
Harrow Golf Club	Safety and maintenance – carpet upgrade	\$2,500.00
West Wimmera Hockey Club	Grandstand seating	\$2,500.00
Kaniva Scout Group	Maintenance and fencing	\$4,020.00
Kaniva Leeor United Netball Club	Kaniva Leeor United Netball Court Upgrade	\$5,344.50
Kaniva Men's Shed	Purchase of computer & printer	\$520.00
Edenhope Men's Shed	Purchase new equipment – band saw and compressor	\$1,000.00
Lawloit Fire Brigade	Contribution to Ultra Lite Tanker	\$5,000.00



## Icons of Edenhope – Official Opening

Friday 13th November 2015, the Icons of Edenhope murals were officially unveiled by the Mayor of the West Wimmera Shire Council, Ms Annette Jones. The Icons of Edenhope project was initiated through connecting with the community to revitalise the main retail centre of Edenhope and to attract visitors.

In June 2015, West Wimmera Shire Council was successful in receiving funding through a Vic Arts Grant to undertake the Icons of Edenhope project, which encourages community pride by showcasing images that are iconic to the heritage and history of Edenhope.

This project involves the design of five panels of unique murals, to be erected on the walls of the Edenhope Bendigo Bank which is visible from the Main Street. The walls lend themselves to a unique purpose, which has been captured through artwork and will catch the eye of every passer-by.

Artist Geoffrey Carran was engaged for the project which involved consulting with the community on ideas for artwork to be located in a central point within the Main Street. The artist took these ideas and inspiration from the heritage and environment of the area, to paint five individual vibrant panels. This project will create a sense of purpose and inspire the community to embrace and promote the areas' legacy.

As part of the project unveiling, Mr Carran provided a two hour drawing workshop free to the community of West Wimmera. This easy and fun workshop was for anybody who is interested in drawing or wants to give it a go. Whether you are a talented drawer or have never picked up a pencil, you will enjoy the session. The workshop breaks down various elements of drawing into a series of fun games to help loosen up your hand-eye co-ordination.

The project has, and will continue to, contribute to the quality of the local arts community by providing a display which depicts Edenhope as an artistic hub. It has also highlighted the valued contribution that Arts Victoria makes, in encouraging communities to work more closely to achieve social and economic benefits through the arts.





## Infrastructure, Development and Works

The IDW portfolio has continued to deliver on infrastructure and regulatory services; punching well above its weight. 2015/16 saw the service reviews of a number of key services, including waste, emergency management, environmental health, planning and municipal building services. Strategies were put in place to respond to increased State expectations including “behind the scenes” actions such a new asset system and the development of a regional waste and resource recovery plan. Some backlogs of critical work were cleared including essential safety measures audits for Council buildings.

Council undertook a supply chain study to better inform our capital works program for the road network. We benefited from regional partner support as well as much appreciated data and advice from local farmers and producers. The Capital Works program was delivered incorporating unexpected R2R funding from the Federal Government. Other Capital Works grants projects delivered included upgrades to the three swimming pools with the Shire.

Challenges continue with an increasing assets renewal gap along with mandated state requirements in a reducing resource environment. We are blessed with passionate staff, an engaged community and willing regional and local partners to work with those challenges.

I want to thank all the team members of the Infrastructure Development and Works portfolio, including our wonderful outdoors staff, for the great effort they have made on behalf of our community this last year.

Robyn Evans - General Manager Infrastructure, Development and Works



Kristy Tink Photography



# Capital Works Program

The 2015/2016 capital works program has now been completed.

It was a busy and successful year with a full program of works consisting of road constructions, road reseals, unsealed road re-sheeting/reconstructions, shoulder re-sheeting, footpath constructions, kerb and channel reconstructions, bridge reconstruction/widening, buildings maintenance/upgrades, drainage improvements and playground maintenance.

Highlights from this year's works program include:

- Reconstruction of sections on South Lillimur Road, Cove Estate Road, Lillimur Yearinga Road and Serviceton South Road
- Curve widening on Minimay Frances Road and Powers Creek Road
- Crest widening on Ozenkadnook-Mortat Road
- Intersection improvements to Goroke-Harrow Road – Nhill Harrow Road Intersection and South Road - Brooks Road Serviceton intersection
- Drainage improvement to Macquarie Street, Edenhope
- Kerb and channel reconstruction to Fry Street, Kaniva
- Bridge reconstruction/widening to Dorodong Road culvert
- Footpath constructions on Main Street, Goroke; Wallace Street and Dundas Street Edenhope and Camp Street Kaniva
- Building works on Kaniva Men's Shed; Windmill Café Kaniva; Henley Park-Lake Wallace Development and signs and Edenhope, Goroke and Kaniva Swimming Pools

Along with the council budget of \$2,030,000, additional funding for these projects was received from several programs including:

- \$3,129,750 Roads to Recovery
- \$100,500 Seasonal Pools
- \$9,305 Boating Safety & Facilities Program
- \$210,000 Putting Locals First Program
- \$106,400 Local Government Infrastructure Fund
- \$25,000 VicRoads



Sealing Cove Estate Rd





## Contracts

The Contracts department is responsible for the development, implementation and administration of all contracts undertaken by the Council.

The activities include administration of all contracts and agreements from the preparation of specifications, advertisements, evaluation, awarding of contracts, monitoring of works to the successful completion of the project.

As at the 30<sup>th</sup> of June, the Council has 36 active contracts covering a diverse and important range of works and services for the West Wimmera Shire Council.

During the year the Council let 4 new contracts for a combination of works and services. The total value of these contracts is \$881,074.

### 2015/16 Contracts related to Capital Works:

Dorodong Road Bridge Upgrade	\$410,624
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### 2015/16 Contracts related to Plant and Equipment Purchases:

Supply & Delivery of 4WD Backhoe/Loader	\$123,500
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Supply & Delivery of a Medium Grader	\$256,470
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Once again the largest project in term of dollars was the annual sealing program for local roads. This is part of a three year collaborative contract involving five Wimmera Councils for this work. Locally based sealing contractor, Inroads Pty Ltd of Horsham, won the tender for this work.

Council aims to reseal 15% of the total sealed road network each year to maintain this important asset.

The Council has a contract with AGL Pty Ltd for the supply of electricity to public lighting within Townships throughout the Municipality. This contract will expire on 31 July 2018.

The Council also holds a three year contract with AGL Pty Ltd for the supply of electricity to all of Council's 41 metered sites throughout the Municipality. This contract will expire on 30 June 2016.

Wimmera Mallee Waste from Rainbow holds three waste contracts with the Council: a weekly kerbside garbage collection service, a fortnightly kerbside recycling collection service, and the transfer of waste to the Dooen landfill.

Council has entered into a number of contracts with Procurement Australia and the Municipal Association of Victoria, who have negotiated contracts for a range of goods and services for the benefit of all Victorian Councils.



## Lighting the Regions

A Lighting the Region's project to provide better, energy efficient and safer street lighting for nearly 50% of regional Victoria was launched in October 2014 at Hepburn Springs. The project concluded with a celebration at St Arnaud on June 30 2016, where Council was awarded the "Curtain Call Award – Last Light Installed".

The last light was installed adjacent the Shire Offices in Baker Street Kaniva on 13<sup>th</sup> October 2015, where Mayor Cr Annette Jones was present to mark this milestone.

16 local governments across north, west and central Victoria formed this important partnership which is the largest street lighting partnership in Australia. The City of Greater Bendigo has been the lead Councils for this project.

Through the Lighting the Regions project almost 23,000 street lights were replaced from the old mercury vapour style street lighting to more energy efficient LED lights.

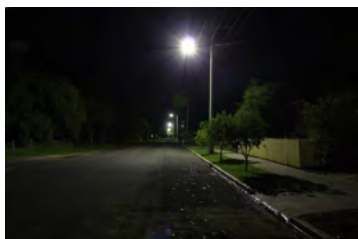
The project will provide regional communities with savings of more than \$57M over 20 years in energy costs.

The total project cost was \$11.6M and included \$5M of funding from the Australian Government and the remainder from participating Councils based on the number of lights replaced.

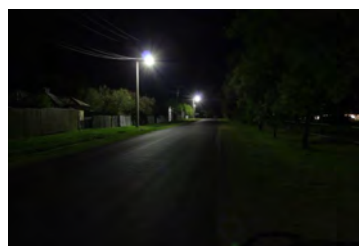
For West Wimmera Shire the total project cost was \$154,525 and Council's contribution was \$80,422 spread over two financial years, and concluding with a small project refund in the 2015/2016 year.

West Wimmera Shire's energy costs have already reduced from \$22,321 in 2014/2015 to \$14,190 in 2015/2016. Next year the savings will be greater with a full twelve months of operation with the new lights.

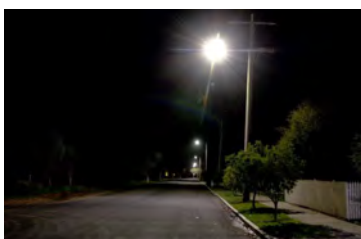
It is expected that the future energy reduction will be approximately 60% which provides a great saving for Council.



Progress St, Kaniva— old lights 2015



Phillips St, Kaniva— old lights 2015



Progress St, Kaniva— new lights 2016



Phillips St, Kaniva— new lights 2016



## Swimming Pools

There are three public swimming pools within West Wimmera Shire Council, situated in the Townships of Kaniva, Edenhope and Gorokey. These outdoor pools are all solar heated and are open from the third Saturday in November through to the end of March each year.

### Kaniva Pool

This pool is managed under contract by BRAML Enterprises and the value of the contract for 2015/2016 was \$76,500. This contract is due to expire on 30 September 2017.

Total attendance including school usage for 2015/2016 season was 6861.

### Edenhope Pool

This pool is managed under contract by JBM Solutions Pty Ltd and the value of the contract for 2015/2016 was \$62,800. This contract is due to expire on 30 September 2017.

Total attendance excluding school usage for 2015/2016 season was 3247.

### Gorokey Pool

This is managed by the Gorokey Pool Committee and the Manager is David Hayden.

The Council makes a financial contribution to the Gorokey Pool Committee each year to assist with operational costs. For 2015/2016 this contribution was \$34,910.

Total attendance including school usage for 2015/2016 season was 3523.

### Pool Upgrades

The Council has been successful with its Better Pools Funding application for 2015/2016 year and has undertaken upgrade works to the value of \$208,264 at all three pools during the past twelve months.

Major works undertaken were as follows:

#### Kaniva Swimming Pool:

Disabled toilet

Circulation pump and strainer

Pool blanket

#### Edenhope Swimming Pool:

Disabled toilet

New chlorination system

Main pool parapet repairs

#### Gorokey Swimming Pool:

Solar power supply for main circulation pump

Plant room doors



## **Dorodong Road Bridge Upgrade**

The Dorodong Road bridge upgrade was one of Councils major capital works projects for 2015/2016, and contractor SMB Civil has just recently completed this works.

SMB Civil is a Mount Gambier based company with a good reputation in the delivery of infrastructure projects across a variety of industry sectors.

This contract was awarded to them at the December 2015 Council meeting and works commenced in January 2016 for a four month contract. SMB Civil has successfully completed the project on time and within budget. Council provided 100% funding for this project.

The works involved the removal of the existing narrow bridge and installation of a multi cell box culvert including guardrail and associated road works. This project will improve road conditions with a widened bridge for both locals and the timber industry within the area.

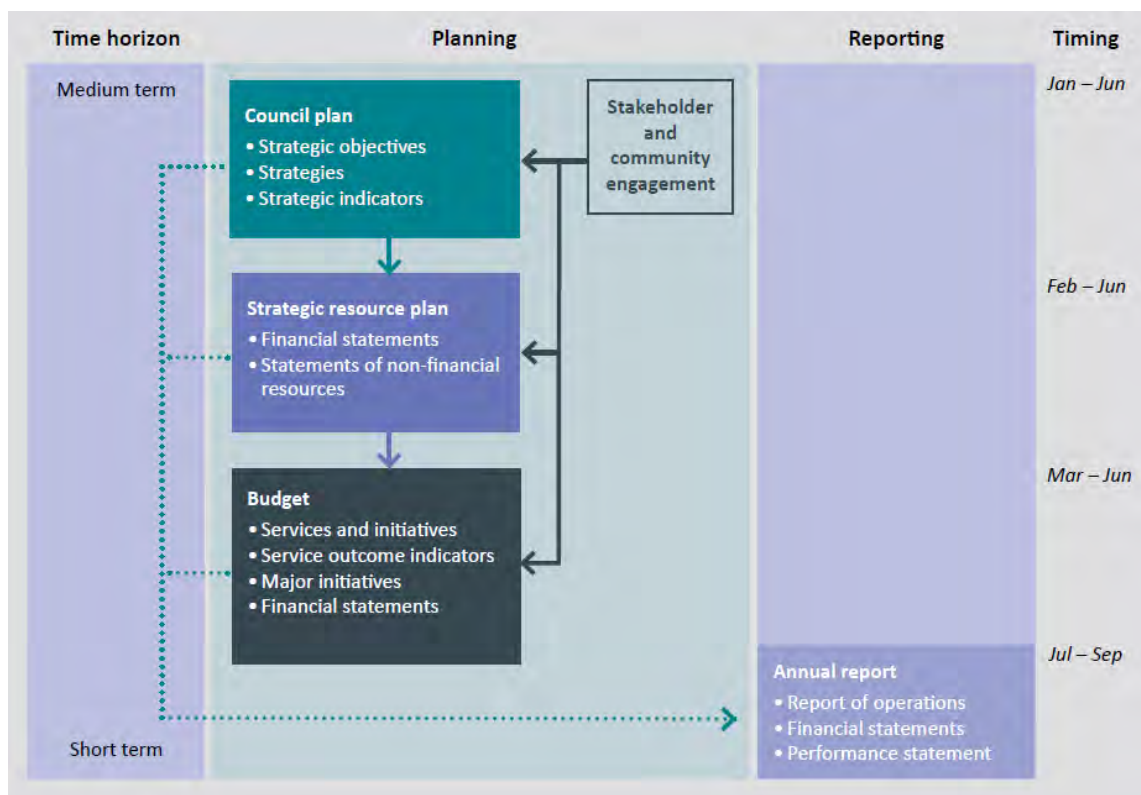


# Planning and Accountability Framework

The Planning and Accountability Framework is found in part 6 of the Local Government Act 1989 (the Act). The Act requires Councils to prepare the following planning and reporting documents:

- a council plan within the period of 6 months after each general election or by the next 30 June, whichever is later.
- a strategic resource plan for a period of at least four years and include this in the council plan
- a budget for each financial year
- an annual report in respect of each financial year.

The following diagram shows the relationships between the key planning and reporting documents that make up the planning and accountability framework for local government. It also shows that there are opportunities for community and stakeholder input and feedback at each stage of the planning and reporting cycle.



*Diagram courtesy of Local Government Victoria, Department of Environment, Land, Water and Planning*



## Council Plan

The Council Plan 2013-17 includes strategic objectives, strategies for achieving these for the four year period, strategic indicators for monitoring achievement of the strategic objectives and a strategic resource plan. The following are the strategic objectives as detailed in the Council Plan.

Strategic Objective 1: Increase economic activity through the support of existing businesses and new investment

*West Wimmera Shire seeks to*

- *Increase employment opportunities*
- *Identify investment opportunities in the municipality*
- *Target employment and training opportunities for young people*
- *Provide support for existing businesses*
- *Support partnerships with other agencies*

Strategic Objective 2: Increased community amenity - protect unique values of our rural communities

*West Wimmera Shire seeks to*

- *Support local businesses to develop their enterprises*
- *Promote the local environment to attract tourists to extend their stay*
- *Provide an attractive community for local residents*
- *Protect natural amenity within townships*

Strategic Objective 3: Improve communication and community engagement activities of Council

*West Wimmera Shire seeks to*

- *Promote Council achievements to the local community and to stakeholders*
- *Communicate service levels to the community to build understanding of Council priorities*
- *Improve information about Council activities to the community*
- *Provide opportunities for engagement of Council by the community*
- *Support the significant volunteer contribution to the amenity and services in the community*
- *Support application of ICT within Council and community*



#### Strategic Objective 4: Increase community confidence in Council Service Levels

*West Wimmera Shire seeks to*

- *Establish an annual service review process to inform budget allocations*
- *Enable Council to plan/review the viability of Council services*
- *Enable Council to match community expectation by promoting service level information*
- *Enable Council to discuss changes to services with the community and other agencies*
- *Enable Council staff to confidently deliver Council priorities*

#### Strategic Objective 5: Delivering quality Human Services

*West Wimmera Shire seeks to*

- *Support services to families*
- *Balance low numbers and delivery costs that may restrict service delivery*
- *Provide community with a statement of intent to identify service levels and enable planning*
- *Appreciate the requirements of an ageing demographic and declining population*
- *Retain older people in the community with appropriate services and facilities*
- *Seamless service delivery across agencies*

#### Strategic Objective 6: Strengthen the culture and governance of the organisation

*West Wimmera Shire seeks to*

- *Future proof the viability of Council operations*
- *Provide leadership and advocacy for community priorities*
- *Ensure Council financial sustainability*
- *Work collaboratively with regional networks*
- *Adhere to Codes of Conduct for elected members and staff*



## Performance

Council's performance for the 2014-15 year has been reported against each strategic objective to demonstrate how council is performing in achieving the West Wimmera Shire Council Plan 2013- 2017. Performance has been measured as follows:

- Results achieved in relation to the strategic indicators in the council plan
- Progress in relation to the major initiatives identified in the budget
- Services funded in the budget and the persons or sections of the community who are provided those services
- Results against the prescribed service performance indicators and measures.

The following statement reviews the performance of council against the Council Plan including results achieved in relation to the major initiatives identified in the 2015-16 budget.

**Strategic Objective 1: Increase economic activity through the support of existing businesses and new investment**

To achieve this objective we will continue to implement initiatives identified in Council's Economic Development Strategy "Target 10,000", and Council Tourism Development Strategy. Some of the major initiatives are described below

Initiatives	Progress
1.1 Council will incorporate apprenticeship and trainee positions in the Council workforce. Positions will be incorporated as part of Council workforce planning.	Council has employed an apprentice mechanic and trainee in its HACC administration staff.
1.2 Council will facilitate local business information sessions regarding apprenticeship/traineeship opportunities, to encourage businesses to consider supporting young people in their businesses. Town committees, local businesses, schools, training providers will be engaged in the information sessions.	
1.3 Council will develop an Economic Development Strategy to provide a strategic framework for Council support of business and investment activities. The strategy will enable Council to focus its limited resources and advocacy in a targeted way.	Council has developed and adopted an Economic Development Strategy.

Initiatives	Progress
1.4 Council will update and promote business directory, as a resource for local residents and businesses	Council has compiled a business directory which is available to all residents.
1.5 Council will develop a Business Information Pack, including Council and other agency regulatory information, to assist business compliance, development and planning.	Council has developed a business information pack which is available to all businesses within the municipality.

## Strategic Objective 2: Increased community amenity - protect unique values of our rural communities

To achieve this objective Council will continue its planning to identify the priorities in order to enhance community facilities and work in partnership with Community to retain and improve current amenities

Initiatives	Progress
2.1 Council will implement the township amenities plan	The Township Amenities Plan is currently being developed in consultation with our communities, with anticipated completion and implementation during 2016-17
2.2 Council will develop a location Natural Resource Management Policy, including consideration of pest, plant and animals, statutory requirements.	Council has deferred the development of the Natural Resource Management Plan to be included in the 2017-2021 Council Plan.
2.3 Council will strongly advocate for funding for road side pests and weeds	Council was successful in receiving \$86,595 more funding for road side pest and weeds than it had originally budgeted
2.4 Council will work to make more community projects 'shovel ready' for any suitable grant application	Council worked on number of projects to make them Shovel ready including Kaniva Community HUB, Improvements at Lake Charlegrark, Kaniva Tourism Precinct, Kaniva Netball Court improvements. Also commenced work to make projects shovel ready at Harrow Recreation Reserve, Edenhope Community and Cultural HUB and Little Desert Play space at Goroce



Initiatives	Progress
2.5 Council continues to support community projects identified in the Social Infrastructure feasibility study projects	Council worked with communities at Lake Charlegrark, Kaniva to make the projects shovel ready to attract grants and also provided cash contribution. Council continues to work with Edenhope community on the Edenhope Community and Cultural HUB, Goroke community on Little Desert Play Space, and Harrow community on the opportunities at the Recreation Reserve and Glenelg River front.

### Strategic Objective 3: Improve communication and community engagement activities of Council

To achieve this objective Council will continue to engage with the community to seek community inputs on key initiatives, inform various Council services and promote Council achievements to the community.

Initiatives	Progress
3.1 Council will adopt a Media and Community Engagement Plan internally. The plan will improve the delivery of Council information to the community and other stakeholders. It will identify internal Council procedures and engagement methods, as well as guide priority engagement activities and processes.	Council has adopted an internal Media and Community Engagement plan which assists Council to engage with media and our community.
3.2 Council will continue to publish a quarterly Council Newsletter, in response to community requests. The newsletter will incorporate Council and community information, and include feedback to Council. The newsletter will also be distributed to key Council stakeholders.	Council is publishing a quarterly newsletter, the West Wimmera Wire, which incorporates Council and community information.
3.3 Council will improve the use of local and regional media to provide community information on Council activities, as well as strategic and emerging issues.	Council welcomes local and regional media to all Council Meetings. Council continues to provide media releases to local and regional media outlets on all emerging matters.
3.4 Council will develop an information pack to support community organisations access to grant funds for community projects. This will include sources of potential funding and advice on developing successful project plans and applications.	The information relating to grants is circulated to relevant community organisations in Council's community data base





Initiatives	Progress
3.5 Council continue to advocate for better information and Communication infrastructure.	Council strongly advocated and was successful in achieving six mobile telecommunication towers. Also, Council is actively advocating to improve the NBN offering to our townships

#### Strategic Objective 4: Increase community confidence in Council Service Levels

To achieve this objective Council will continue improve responsiveness to the Customer requests. Council will review all its services to improve and rationalise service delivery in-line with available funding.

Initiatives	Progress
<p>4.1 Council will schedule Council service level reviews and establish relevant standards over the four year period of the Council Plan. Reviews will be prioritised according to investment level, source of funds and community feedback. The reviews will inform Council about asset renewal/maintenance scheduling and potential alternate delivery options, enabling the development of Council service level policies. The results of the service reviews will provide the community and other stakeholders with an understanding of Council service levels and decisions.</p> <p>4.2 Council will promote and monitor the Council Customer Requests and Record Management Systems with regular system management reports to the Senior Management Group (SMG).</p>	<p>The service review process is underway, with a number of initial internal workshops undertaken with Council. Many services including Waste Management Services, Municipal Building Services, Strategic Planning Service, HACC Services, MCH Service, Youth Services etc. were reviewed in 2015-16</p> <p>The Customer Requests System is undergoing a review to enhance the quality of the data collected, especially concerning the management of Council assets. Data from the Customer Requests System is being utilised in Council's Performance Statement and the Know Your Council website.</p>



## Strategic Objective 5: Delivering Quality Human Services

Council undertook community services re-structure to enable quality kindergarten facilities in 2014-15. Council will continue to run quality kindergarten services using national quality framework, improve the Home and Community Services area by reviewing its service levels.

Initiatives	Progress
5.1 Council will continue to support Kindergarten programs in there locations Edenhope, Kaniva and Goroke and support Wimmera Uniting Care to deliver quality in venue family day care at Edenhope and Childcare and family day care at Kaniva.	Council continues to operate Kindergartens in Edenhope, Kaniva and Goroke. Council supports an in-venue family day care at Edenhope, Family Day care at Kaniva and a Child care at Kaniva run by Wimmera Uniting Care.
5.2 Council will continue to implement actions out of the Municipal Early Years Plan.	Council continues to implement the actions out of the Municipal Early Years Plan. Council achieved 100% results in the Immunisation rates and participates in the Let's Read program to improve literacy levels in children. The Municipal Early Years Plan is currently being reviewed and updated for implementation in 2016-17.
5.3 Council will develop a Volunteering Action Plan in consultation with Volunteering Western Victoria and other community agencies. The plan will include allocation of Council resources to coordinate volunteers for Council run voluntary events. Council values the broad contribution of volunteers and seeks to work with other organisations to support new and existing volunteers in the community.	Council continues to work with Volunteering Western Victoria to support volunteerism in the Shire. Council conducted volunteer recognition events in partnership with Volunteering Western Victoria and attended the Volunteer Management workshop organised by Volunteering Western Victoria to manage Volunteers in the 21st century.
5.5 Council will develop a Rural Access Plan to improve access to all abilities and ages.	The preparation of Rural access plan is in progress and expected to conclude in 2016-17.
5.6 Council will engage with health services and providers for strategic planning purposes. Issues will include volunteer management, infrastructure planning, partnership opportunities, service levels, delivery modes and funding arrangements.	Council is part of Wimmera PCP and engages with the Health Care Providers on regular basis. Council is also part of the alliance to manage the transition of HACC to federal government.

## Strategic Objective 6: Strengthen the culture and governance of the organisation

To achieve this objective Council will continue to strengthen its governance and advocacy practices, provide targeted contemporary training and development to staff to serve communities effectively.

Initiatives	Progress
<p>6.1 Council will review Council commitment and involvement in stakeholder and regional networks for effectiveness and benefit to West Wimmera Shire Council. Many regional and stakeholder networks provide valuable services, support and advocacy for Council.</p>	<p>Council continues to have strong ties with the regional networks. Council participates in the governance of Wimmera Development Association, Wimmera Regional Libraries Corporation, Wimmera Primary Care partnership. Council supports volunteering Western Victoria, Wimmera Uniting Care , Federation University on matters effecting wider Wimmera community</p>
<p>6.2 Council will maximise grant funding opportunities that are aligned to the strategic directions established by Council, and ensure that all new recurrent and capital grant funding opportunities are subject to established 'filtering'/ business case justification processes.</p>	<p>Council was successful in obtaining various grants due to the internal process and mechanisms in place to screen the grant opportunities. Council has also developed major projects plan that allows Senior Management to review projects in the pipeline</p>
<p>6.3 Council will continue to run strong advocacy on the matters impacting its communities.</p>	<p>Council continues to run strong advocacy in the areas of funding for road infrastructure, better mobile reception, funding for community infrastructure, support to RARE program and funding for kindergarten services.</p>
<p>6.4 Council will ensure Councillors have access to contemporary training and development opportunities.</p>	<p>Council offers contemporary training opportunities to all Councillors. In 2015-16 Mayor attended the Company Directors Course and various councillors attended seminars and workshops conducted by regional and state organisations.</p>
<p>6.5 Council will establish a 'Future Proofing 'strategy to review asset and infrastructure management, resource utilisation and workforce planning. It will build on the Services Review information to provide informed strategic decision making by Council.</p>	<p>Council has commenced the implementation of dedicated asset management software which will provide solid data upon which to base future asset management decisions upon.</p>
<p>6.6 Council will incorporate relevant emergency management and recovery initiatives and actively work with regional agencies. Initiatives will acknowledge the capacity of Council, the resilience of the community and the expertise of regional agencies.</p>	<p>Council continues to work with Wimmera Emergency Management Cluster to have robust Emergency Management Plans. Council responds to emergencies and support communities in the response, relief and recovery areas of emergencies.</p>

## Service Performance Indicators

2014-15 has seen the introduction of the Local Government Performance Reporting Framework. In addition to reporting against actions in the Council Plan, Council is also required by the Local Government (Planning and Reporting) Regulations 2014 to report against a prescribed set of service performance indicators.

The following statement provides the result of the prescribed service performance indicators and measures including explanation of material variations.

<i>Service/indicator/measure</i>	<b>Results 2015-16</b>	<b>Results 2014-15</b>	<b>Material Variations</b>
<b>Aquatic Facilities</b>			
<i>Service standard</i>			
<i>Health inspections of aquatic facilities</i> [Number of authorised officer inspections of Council aquatic facilities / Number of Council aquatic facilities]	0.00	0.67	No inspections undertaken during 2015-16 as it is a voluntary inspection and due to EHO time constraints
<i>Health and Safety</i>			
<i>Reportable safety incidents at aquatic facilities</i> [Number of WorkSafe reportable aquatic facility safety incidents]	1.00	0.00	
<i>Service Cost</i>			
<i>Cost of outdoor aquatic facilities</i> [Direct cost of outdoor aquatic facilities less income received / Number of visits to outdoor aquatic facilities]	\$13.11	\$13.16	
<i>Utilisation</i>			
<i>Utilisation of aquatic facilities</i> [Number of visits to aquatic facilities / Municipal population]	3.51	3.45	
<b>Animal Management</b>			
<i>Service standard</i>			
<i>Animals reclaimed</i> [Number of animals reclaimed / Number of animals collected] x100	77.78%	79.31%	
<i>Service cost</i>			
<i>Cost of animal management service</i> [Direct cost of the animal management service / Number of registered animals]	\$53.45	\$52.76	
<i>Health and safety</i>			
<i>Animal management prosecutions</i> [Number of successful animal management prosecutions]	0.00	0.00	Council had no animal management prosecutions

<b>Food Safety</b>			
<b><i>Service standard</i></b>			
<i>Food safety assessments</i> [Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the Food Act 1984 / Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the Food Act 1984] x100	91.07%	17.65%	Significant effort by Council Environmental Health Officer into inspections
<b><i>Service cost</i></b>			
<i>Cost of food safety service</i> [Direct cost of the food safety service / Number of food premises registered or notified in accordance with the Food Act 1984]	\$1,790.76	\$1,975.70	
<b><i>Health and safety</i></b>			
<i>Critical and major non-compliance outcome notifications</i> [Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100	0.00%	100.00%	No notifications in 2015/16.
<b>Governance</b>			
<b><i>Transparency</i></b>			
<i>Council decisions made at meetings closed to the public</i> [Number of Council resolutions made at ordinary or special meetings of Council, or at meetings of a special committee consisting only of Councillors, closed to the public / Number of Council resolutions made at ordinary or special meetings of Council or at meetings of a special committee consisting only of Councillors ] x100	4.76%	7.14%	
<b><i>Consultation and engagement</i></b>			
<i>Satisfaction with community consultation and engagement</i> Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement	55.00	59.00	





<b>Attendance</b>			
<i>Councillor attendance at council meetings</i> [The sum of the number of Councillors who attended each ordinary and special Council meeting / (Number of ordinary and special Council meetings) × (Number of Councillors elected at the last Council general election)] x100	94.44%	92.94%	
<b>Service cost</b>			
<i>Cost of governance</i> [Direct cost of the governance service / Number of Councillors elected at the last Council general election]	\$34,087.00	\$30,938.20	
<b>Satisfaction</b>			
<i>Satisfaction with council decisions</i> [Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]	56.00	58.00	
<b>Home and Community Care (HACC)</b>			
<b>Timeliness</b>			
<i>Time taken to commence the HACC service</i> [Number of days between the referral of a new client and the commencement of HACC service / Number of new clients who have received a HACC service]	1.38	0.00	
<b>Service standard</b>			
<i>Compliance with Community Care Common Standards</i> [Number of Community Care Common Standards expected outcomes met / Number of expected outcomes under the Community Care Common Standards] x100	88.89%	88.89%	
<b>Participation</b>			
<i>Participation in HACC service</i> [Number of people that received a HACC service / Municipal target population for HACC services] x100	52.53%	40.78%	Number of service referrals from health care providers increasing
<b>Participation</b>			
<i>Participation in HACC service by CALD people</i> [Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100	6.90%	17.39%	Low take up rate with few additions to cover withdrawals of existing participants

<b>Libraries</b>			
<b>Utilisation</b>			
<i>Library collection usage</i> [Number of library collection item loans / Number of library collection items]	1.09	0.97	
<b>Resource standard</b>			
<i>Standard of library collection</i> [Number of library collection items purchased in the last 5 years / Number of library collection items] x100	45.64%	42.82%	
<b>Service cost</b>			
<i>Cost of library service</i> [Direct cost of the library service / Number of visits]	\$7.45	\$7.76	
<b>Participation</b>			
<i>Active library members</i> [Number of active library members / Municipal population] x100	13.38%	16.37%	
<b>Maternal and Child Health (MCH)</b>			
<b>Satisfaction</b>			
<i>Participation in first MCH home visit</i> [Number of first MCH home visits / Number of birth notifications received] x100	137.50%	157.69%	Interstate births participating with no notification.
<b>Service standard</b>			
<i>Infant enrolments in the MCH service</i> [Number of infants enrolled in the MCH service (from birth notifications received) / Number of birth notifications received] x100	95.83%	100.00%	
<b>Participation</b>			
<i>Participation in the MCH service</i> [Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100	72.04%	88.78%	Distances involved are affecting regular attendance.
<b>Participation</b>			
<i>Participation in the MCH service by Aboriginal children</i> [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100	100.00%	66.67%	Due to the very small numbers of Aboriginal children in the municipality, one missed visit has a significant impact on percentage rate of participation in the MCH service.

<b>Roads</b>			
<b><i>Satisfaction of use</i></b>			
<i>Sealed local road requests</i> [Number of sealed local road requests / Kilometres of sealed local roads ] x100	3.02	7.05	
<b><i>Condition</i></b>			
<i>Sealed local roads below the intervention level</i> [Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100	100.00%	100.00%	
<b><i>Service cost</i></b>			
<i>Cost of sealed local road reconstruction</i> [Direct cost of sealed local road reconstruction / Square metres of sealed local roads reconstructed]	\$36.01	\$32.59	
<b><i>Service Cost</i></b>			
<i>Cost of sealed local road resealing</i> [Direct cost of sealed local road resealing / Square metres of sealed local roads resealed]	\$5.05	\$5.81	
<b><i>Satisfaction</i></b>			
<i>Satisfaction with sealed local roads</i> [Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]	48.00	49.00	
<b>Statutory Planning</b>			
<b><i>Timeliness</i></b>			
<i>Time taken to decide planning applications</i> [The median number of days between receipt of a planning application and a decision on the application]	34.00	35.00	
<b><i>Service standard</i></b>			
<i>Planning applications decided within 60 days</i> [Number of planning application decisions made within 60 days / Number of planning application decisions made] x100	77.14%	96.30%	Small number of permits issued. One complex issue can cause delays which significantly affect the overall ratio.
<b><i>Service cost</i></b>			
<i>Cost of statutory planning service</i> [Direct cost of the statutory planning service / Number of planning applications received]	\$4,604.40	\$6,951.68	2014-15 included the use of contract staff to backfill an extended absence.

<b><i>Decision making</i></b>			
<i>Council planning decisions upheld at VCAT</i> [Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100	0.00%	100.00%	No VCAT appeals during 2015-16
<b>Waste Collection</b>			
<b><i>Satisfaction</i></b>			
<i>Kerbside bin collection requests</i> [Number of kerbside garbage and recycling bin collection requests / Number of kerbside bin collection households] x1000	20.71	16.43	
<b><i>Service standard</i></b>			
<i>Kerbside collection bins missed</i> [Number of kerbside garbage and recycling collection bins missed / Number of scheduled kerbside garbage and recycling collection bin lifts] x10,000	0.62	0.73	Improvement in service from response to requests
<b><i>Service cost</i></b>			
<i>Cost of kerbside garbage bin collection service</i> [Direct cost of the kerbside garbage bin collection service / Number of kerbside garbage collection bins]	\$99.96	\$108.46	
<b><i>Service cost</i></b>			
<i>Cost of kerbside recyclables collection service</i> [Direct cost of the kerbside recyclables bin collection service / Number of kerbside recyclables collection bins]	\$65.05	\$70.39	
<b><i>Waste diversion</i></b>			
<i>Kerbside collection waste diverted from landfill</i> [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100	17.99%	17.77%	



# Statutory Information

## Documents Available for Public Inspection

In accordance with Part 5 of the Local Government (General) Regulations 2004 the following is a list of the prescribed documents that are available for inspection or copies of the documents can be obtained for the purposes of section 222 of the Local Government Act 1989 at the Edenhope Civic Centre, situated at 49 Elizabeth Street, Edenhope, and the Kaniva District Office, situated at 25 Baker Street, Kaniva:

- details of current allowances fixed for the Mayor and Councillors
- details of senior officers' total salary packages for the current financial year and the previous year
- details of overseas or interstate travel (with the exception of interstate travel by land for less than three days) undertaken in an official capacity by Councillors or any member of Council staff in the previous 12 months
- names of Council officers who were required to submit a return of interest during the financial year and the dates the returns were submitted
- names of Councillors who submitted returns of interest during the financial year and the dates the returns were submitted
- agendas for and minutes of ordinary and special meetings held in the previous 12 months except if the minutes relate to parts of meetings which have been closed to members of the public
- a list of all special committees established by Council and the purpose for which each committee was established
- a list of all special committees established by the Council which were abolished or ceased to function during the financial year
- minutes of meetings of special committees held in the previous 12 months except if the minutes relate to parts of meetings which have been closed to members of the public
- a register of delegations
- submissions received in accordance with Section 223 of the Act during the previous 12 months
- agreements to establish regional libraries
- details of all property, finance and operating leases involving land, buildings, plant, computer equipment or vehicles entered into by the Council as lessor or lessee, including the name of the other party to the lease and the terms and the value of the lease
- a register of authorised officers
- a list of donations and grants made by the Council during the financial year
- a list of the names of the organisations of which the Council was a member during the financial year and details of all membership fees and other amounts and services provided during that year to each organisation by the Council
- a list of contracts valued at \$150,000 or more which the Council entered into during the financial year without first engaging in a competitive process.



## **Disability Action Plan**

In accordance with section 38 of the Disability Act 2006, as Council is required to prepare a Disability Action Plan and it must report on the implementation of the Disability Action Plan in its annual report.

During 2015-16 Council has been developing a revised Disability Action Plan. This process has involved consultation and interaction with key stakeholders. The implementation of the new Disability Action Plan will be deferred to the 2016-17 financial year.

## **Domestic Animal Management Plan**

In accordance with the Domestic Animals Act 1994, Council is required to prepare a Domestic Animal Management Plan at four yearly intervals and evaluate its implementation in the annual report.

Council adopted the Domestic Animal Management Plan 2013–17 in 18 July 2013.

During 2015-16 Council continued to provide an on-site microchipping service on demand, and has been assisting residents involved in neighbourhood disputes involving domestic animals to have their case mediated via the Dispute Settlement Centre of Victoria.

## **Food Act Ministerial Directions**

In accordance with section 7E of the Food Act 1984, Council is required to publish a summary of any Ministerial Directions received during the financial year in its annual report.

No such Ministerial Directions were received by Council during the financial year.

## **Freedom of Information**

In accordance with section 7(4AA)(a) and 7(4AA)(b) of the Freedom of Information Act 1982, Council is required to publish certain statements in their annual report or separately such as on its website, concerning its functions and information available. Council has chosen to publish the statements separately however provides the following summary of the application and operation of the Freedom of Information Act 1982.



Access to documents may be obtained through written request to the Freedom of Information Officer, as detailed in section 17 of the Freedom of Information Act 1982 and in summary as follows:

- it should be in writing
- it should identify as clearly as possible which document is being requested
- it should be accompanied by the appropriate application fee (the fee may be waived in certain circumstances).

Requests for documents in the possession of Council should be addressed to the Freedom of Information Officer. Requests can also be lodged online or by email.

Access charges may also apply once documents have been processed and a decision on access is made (e.g. photocopying and search and retrieval charges).

Further information regarding FOI can be found at [www.foi.vic.gov.au](http://www.foi.vic.gov.au) and on the West Wimmera Shire Council website.

## **Protected Disclosures Act 2012**

The Protected Disclosures Act 2012 (the 'PD Act') came into effect on 10 February 2013, replacing the former Whistleblowers Protection Act 2001.

The PD Act aims to encourage the disclosure of improper conduct by public officers and bodies by providing for a framework to allow for these disclosures to be received and investigated.

The PD Act provides legislated protection from 'retaliatory' action which could be detrimental to the person or persons making such a disclosure. Under the PD Act detrimental action includes:

- Any actions which may cause injury, loss or damage;
- Actions which result in intimidation or harassment;
- Discrimination, disadvantage or adverse treatment in relation to a person's employment, career, profession, trade or business, including the taking of unfair disciplinary action.

West Wimmera Shire Council has prepared a Protected Disclosures Policy, outlining Council's requirements under the PD Act. The Protected Disclosures Policy is available from Council's Customer Service Centres.

There were no Protected Disclosures made during 2015-16.



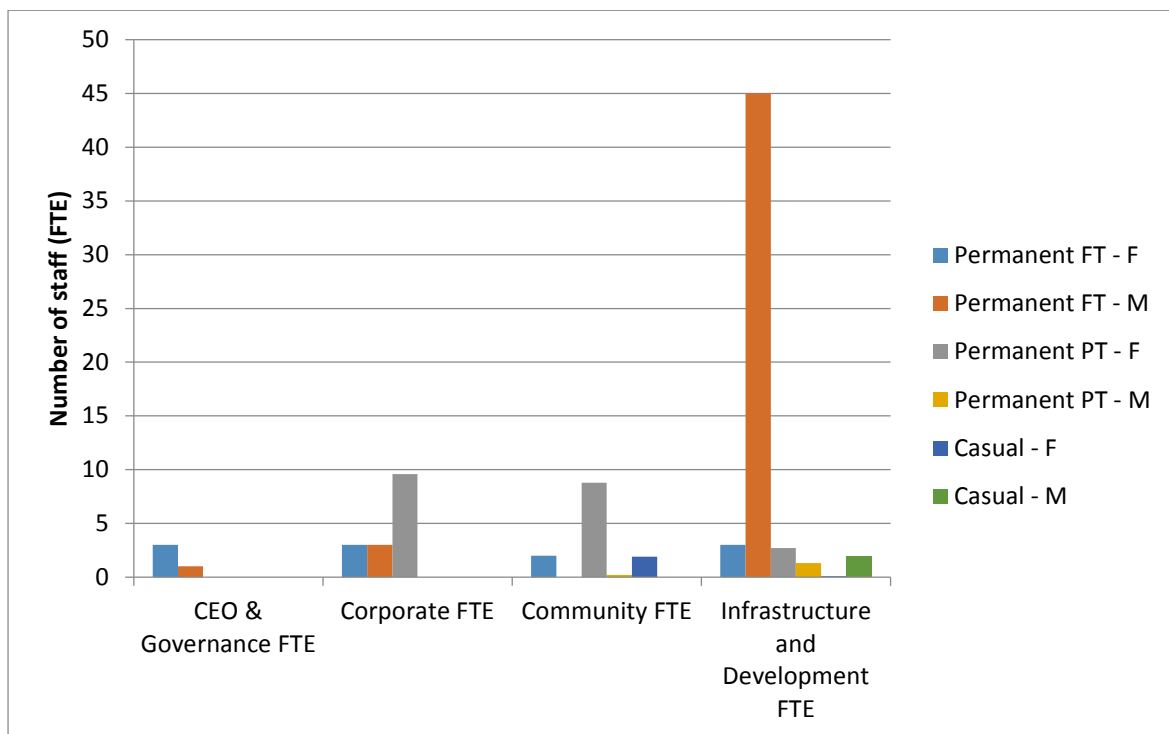
## Road Management Act Ministerial Direction

In accordance with section 22 of the Road Management Act 2004, Council must publish a copy or summary of any Ministerial direction in its annual report. No such Ministerial Directions were received by Council during the financial year.

## Council Staff

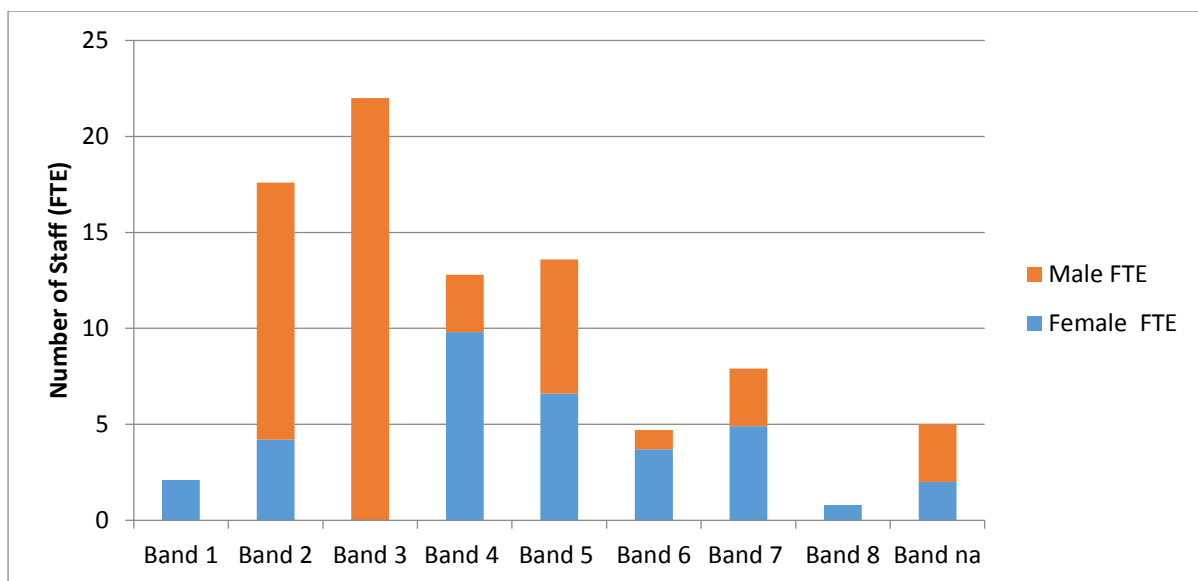
A summary of the number of full time equivalent (FTE) Council staff by organisational structure, employment type and gender is set out below.

Employment Type/gender	CEO & Governance FTE	Corporate FTE	Community FTE	Infrastructure and Development FTE	Total FTE
Permanent FT - F	3	3	2	3	11
Permanent FT – M	1	3	0	45	49
Permanent PT – F	0	9.6	8.8	2.7	21.1
Permanent PT – M	0	0	0.2	1.3	1.5
Casual – F	0	0	1.9	0.1	2.
Casual – M	0	0	0	1.9	1.9
<b>Total</b>	<b>4</b>	<b>15.6</b>	<b>12.9</b>	<b>54</b>	<b>86.5</b>



A summary of the number of full time equivalent (FTE) staff categorised by employment classification and gender is set out below.

Employment Classification	Female FTE	Male FTE	Total FTE
Band 1	2.1	0	2.1
Band 2	4.2	13.4	17.6
Band 3	0	22	22
Band 4	9.8	3	12.8
Band 5	6.6	7	13.6
Band 6	3.7	1	4.7
Band 7	4.9	3	7.9
Band 8	0.8	0	0.8
Band not applicable	2	3	5
<b>Total</b>	<b>34.1</b>	<b>52.4</b>	<b>86.5</b>



## Equal Employment Opportunity/Human Rights

The West Wimmera Shire Council continues with its practice of providing a non-discriminatory working environment.

West Wimmera Shire Council has a responsibility to its members of the community to create and reflect the nature and needs of its community. The West Wimmera Shire Council is wholly committed to the principles of Equal Employment Opportunity and Human Rights. These policies extend to all employees and potential employees.

In all our practices and policies, Council adheres to the principles of no discrimination in relation to sex, marital status, parenthood, race, colour, national origin, physical or mental impairment, religious or political affiliation. In accordance with its objective, West Wimmera Shire Council's Equal Employment Opportunity program continued to maintain a non-discriminatory working environment.

*Selection of individuals for employment, promotion or advancement, training and staff development will be on the basis of personal merit in fair and open competition according to the skills, qualifications, knowledge and efficiency relevant to the position involved.*

*Council's Policy on Equal Employment Opportunity reflects our desire to enjoy a workplace free of discrimination where each person has the opportunity to progress to the extent of his or her ability.*

Employees are encouraged to raise equal opportunity issues or grievances with any manager, chief executive officer or senior officer. Confidentiality will be respected.





# Governance, management and other information

## Governance

West Wimmera Shire Council is constituted under the Local Government Act 1989 (the Act).

In Section 3D of the Act the role of a Council is stated as follows:

- (1) A Council is elected to provide leadership for the good governance of the municipal district and the local community.
- (2) The role of a Council includes—
  - (a) acting as a representative government by taking into account the diverse needs of the local community in decision making;
  - (b) providing leadership by establishing strategic objectives and monitoring their achievement;
  - (c) maintaining the viability of the Council by ensuring that resources are managed in a responsible and accountable manner;
  - (d) advocating the interests of the local community to other communities and governments;
  - (e) acting as a responsible partner in government by taking into account the needs of other communities;
  - (f) fostering community cohesion and encouraging active participation in civic life.

Council's formal decision-making processes are conducted through council meetings and Special Committees of Council. Council delegates the majority of its decision-making to council staff. These delegations are exercised in accordance with adopted council policies.

## Council Meetings

11 Ordinary Council meetings were held on the third Thursday of the month. Meetings were rotated between Edenhope, Kaniva and the surrounding localities of Gorokey, Apsley and Dorodong.

1 Special Meeting of Council was held in 2015-16.

## Community Forums

Community Forums were held in July 2015 at Gorokey, October 2015 at Apsley and April 2016 at Dorodong. Community Forums give the Councillors an opportunity to have a meal with local residents and discuss local issues in a relaxed, informal atmosphere.



## Committees

In accordance with Section 86 of the Local Government Act 1989, Council is able to establish one or more special committees consisting of Councillors, Council staff, other persons or any combination of these.

Council currently has the following Special Committees

- General Special Committee
- Economic Development Special Committee
- Harrow Johnny Mullagh Cricket Centre Special Committee
- Kaniva Museum and Historical Collection Special Committee
- West Wimmera Shire Council Plant Special Committee

### General Special Committee

The General Special Committee is constituted of all Councillors.

Purpose:

To exercise Council's functions and powers and to perform Council's duties in relation to:

- The power to have matters of a general nature raised and considered and to generally flag issues and matters that may warrant further examination, discussion and input.
- The power to have matters referred to Councillors Forum for informal consideration; or
- The power to have matters resolved by the General Special Committee to be referred to the next Ordinary meeting of Council under General Committee resolutions referred to Council for consideration and Council resolution.

### Economic Development Special Committee

The Economic Development Special Committee is constituted of all Councillors.

Purpose:

- To consider and make recommendations to Council in relation to economic development matters;
- To invite persons to address the special committee in relation to economic development matters;
- To act generally as a forum to discuss and further matters of an economic development nature.



### **Harrow Johnny Mullagh Cricket Centre Special Committee**

The Harrow Johnny Mullagh Cricket Centre Special Committee is constituted of the current membership of the Associations Incorporated entity being the Johnny Mullagh Interpretive Centre Inc. and one Councillor nominated by Council.

Purpose:

To exercise Council's functions and powers and to perform Council's duties in relation to the operations and maintenance of the Harrow Johnny Mullagh Cricket Centre.

### **Kaniva Museum and Historical Collection Special Committee**

The Kaniva Museum and Historical Collection Special Committee is constituted of one Councillor nominated by Council, up to 20 persons appointed by Council and the General Manager Corporate and community Services or his/her delegate as ex officio / non-voting member.

Purpose:

To exercise Council's functions and powers and to perform Council's duties in relation to the management of the Kaniva Museum and Historical Collection, Kaniva, and for those purposes:

- To incur expenditure and receive revenue for the operations and maintenance of the Kaniva Museum and Historical Collection, Kaniva;
- To do all things necessary or convenient to be done for or in connection with the performance of those functions, duties and powers.

### **West Wimmera Shire Council Plant Special Committee**

The West Wimmera Shire Council Plant Special Committee is constituted of three Councillors nominated by Council, general Manager Infrastructure Development and Works, Finance Manager, Works Manager and Assets Manager.

Purpose:

The Plant Committee exists to investigate, review and provide advice on all matters pertaining to plant. This includes budget implications however excludes day to day operations.

The Plant Committee exists to facilitate management of the plant for long-term good of the community through services provided or maintained through use of plant and machinery.



## Councillor Code of Conduct

In accordance with Section 76C of the Act, Council adopted a revised Councillor Code of Conduct on 16 May 2013. A council must review the Councillor Code of Conduct within the period of 4 months after a general election. The Councillor Code of Conduct outlines the following:

### Core Values

In pursuing its strategic objective, West Wimmera Shire Council believes in and is committed to the following values:

- We are accountable to our community for our decisions and actions
- We will seek creative, innovative solutions for continuous improvement
- We will work as a team and with the community, government and agencies to deliver quality outcomes
- We will lead the community in a professional manner
- We will be transparent in our work

Under the Local Government Act 1989 Councillors must:

- Act with integrity
- Act impartially in the interests of the local community
- Not improperly give anyone an advantage or disadvantage
- Avoid conflicts between their public duties and personal interests
- Act honestly and avoid statements or actions that may mislead or deceive someone
- Treat everyone's opinions, beliefs, rights and responsibilities with respect
- Take reasonable care and diligence
- Make sure public resources are used carefully and in the public interest
- Act lawfully and not breach the public's trust



## Councillor Allowances

In accordance with Section 74 of the Act, councillors are entitled to receive an allowance while performing their duty as a councillor. The mayor is also entitled to receive a higher allowance.

The State Government sets the upper and lower limits for all allowances paid to councillors and mayors. Councils are divided into three categories based on the income and population of each council. In this instance West Wimmera Shire Council is recognised as a category one council.

For the period 1 July 2015 – 30 November 2015, the councillor annual allowance for a category one council (as defined by the Local Government Act 1989) was set at range from \$7,923 up to maximum of \$18,878 per annum and the allowance for the mayor was up to \$55,059 per annum. The Minister for Local Government approved an annual adjustment of 2.5% to take effect as from 1 December 2015. The annual allowances were adjusted for the period 1 December 2015 to 30 June 2016 at a range from \$8,121 up to \$19,350 per annum for the councillor allowance and up to \$57,812 per annum for the mayoral allowance.

The following table contains a summary of the allowances paid to each councillor during the year (including allowance equivalent to superannuation):

Councillor	Allowance \$
Cr Annette Jones (Mayor Jul 15 – Jun 16)	45,922.78
Cr Ron Hawkins	19,692.02
Cr Bruce Meyer	19,692.02
Cr Richard Wait	19,692.02
Cr Warren Wait	19,692.02



## Councillor Expenses

In accordance with Section 75 of the Local Government Act 1989, council is required to reimburse a Councillor for expenses incurred whilst performing his or her duties as a Councillor. Council is also required to adopt and maintain a policy in relation to the reimbursement of expenses for Councillors. The policy provides guidance for the payment of reimbursements of expenses and the provision of resources, facilities and other support to the Mayor and Councillors to enable them to discharge their duties. Council also publishes in its Annual Report the details of the expenses, including reimbursement of expenses for each Councillor and member of a Council Committee paid by the council. The details of the expenses for the 2015-16 year are set out in the following table.

Councillor	Travel excluding mileage	Mileage	Childcare	Information and Communication Technology	Conferences and Training	TOTAL
Cr A Jones	5,280.45	0.00	90.00	2,059.43	1,349.14	8,779.02
Cr R Hawkins	425.80	3,363.13	0.00	0.11	222.72	4,011.76
Cr B Meyer	668.78	759.18	0.00	1,220.95	177.27	2,826.18
Cr Richard Wait	277.82	429.47	0.00	463.31	0.00	1,170.60
Cr Warren Wait	1,032.54	90.03	0.00	1,093.43	177.27	2,393.27

No expenses were paid by Council, including reimbursements to members of Council committees during the year.



## Governance and management Checklist

	Column 1 Governance and Management Item	Column 2 Assessment
1	Community engagement policy (policy outlining Council's commitment to engaging with the community on matters of public interest)	Policy Date of operation of current policy: 18 June 2015 <input checked="" type="checkbox"/>
2	Community engagement guidelines (guidelines to assist staff to determine when and how to engage with the community)	Guidelines Date of operation of current guidelines: 18 June 2015 <input checked="" type="checkbox"/>
3	Strategic Resource Plan (plan under section 126 of the Act outlining the financial and non-financial resources required for at least the next 4 financial years)	Adopted in accordance with section 126 of the Act Date of adoption: 16 June 2016 <input checked="" type="checkbox"/>
4	Annual budget (plan under section 130 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required)	Adopted in accordance with section 130 of the Act Date of adoption: 16 June 2016 <input checked="" type="checkbox"/>
5	Asset management plans (plans that set out the asset maintenance and renewal needs for key infrastructure asset classes for at least the next 10 years)	No plans Reason for no plans: Council is reviewing its asset data in 2015/16 whilst installing a new asset management system. Asset Management Plans have been deferred until data collection period is complete. <input type="checkbox"/>
6	Rating strategy (strategy setting out the rating structure of Council to levy rates and charges)	Strategy Date of operation of current strategy: 18 June 2015 <input checked="" type="checkbox"/>
7	Risk policy ( policy outlining Council's commitment and approach to minimising the risks to Council's operations)	Policy Date of operation of current policy: 18 June 2015 <input checked="" type="checkbox"/>
8	Fraud policy (policy outlining Council's commitment and approach to minimising the risk of fraud)	Policy Date of operation of current policy: 18 June 2015 <input checked="" type="checkbox"/>
9	Municipal emergency management plan (plan under section 20 of the Emergency Management Act 1986 for emergency prevention, response and recovery)	Prepared and maintained in accordance with section 20 of the <b>Emergency Management Act 1986</b> Date of preparation: 4 June 2015 <input checked="" type="checkbox"/>

10	Procurement policy (policy under section 186A of the Local Government Act 1989 outlining the matters, practices and procedures that will apply to all purchases of goods, services and works)	Prepared and approved in accordance with section 186A of the <b>Local Government Act 1989</b> Date of approval: 14 April 2015	<input checked="" type="checkbox"/>
11	Business continuity plan (plan setting out the actions that will be taken to ensure that key services continue to operate in the event of a disaster)	No Plan Reason for no plans: Council is developing a Business Continuity Plan, target to be in place 30 June 2016	<input type="checkbox"/>
12	Disaster recovery plan (plan setting out the actions that will be undertaken to recover and restore business capability in the event of a disaster)	No plan Reason for no plan: Council is developing a Disaster Recovery Plan in conjunction with a Business Continuity Plan, target to be in place 30 June 2016	<input type="checkbox"/>
13	Risk management framework (framework outlining Council's approach to managing risks to the Council's operations)	Framework Date of operation of current framework: 16 June 2016	<input checked="" type="checkbox"/>
14	Audit Committee (advisory committee of Council under section 139 of the Act whose role is to oversee the integrity of a Council's financial reporting, processes to manage risks to the Council's operations and for compliance with applicable legal, ethical, and regulatory requirements)	Established in accordance with section 139 of the Act Date of establishment: 16 May 2013	<input checked="" type="checkbox"/>
15	Internal audit (independent accounting professionals engaged by the Council to provide analyses and recommendations aimed at improving Council's governance, risk and management controls)	Engaged Date of engagement of current provider: 14 May 2014	<input checked="" type="checkbox"/>
16	Performance reporting framework (a set of indicators measuring financial and non-financial performance, including the performance indicators referred to in section 131 of the Act)	Framework Date of operation of current framework: 17 December 2015	<input checked="" type="checkbox"/>
17	Council Plan reporting (report reviewing the performance of the Council against the Council Plan, including the results in relation to the strategic indicators, for the first six months of the financial year)	Report Date of report: 22 October 2015	<input checked="" type="checkbox"/>



18	Financial reporting (quarterly statements to Council under section 138 of the Act comparing budgeted revenue and expenditure with actual revenue and expenditure)	Statements presented to Council in accordance with section 138(1) of the Act Reports presented 24 September 2015, 19 November 2015, 18 February 2016, 19 May 2016	☒
19	Risk reporting (six-monthly reports of strategic risks to Council's operations, their likelihood and consequences of occurring and risk minimisation strategies)	Reports Date of report: Risk Register has been constructed, Council approved Initial risks in June 2016, biannual reports will continue in 2016/17	☒
20	Performance reporting (six-monthly reports of indicators measuring the results against financial and non-financial performance, including performance indicators referred to in section 131 of the Act)	Reports Date of reports: 18 August 2015, 17 December 2015	☒
21	Annual report (annual report under sections 131, 132 and 133 of the Act to the community containing a report of operations and audited financial performance statements)	Considered at meeting of the Council in accordance with section 134 of the Act Date of consideration: 15 October 2015	☒
22	Councillor Code of Conduct (Code under section 76C of the Act setting out the conduct principles and the dispute resolution processes to be followed by Councillors)	Reviewed in accordance with section 76C of the Act Date reviewed: 2 June 2016	☒
23	Delegations (a document setting out the powers, duties and functions of Council and the Chief Executive Officer that have been delegated to members of staff)	Reviewed in accordance with section 98(6) of the Act Date of review: 19 September 2013	☒
24	Meeting procedures (a local law governing the conduct of meetings of Council and special committees)	Meeting procedures local law made in accordance with section 91(1) of the Act Date local law made: 25 September 2012	☒



I certify that this information presents fairly the status of Council's governance and management arrangements.

Signature of Chief Executive Officer:

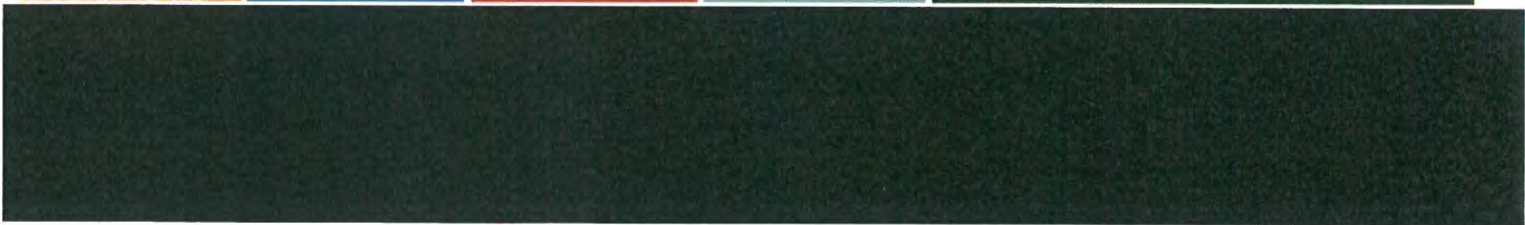


Date: 28 / 9 / 2016

Signature of Mayor:



Date: 28 / 9 / 2016





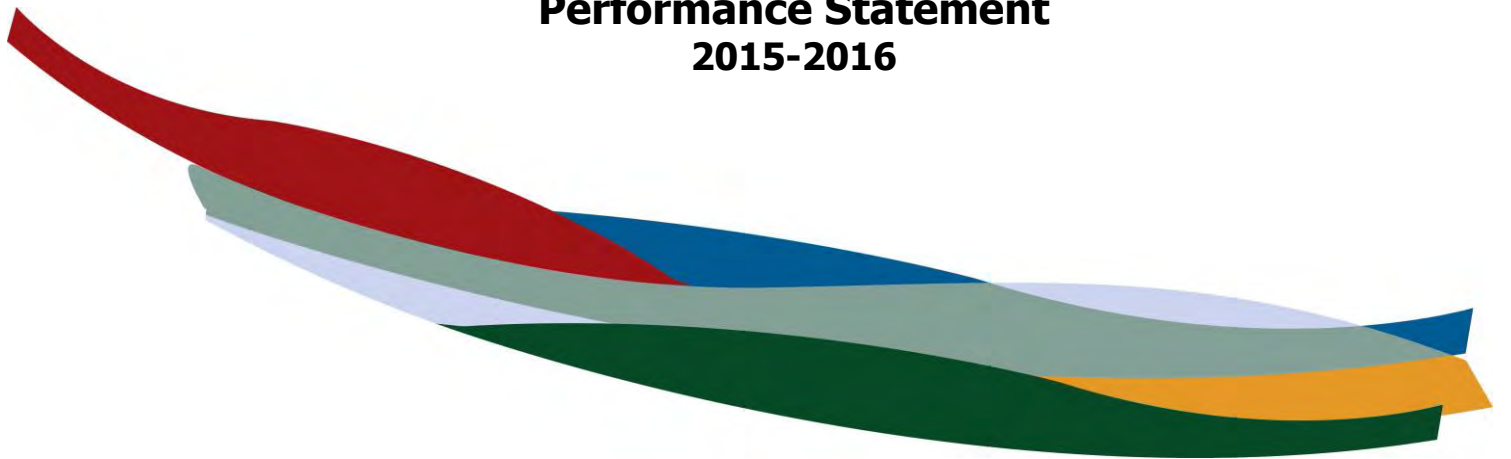
## Victorian Local Government Indicators

The Victorian Government requires all Victorian councils to measure and annually report against 11 Victorian Local Government Indicators (VLGIs). These indicators provide information regarding expenditure, cost of services and infrastructure provision, customer satisfaction and governance. The following table presents the results of the VLGIs for the 2015-16 year.

	Indicator	Calculation	2015-16	2014-15
1.	Average rates and charges per assessment	Total rates and charges receivable at beginning of year/Number of assessments in the adopted budget	1,455	1,341
2.	Average residential rates and charges per assessment	Rates and charges declared for residential assessments receivable at beginning of year/Number of residential assessments in the adopted budget	619	620
3.	Average liabilities per assessment	Total liabilities/Number of assessments in the adopted budget	711	676
4.	Operating result per assessment	Net surplus/Number of assessments in the adopted budget	-105	339
5.	Average operating expenditure per assessment	Operating expenditure/Number of assessments in adopted budget	3,881	4,152
6.	Community satisfaction rating for overall performance generally of Council	Result from the Annual Local Government Community Satisfaction Survey	58	62
7.	Average capital expenditure per assessment	Capital expenditure/ Number of assessments in the adopted budget	1,382	1,356
8.	Renewal gap	Capital renewal/Average annual asset consumption	77.03%	48.72%
9.	Renewal and maintenance gap	Capital renewal and maintenance/Average annual asset consumption plus planned maintenance	80.84%	67.37%
10.	Community satisfaction rating for Council's advocacy and community representation on key local issues	Result from the Annual Local Government Community Satisfaction Survey	56	58
11.	Community satisfaction rating for Council's engagement in decision making on key local issues	Result from the Annual Local Government Community Satisfaction Survey	55	58
	No of assessments (total)		4676	4,740
	No of assessments (residential)		1742	1,729



**Performance Statement  
2015-2016**

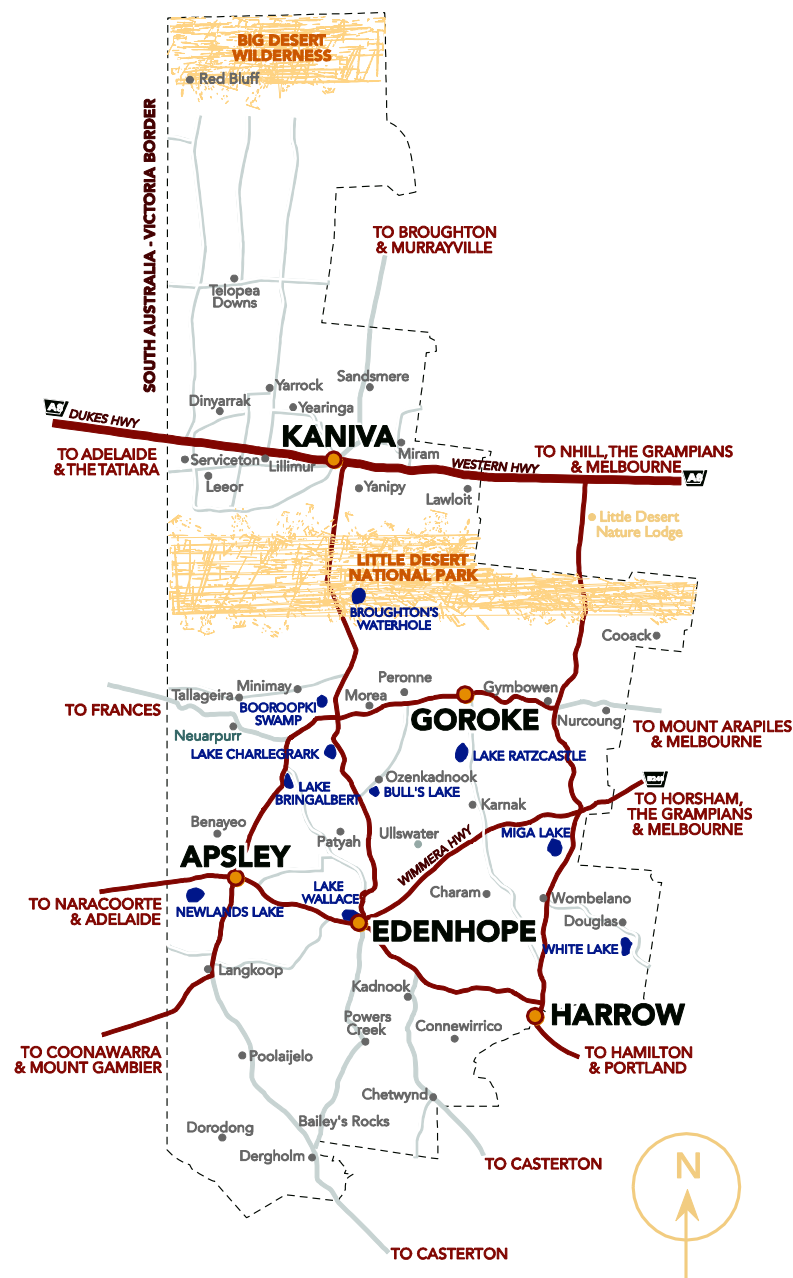


## Performance Statement

For the year ended 30 June 2016

### Description of municipality

West Wimmera Shire Council is located in Western Victoria and has a strong economy, primarily based on agriculture with growth sectors in health, education and retail. The Shire covers an area of 9,256 square kilometres and includes the townships of Apsley, Edenhope and Harrow to the south of the Shire and Goroke, Kaniva and Serviceton to the north.



## Sustainable Capacity Indicators

For the year ended 30 June 2016

Indicator/measure	Results 2015	Results 2016	Material Variations
<b>Population</b>			
<i>Expenses per head of municipal population</i> [Total expenses / Municipal population]	\$4,942.49	\$4,678.01	No material variations
<i>Infrastructure per head of municipal population</i> [Value of infrastructure / Municipal population]	\$42,071.07	\$42,352.15	No material variations
<i>Population density per length of road</i> [Municipal population / Kilometres of local roads]	1.46	1.43	No material variations
<b>Own-source revenue</b>			
<i>Own-source revenue per head of municipal population</i> [Own-source revenue / Municipal population]	\$2,525.87	\$2,611.24	No material variations
<b>Recurrent grants</b>			
<i>Recurrent grants per head of municipal population</i> [Recurrent grants / Municipal population]	\$2,401.81	\$1,709.20	2014/15 Included Financial Assistance Grant pre-payment
<b>Disadvantage</b>			
<i>Relative Socio-Economic Disadvantage</i> [Index of Relative Socio-Economic Disadvantage by decile]	5.00	5.00	No material variations

### Definitions

"adjusted underlying revenue" means total income other than—

- (a) non-recurrent grants used to fund capital expenditure; and
- (b) non-monetary asset contributions; and
- (c) contributions to fund capital expenditure from sources other than those referred to in paragraphs (a) and (b)

"infrastructure" means non-current property, plant and equipment excluding land

"local road" means a sealed or unsealed road for which the council is the responsible road authority under the *Road Management Act 2004*

"population" means the resident population estimated by council

"own-source revenue" means adjusted underlying revenue other than revenue that is not under the control of council (including government grants)

"relative socio-economic disadvantage", in relation to a municipality, means the relative socio-economic disadvantage, expressed as a decile for the relevant financial year, of the area in which the municipality is located according to the Index of Relative Socio-Economic Disadvantage (Catalogue Number 2033.0.55.001) of SEIFA



"SEIFA" means the Socio-Economic Indexes for Areas published from time to time by the Australian Bureau of Statistics on its Internet website

## Service Performance Indicators

For the year ended 30 June 2016

Service/indicator/measure	Results 2015	Results 2016	Material Variations
<b>Aquatic Facilities</b>			
<b>Utilisation</b>			
<i>Utilisation of aquatic facilities</i> [Number of visits to aquatic facilities / Municipal population]	3.45	3.51	
<b>Animal Management</b>			
<b>Health and safety</b>			
<i>Animal management prosecutions</i> [Number of successful animal management prosecutions]	0.00	0.00	No prosecutions during 2015/16
<b>Food Safety</b>			
<b>Health and safety</b>			
<i>Critical and major non-compliance outcome notifications</i> [Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100	100.00%	0.00%	No critical and major notifications in 2015/16
<b>Governance</b>			
<b>Satisfaction</b>			
<i>Satisfaction with council decisions</i> [Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]	58.00	56.00	
<b>Home and Community Care (HACC)</b>			
<b>Participation</b>			
<i>Participation in HACC service</i> [Number of people that received a HACC service / Municipal target population for HACC services] x100	40.78%	52.53%	Improved take up of service arising from referrals from health services
<b>Participation</b>			
<i>Participation in HACC service by CALD people</i> [Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100	17.39%	6.90%	
<b>Libraries</b>			
<b>Participation</b>			
<i>Active library members</i> [Number of active library members / Municipal population] x100	16.37%	13.38%	



Service/indicator/measure	Results 2015	Results 2016	Material Variations
<b>Maternal and Child Health (MCH)</b>			
<b>Participation</b>			
<i>Participation in the MCH service</i>	88.78%	0.00%	Council is unable to provide any MCH figures due to the Child Development Information System database being unreliable
[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100			
<b>Participation</b>			
<i>Participation in the MCH service by Aboriginal children</i>	66.67%	0.00%	
[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100			
<b>Roads</b>			
<b>Satisfaction</b>			
<i>Satisfaction with sealed local roads</i>	49	48	
[Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]			
<b>Statutory Planning</b>			
<b>Decision making</b>			
<i>Council planning decisions upheld at VCAT</i>	100.00%	0.00%	No VCAT appeals in 2015/16
[Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100			
<b>Waste Collection</b>			
<b>Waste diversion</b>			
<i>Kerbside collection waste diverted from landfill</i>	17.77%	17.99%	
[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100			





## **Definitions**

"Aboriginal child" means a child who is an Aboriginal person

"Aboriginal person" has the same meaning as in the Aboriginal Heritage Act 2006

"active library member" means a member of a library who has borrowed a book from the library

"annual report" means an annual report prepared by a council under sections 131, 132 and 133 of the Act

"class 1 food premises" means food premises, within the meaning of the *Food Act 1984*, that have been declared as class 1 food premises under section 19C of that Act

"class 2 food premises" means food premises, within the meaning of the *Food Act 1984*, that have been declared as class 2 food premises under section 19C of that Act

"Community Care Common Standards" means the Community Care Common Standards for the delivery of HACC services, published from time to time by the Commonwealth

"critical non-compliance outcome notification" means a notification received by council under section 19N(3) or (4) of the *Food Act 1984*, or advice given to council by an authorized officer under that Act, of a deficiency that poses an immediate serious threat to public health

"food premises" has the same meaning as in the *Food Act 1984*

"HACC program" means the Home and Community Care program established under the Agreement entered into for the purpose of the Home and Community Care Act 1985 of the Commonwealth

"HACC service" means home help, personal care or community respite provided under the HACC program

"local road" means a sealed or unsealed road for which the council is the responsible road authority under the *Road Management Act 2004*

"major non-compliance outcome notification" means a notification received by a council under section 19N(3) or (4) of the *Food Act 1984*, or advice given to council by an authorized officer under that Act, of a deficiency that does not pose an immediate serious threat to public health but may do so if no remedial action is taken

"MCH" means the Maternal and Child Health Service provided by a council to support the health and development of children within the municipality from birth until school age

"population" means the resident population estimated by council

"target population" has the same meaning as in the Agreement entered into for the purposes of the Home and Community Care Act 1985 of the Commonwealth

"WorkSafe reportable aquatic facility safety incident" means an incident relating to a council aquatic facility that is required to be notified to the Victorian WorkCover Authority under Part 5 of the *Occupational Health and Safety Act 2004*.



## Financial Performance Indicators

For the year ended 30 June 2016

Dimension/indicator/measure	Results 2015	Results 2016	Forecasts				Material Variations and Comments
			2017	2018	2019	2020	
<b>Efficiency</b>							
<b>Revenue level</b>							
<i>Average residential rate per residential property assessment</i>	\$620.01	\$619.00	\$635.50	\$651.39	\$667.67	\$684.36	
[Residential rate revenue / Number of residential property assessments]							
<b>Expenditure level</b>							
<i>Expenses per property assessment</i>	\$4,152.11	\$3,629.20	\$3,773.00	\$3,848.80	\$3,939.40	\$4,033.80	Reductions in depreciation and materials & contracts due to improved asset management data and significant revenue pressures being placed on small rural Councils from rate capping and funding freezes preventing spending
[Total expenses / Number of property assessments]							
<b>Workforce turnover</b>							
<i>Resignations and terminations compared to average staff</i>	12.90%	21.50%	12.15%	12.15%	12.15%	12.15%	A larger level of natural attrition during 2015/16 than was anticipated
[Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100							
<b>Liquidity</b>							
<b>Working capital</b>							
<i>Current assets compared to current liabilities</i>	355.60%	321.40%	378.63%	353.51%	364.97%	410.96%	Increased cash 2014/15 due to holding Financial Assistance Grant prepayment
[Current assets / Current liabilities] x100							
<b>Unrestricted cash</b>							
<i>Unrestricted cash compared to current liabilities</i>	312.04%	252.42%	344.89%	319.69%	330.75%	376.65%	Increased cash 2014/15 due to holding Financial Assistance Grant prepayment
[Unrestricted cash / Current liabilities] x100							



Dimension/indicator/measure	Results 2015	Results 2016	Forecasts				Material Variations and Comments
			2017	2018	2019	2020	
<b>Obligations</b>							
<b><i>Asset renewal</i></b>							
<i>Asset renewal compared to depreciation</i>	64.00%	85.12%	80.19%	86.40%	80.04%	66.53%	Increased capital works program, aided by increase in Roads to Recovery funding
[Asset renewal expense / Asset depreciation] x100							
<b><i>Loans and borrowings</i></b>							
<i>Loans and borrowings compared to rates</i>	6.35%	4.23%	2.35%	0.48%	0.00%	0.00%	In line with Council's debt schedules. No new borrowings forecast
[Interest bearing loans and borrowings / Rate revenue] x100							
<i>Loans and borrowings repayments compared to rates</i>	2.12%	1.93%	1.93%	1.90%	0.46%	0.00%	
[Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100							
<b><i>Indebtedness</i></b>							
<i>Non-current liabilities compared to own source revenue</i>	4.70%	3.86%	5.33%	5.04%	5.09%	5.13%	
[Non-current liabilities / Own source revenue] x100							
<b>Operating position</b>							
<b><i>Adjusted underlying result</i></b>							
<i>Adjusted underlying surplus (or deficit)</i>	3.06%	-5.22%	-2.81%	-3.56%	-7.14%	-7.25%	Like other small rural Councils, Council is facing a significant decline in its underlying position due to rate capping and the Financial Assistance Grant freeze. 2014/15 result was inflated by the Financial Assistance Grant prepayment.
[Adjusted underlying surplus (deficit)/ Adjusted underlying revenue] x100							



Dimension/indicator/measure	Results 2015	Results 2016	Forecasts				Material Variations and Comments
			2017	2018	2019	2020	
<b>Stability</b>							
<b>Rates concentration</b>							
<i>Rates compared to adjusted underlying revenue</i>	31.33%	39.45%	38.02%	38.48%	39.87%	39.95%	2014/15 included Financial Assistance Grant prepayment
[Rate revenue / Adjusted underlying revenue] x100							
<b>Rates effort</b>							
<i>Rates compared to property values</i>	0.39%	0.41%	0.39%	0.40%	0.39%	0.40%	
[Rate revenue / Capital improved value of rateable properties in the municipality] x100							

## Definitions

"adjusted underlying revenue" means total income other than—

- (a) non-recurrent grants used to fund capital expenditure; and
- (b) non-monetary asset contributions; and
- (c) contributions to fund capital expenditure from sources other than those referred to in paragraphs (a) and (b)

"adjusted underlying surplus (or deficit)" means adjusted underlying revenue less total expenditure

"asset renewal expenditure" means expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability

"current assets" has the same meaning as in the AAS

"current liabilities" has the same meaning as in the AAS

"non-current assets" means all assets other than current assets

"non-current liabilities" means all liabilities other than current liabilities

"non-recurrent grant" means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a council's Strategic Resource Plan

"own-source revenue" means adjusted underlying revenue other than revenue that is not under the control of council (including government grants)

"population" means the resident population estimated by council

"rate revenue" means revenue from general rates, municipal charges, service rates and service charges



"recurrent grant "means a grant other than a non-recurrent grant

"residential rates" means revenue from general rates, municipal charges, service rates and service charges levied on residential properties

"restricted cash" means cash and cash equivalents, within the meaning of the AAS, that are not available for use other than for a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year

"unrestricted cash" means all cash and cash equivalents other than restricted cash.



## Other Information

For the year ended 30 June 2016

### 1. Basis of preparation

Council is required to prepare and include a performance statement within its annual report. The performance statement includes the results of the prescribed sustainable capacity, service performance and financial performance indicators and measures together with a description of the municipal district and an explanation of material variations in the results. This statement has been prepared to meet the requirements of the *Local Government Act 1989* and Local Government (Planning and Reporting) Regulations 2014.

Where applicable the results in the performance statement have been prepared on accounting bases consistent with those reported in the Financial Statements. The other results are based on information drawn from council information systems or from third parties (e.g. Australian Bureau of Statistics).

The performance statement presents the actual results for the current year and for the prescribed financial performance indicators and measures, the results forecast by the council's strategic resource plan. The Local Government (Planning and Reporting) Regulations 2014 requires explanation of any material variations in the results contained in the performance statement. Council has adopted materiality thresholds relevant to each indicator and measure and explanations have not been provided for variations below the materiality thresholds unless the variance is considered to be material because of its nature.

The forecast figures included in the performance statement are those adopted by council in its strategic resource plan on 18 June 2015 and which forms part of the council plan. The strategic resource plan includes estimates based on key assumptions about the future that were relevant at the time of adoption and aimed at achieving sustainability over the long term. Detailed information on the actual financial results is contained in the General Purpose Financial Statements. The strategic resource plan can be obtained by contacting Council.





## Certification of the performance statement

In my opinion, the accompanying performance statement has been prepared in accordance with the *Local Government Act 1989* and the Local Government (Planning and Reporting) Regulations 2014.



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Mr Ashley Roberts B.Com CPA  
**Principal Accounting Officer**  
**Dated:** 15 September 2016

In our opinion, the accompanying performance statement of the West Wimmera Shire Council for the year ended 30 June 2016 presents fairly the results of council's **performance in** accordance with the *Local Government Act 1989* and the Local Government (Planning and Reporting) Regulations 2014.

The performance statement contains the relevant performance indicators, measures and results in relation to service performance, financial performance and sustainable capacity.

At the date of signing, we are not aware of any circumstances that would render any particulars in the performance statement to be misleading or inaccurate.

We have been authorised by the council and by the Local Government (Planning and Reporting) Regulations 2014 to certify this performance statement in its final form.



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Cr Annette Jones  
**Mayor**  
**Dated:** 15 September 2016



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Cr Ron Hawkins  
**Councillor**  
**Dated:** 15 September 2016



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Mr David Leahy  
**Chief Executive Officer**  
**Dated:** 15 September 2016





Victorian Auditor-General's Office

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## INDEPENDENT AUDITOR'S REPORT

### To the Councillors, West Wimmera Shire Council

#### *The Performance Statement*

I have audited the accompanying performance statement for the year ended 30 June 2016 of the West Wimmera Shire Council which comprises the statement, the related notes and the certification of the performance statement.

#### *The Councillors' Responsibility for the Performance Statement*

The Councillors of the West Wimmera Shire Council are responsible for the preparation and fair presentation of the performance statement in accordance with the *Local Government Act 1989* and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the performance statement that is free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

As required by the *Local Government Act 1989*, my responsibility is to express an opinion on the performance statement based on the audit, which has been conducted in accordance with Australian Auditing Standards. Those standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance about whether the performance statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the performance statement. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the performance statement, whether due to fraud or error. In making those risk assessments, consideration is given to the internal control relevant to the entity's preparation and fair presentation of the performance statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the overall presentation of the performance statement.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Independent Auditor's Report (continued)**

#### *Independence*

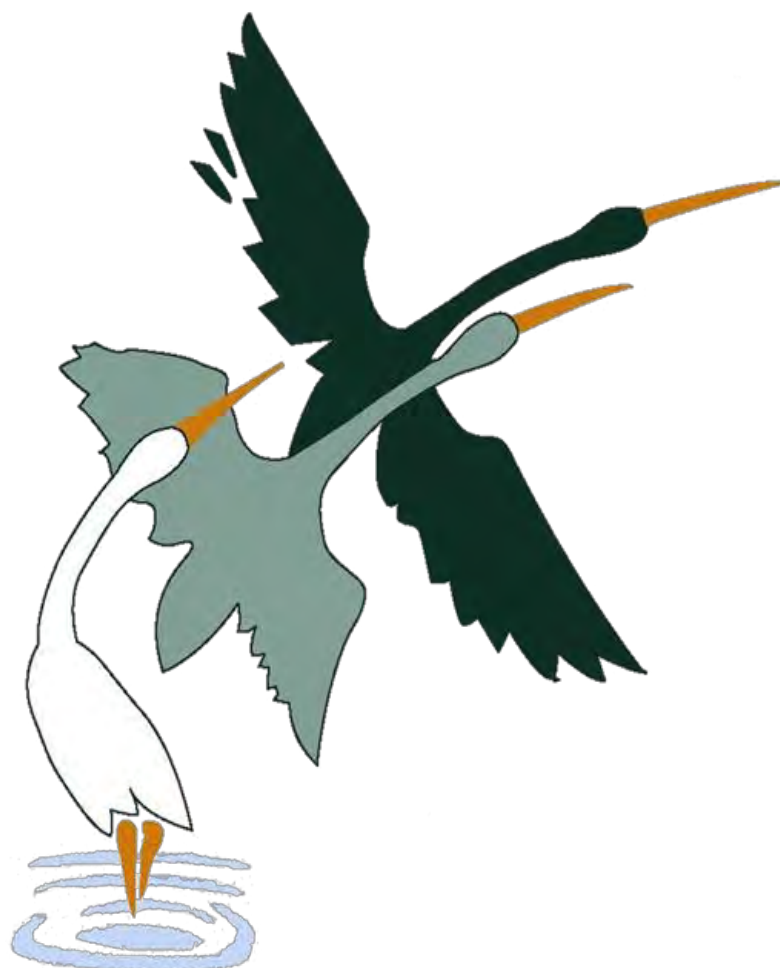
The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit, I and my staff and delegates complied with all applicable independence requirements of the Australian accounting profession.

#### *Auditor's Opinion*

In my opinion, the performance statement of the West Wimmera Shire Council in respect of the 30 June 2016 financial year presents fairly, in all material respects, in accordance with the *Local Government Act 1989*.

MELBOURNE  
20 September 2016

  
Andrew Greaves  
Auditor-General



**West Wimmera Shire Council  
ANNUAL FINANCIAL REPORT**

*For the Year Ended 30 June 2016*

# West Wimmera Shire Council

## Financial Report

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## Comprehensive Income Statement For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
<b>Income</b>			
Rates and charges	3	6,804,194	6,360,168
Statutory fees and fines	4	111,923	135,558
User fees	5	440,264	519,080
Grants - operating	6	3,976,536	9,108,055
Grants - capital	6	3,488,457	2,112,604
Contributions - monetary	7	62,076	7,341
Net gain (or loss) on disposal of property, infrastructure, plant and equipment	8	119,506	56,624
Share of net profits (or loss) of associates and joint ventures	15	844	21,990
Other income	9	2,653,037	2,965,151
<b>Total income</b>		<b>17,656,837</b>	<b>21,286,571</b>
<b>Expenses</b>			
Employee costs	10	6,338,700	6,505,894
Materials and services	11	5,084,214	6,220,390
Bad and doubtful debts	12	15,042	-
Depreciation and amortisation	13	6,370,889	6,663,316
Borrowing costs	14	13,634	23,315
Other expenses	15	323,586	268,825
<b>Total expenses</b>		<b>18,146,065</b>	<b>19,681,740</b>
<b>Surplus/(deficit) for the year</b>		<b>(489,228)</b>	<b>1,604,831</b>
<b>Other comprehensive income</b>			
<b>Items that will not be reclassified to surplus or deficit in future periods</b>			
Net asset revaluation increment/(decrement)	22	-	423,852
Share of other comprehensive income of associates and joint ventures	16	(11,205)	12,925
<b>Items that may be reclassified to surplus or deficit in future periods</b>			
<b>Total comprehensive result</b>		<b>(500,433)</b>	<b>2,041,608</b>

The above comprehensive income statement should be read in conjunction with the accompanying notes.





## Balance Sheet As at 30 June 2016

	Note	2016	2015
		\$	\$
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	17	8,563,246	8,760,478
Trade and other receivables	18	594,068	588,913
Inventories	19	178,731	166,043
Non-current assets classified as held for sale	20	19,000	20,000
Other assets	21	74,649	179,876
<b>Total current assets</b>		<b>9,429,694</b>	<b>9,715,310</b>
<b>Non-current assets</b>			
Investments in associates and joint ventures	16	392,875	403,235
Property, infrastructure, plant and equipment	22	167,441,380	167,527,190
<b>Total non-current assets</b>		<b>167,834,255</b>	<b>167,930,425</b>
<b>Total assets</b>		<b>177,263,949</b>	<b>177,645,735</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	23	837,324	648,218
Trust funds and deposits	24	35,655	73,397
Provisions	25	1,936,734	1,893,508
Interest-bearing loans and borrowings	26	123,614	117,399
<b>Total current liabilities</b>		<b>2,933,327</b>	<b>2,732,522</b>
<b>Non-current liabilities</b>			
Provisions	24	227,036	185,580
Interest-bearing loans and borrowings	26	163,910	287,524
<b>Total non-current liabilities</b>		<b>390,946</b>	<b>473,104</b>
<b>Total liabilities</b>		<b>3,324,273</b>	<b>3,205,626</b>
<b>Net assets</b>		<b>173,939,676</b>	<b>174,440,109</b>
<b>Equity</b>			
Accumulated surplus		36,151,737	37,509,190
Reserves	27	137,787,939	136,930,919
<b>Total Equity</b>		<b>173,939,676</b>	<b>174,440,109</b>

The above balance sheet should be read in conjunction with the accompanying notes.



## Statement of Changes in Equity For the Year Ended 30 June 2016

	Note	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
<b>2016</b>					
Balance at beginning of the financial year		174,440,109	37,509,190	136,091,285	839,634
Surplus/(deficit) for the year		(500,433)	(500,433)	-	-
Net asset revaluation increment/(decrement)	27(a)	-	-	-	-
Transfers to other reserves	27(b)	-	(960,428)	-	960,428
Transfers from other reserves	27(b)	-	103,408	-	(103,408)
<b>Balance at end of the financial year</b>		<b>173,939,676</b>	<b>36,151,737</b>	<b>136,091,285</b>	<b>1,696,654</b>

		Total \$	Accumulated Surplus \$	Revaluation Reserve \$	Other Reserves \$
<b>2015</b>					
Balance at beginning of the financial year		172,398,501	35,978,417	135,667,433	752,651
Surplus/(deficit) for the year		1,617,756	1,617,756	-	-
Net asset revaluation increment/(decrement)	27(a)	423,852	-	423,852	-
Transfers to other reserves	27(b)	-	(107,657)	-	107,657
Transfers from other reserves	27(b)	-	20,674	-	(20,674)
<b>Balance at end of the financial year</b>		<b>174,440,109</b>	<b>37,509,190</b>	<b>136,091,285</b>	<b>839,634</b>

The above statement of changes in equity should be read in conjunction with the accompanying notes.



## Statement of Cash Flows For the Year Ended 30 June 2016

		2016 Inflows/ (Outflows) \$	2015 Inflows/ (Outflows) \$
	Note		
<b>Cash flows from operating activities</b>			
Rates and charges		6,803,817	6,387,548
Statutory fees and fines		123,115	135,558
User fees		479,035	519,080
Grants - operating		3,976,536	9,108,055
Grants - capital		3,488,457	3,162,604
Contributions - monetary		62,076	7,341
Interest received		199,108	170,402
Trust funds and deposits taken		-	450
Other receipts		2,775,622	2,924,365
Net GST refund/(payment)		6,187	(22,802)
Employee costs		(6,254,018)	(6,331,574)
Materials and services		(5,492,539)	(6,169,443)
Trust funds and deposits repaid		(37,742)	(6,636)
Other payments		-	(268,825)
<b>Net cash provided by/(used in) operating activities</b>	28	<b>6,129,654</b>	<b>9,616,123</b>
<b>Cash flows from investing activities</b>			
Payments for property, infrastructure, plant and equipment	22	(6,477,961)	(6,417,988)
Proceeds from sale of property, infrastructure, plant and equipment		282,108	172,635
Loans and advances made		-	(15,000)
<b>Net cash provided by/(used in) investing activities</b>		<b>(6,195,853)</b>	<b>(6,260,353)</b>
<b>Cash flows from financing activities</b>			
Finance costs		(13,634)	(23,315)
Proceeds from borrowings		-	-
Repayment of borrowings		(117,399)	(111,529)
<b>Net cash provided by/(used in) financing activities</b>		<b>(131,033)</b>	<b>(134,844)</b>
Net increase (decrease) in cash and cash equivalents		(197,232)	3,220,926
Cash and cash equivalents at the beginning of the financial year		8,760,478	5,539,552
<b>Cash and cash equivalents at the end of the financial year</b>		<b>8,563,246</b>	<b>8,760,478</b>
Financing arrangements	29		
Restrictions on cash assets	17		

The above statement of cash flow should be read in conjunction with the accompanying notes.



## Statement of Capital Works For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
<b>Property</b>			
Land improvements		17,867	474,597
<b>Total land</b>		<u>17,867</u>	<u>474,597</u>
Buildings		489,226	767,409
<b>Total buildings</b>		<u>489,226</u>	<u>767,409</u>
<b>Total property</b>		<u>507,093</u>	<u>1,242,006</u>
 <b>Plant and equipment</b>			
Plant, machinery and equipment		908,165	1,129,604
Fixtures, fittings and furniture		38,796	23,924
<b>Total plant and equipment</b>		<u>946,961</u>	<u>1,153,528</u>
 <b>Infrastructure</b>			
Roads		4,412,817	3,754,942
Bridges		432,102	127,535
Footpaths and cycleways		103,220	105,202
Drainage		55,727	33,915
Parks, open space and streetscapes		-	12,820
<b>Total infrastructure</b>		<u>5,003,867</u>	<u>4,034,414</u>
 <b>Total capital works expenditure</b>		<u>6,457,921</u>	<u>6,429,948</u>
 <b>Represented by:</b>			
New asset expenditure		344,824	609,855
Asset renewal expenditure		5,418,239	4,264,216
Asset expansion expenditure		-	256,930
Asset upgrade expenditure		694,858	1,298,947
<b>Total capital works expenditure</b>		<u>6,457,921</u>	<u>6,429,948</u>

The above statement of capital works should be read in conjunction with the accompanying notes.



### Introduction

The West Wimmera Shire Council was established by an Order of the Governor in Council on 20th January 1995 and is a body corporate.

The Council's main office is located at 49 Elizabeth Street, Edenhope, Vic 3318.

### Statement of compliance

These financial statements are a general purpose financial report that consists of a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works and Notes accompanying these financial statements. The general purpose financial report complies with the Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1989, and the Local Government (Planning and Reporting) Regulations 2014.

## Note 1 Significant accounting policies

### (a) Basis of accounting

The accrual basis of accounting has been used in the preparation of these financial statements, whereby assets, liabilities, equity, income and expenses are recognised in the reporting period to which they relate, regardless of when cash is received or paid.

Judgements, estimates and assumptions are required to be made about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated judgements are based on professional judgement derived from historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Revisions to accounting estimates are recognised in the period in which the estimate is revised and also in future periods that are affected by the revision. Judgements and assumptions made by management in the application of AAS's that have significant effects on the financial statements and estimates relate to:

- the fair value of land, buildings, infrastructure, plant and equipment (refer to Note 1 (m) )
- the determination of depreciation for buildings, infrastructure, plant and equipment (refer to Note 1 (n) )
- the determination of employee provisions (refer to Note 1 (t) )

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

### (b) Changes in accounting policies

There have been no changes in accounting policies from the previous period.

### (c) Principles of consolidation

The consolidated financial statements of Council incorporate all entities controlled by Council as at 30 June 2016, and their income and expenses for that part of the reporting period in which control existed.

Subsidiaries are all entities over which Council has control. Council controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Council. They are deconsolidated from the date that control ceases.

Where dissimilar accounting policies are adopted by entities and their effect is considered material, adjustments are made to ensure consistent policies are adopted in these financial statements.

In the process of preparing consolidated financial statements all material transactions and balances between consolidated entities are eliminated.

There are no entities consolidated into Council.

### (d) Committees of management

All entities controlled by Council that have material revenues, expenses, assets or liabilities, such as committees of management, have been included in this financial report. Any transactions between these entities and Council have been eliminated in full.



**Note 1 Significant accounting policies (cont.)**

**(e) Accounting for investments in associates and joint arrangements**

*Associates*

Associates are all entities over which Council has significant influence but not control or joint control. Investments in associates are accounted for using the equity method of accounting, after initially being recognised at cost.

*Joint arrangements*

Investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations each investor has, rather than the legal structure of the joint arrangement.

*(i) Joint operations*

Council recognises its direct right to, and its share of jointly held assets, liabilities, revenues and expenses of joint operations. These have been incorporated in the financial statements under the appropriate headings.

*(ii) Joint ventures*

Interests in joint ventures are accounted for using the equity method. Under this method, the interests are initially recognised in the consolidated balance sheet at cost and adjusted thereafter to recognise Council's share of the post-acquisition profits or losses and movements in other comprehensive income in profit or loss and other comprehensive income respectively.

**(f) Revenue recognition**

Income is recognised when the Council obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to the Council and the amount of the contribution can be measured reliably.

*Rates and Charges*

Annual rates and charges are recognised as revenues when Council issues annual rates notices. Supplementary rates are recognised when a valuation and reassessment is completed and a supplementary rates notice issued.

*Statutory fees and fines*

Statutory fees and fines (including parking fees and fines) are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

*User fees*

User fees are recognised as revenue when the service has been provided or the payment is received, whichever first occurs.

*Grants*

Grant income is recognised when Council obtains control of the contribution. This is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and are valued at their fair value at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant or contribution is disclosed in Note 6. The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

*Contributions*

Monetary and non monetary contributions are recognised as revenue when Council obtains control over the contributed asset.

*Sale of property, infrastructure, plant and equipment*

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

*Interest*

Interest is recognised as it is earned.

*Dividends*

Dividend revenue is recognised when the Council's right to receive payment is established.

*Other Income*

Other income is measured at the fair value of the consideration received or receivable and is recognised when Council gains control over the right to receive the income.





**Note 1 Significant accounting policies (cont.)**

**(g) Fair value measurement**

Council measures certain assets and liabilities at fair value where required or permitted by Australian Accounting Standards. AASB 13 Fair value measurement, aims to improve consistency and reduce complexity by providing a definition of fair value and a single source of fair value measurement and disclosure requirements for use across Australian Accounting Standards.

AASB 13 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value under AASB 13 is an exit price regardless of whether that price is directly observable or estimated using another valuation technique.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within a fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and

Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For the purpose of fair value disclosures, Council has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

In addition, Council determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

**(h) Cash and cash equivalents**

Cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of 90 days or less, net of outstanding bank overdrafts.

**(i) Trade and other receivables**

Receivables are carried at amortised cost using the effective interest rate method. A provision for doubtful debts is recognised when there is objective evidence that an impairment has occurred.

**(j) Other financial assets**

Other financial assets are valued at fair value, being market value, at balance date. Term deposits are measured at amortised cost. Any unrealised gains and losses on holdings at balance date are recognised as either a revenue or expense.

**(k) Inventories**

Inventories held for distribution are measured at cost, adjusted when applicable for any loss of service potential. Inventories are measured at the lower of cost and net realisable value.

All other inventories, including land held for sale, are measured at the lower of cost and net realisable value.

Where inventories are acquired for no cost or nominal consideration, they are measured at current replacement cost at the date of acquisition.

**(l) Non-current assets classified as held for sale**

A non-current asset classified as held for sale (including disposal groups) is measured at the lower of its carrying amount and fair value less costs to sell, and are not subject to depreciation. Non-current assets, disposal groups and related liabilities and assets are treated as current and classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset's sale (or disposal group sale) is expected to be completed within 12 months from the date of classification.

**(m) Recognition and measurement of property, plant and equipment, infrastructure, intangibles**

*Acquisition*

The purchase method of accounting is used for all acquisitions of assets, being the fair value of assets provided as consideration at the date of acquisition plus any incidental costs attributable to the acquisition. Fair value is the amount for which the asset could be exchanged between knowledgeable willing parties in an arm's length transaction.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads.

In accordance with Council's policy, the threshold limits detailed in Note 1 n have applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.



**Note 1 Significant accounting policies (cont.)**

**(m) Recognition and measurement of property, plant and equipment, infrastructure, intangibles (cont'd)**

*Revaluation*

Subsequent to the initial recognition of assets, non-current physical assets, other than plant and equipment, are measured at their fair value, being the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. At balance date, the Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date, the class of asset was revalued.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use of an asset result in changes to the permissible or practical highest and best use of the asset. Further details regarding the fair value hierarchy are disclosed at Note 22 Property, infrastructure, plant and equipment.

In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets on a regular basis ranging from 1 to 3 years. The valuation is performed either by experienced council officers or independent experts.

Where the assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation reserve for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

*Land under roads*

No land under roads have been acquired after 30 June 2008. Council does not recognise land under roads that it controlled prior to that period in its financial report.

**(n) Depreciation and amortisation of property, infrastructure, plant and equipment and intangibles**

Buildings, land improvements, plant and equipment, infrastructure, and other assets having limited useful lives are systematically depreciated over their useful lives to the Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Road earthworks are not depreciated on the basis that they are assessed as not having a limited useful life. Straight line depreciation is charged based on the residual useful life as determined each year.

Depreciation periods used are listed below and are consistent with the prior year unless otherwise stated.



**Note 1 Significant accounting policies (cont.)**

**(n) Depreciation and amortisation of property, infrastructure plant and equipment and intangibles (cont'd)**

*Asset recognition thresholds and depreciation periods*

	Depreciation Period	Threshold Limit
Property		
land	-	5,000
land improvements	6 - 50 years	5,000
Buildings		
buildings	30 - 120 years	5,000
building improvements	30 - 120 years	5,000
leasehold improvements	30 - 120 years	5,000
Plant and Equipment		
plant, machinery and equipment	3 - 40 years	1,000
fixtures, fittings and furniture	3 - 10 years	1,000
computers and telecommunications	3 - 10 years	1,000
Infrastructure		
road pavements and seals	17 - 75 years	5,000
road substructure	75 years	5,000
road formation and earthworks	75 years	5,000
road kerb, channel and minor culverts	50 - 70 years	5,000
bridges deck	35 - 80 years	5,000
bridges substructure	35 - 80 years	5,000
footpaths and cycleways	25 - 50 years	5,000
drainage	70 - 80 years	5,000

**(o) Repairs and maintenance**

Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

**(p) Investment property**

Investment property, comprising freehold office complexes, is held to generate long-term rental yields. Investment property is measured initially at cost, including transaction costs. Costs incurred subsequent to initial acquisition are capitalised when it is probable that future economic benefit in excess of the originally assessed performance of the asset will flow to the Council. Subsequent to initial recognition at cost, investment property is carried at fair value, determined annually by independent valuers. Changes to fair value are recorded in the comprehensive income statement in the period that they arise. Rental income from the leasing of investment properties is recognised in the comprehensive income statement on a straight line basis over the lease term.

**(q) Impairment of assets**

At each reporting date, the Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the comprehensive income statement, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

**(r) Trust funds and deposits**

Amounts received as deposits and retention amounts controlled by Council are recognised as trust funds until they are returned, transferred in accordance with the purpose of the receipt, or forfeited (refer to Note 23).

**(s) Borrowings**

Borrowings are initially measured at fair value, being the cost of the interest bearing liabilities, net of transaction costs. The measurement basis subsequent to initial recognition depends on whether the Council has categorised its interest-bearing liabilities as either financial liabilities designated at fair value through the profit and loss, or financial liabilities at amortised cost. Any difference between the initial recognised amount and the redemption value is recognised in net result over the period of the borrowing using the effective interest method. The classification depends on the nature and purpose of the interest bearing liabilities. The Council determines the classification of its interest bearing liabilities at initial recognition.

*Borrowing costs*

Borrowing costs are recognised as an expense in the period in which they are incurred, except where they are capitalised as part of a qualifying asset constructed by Council. Except where specific borrowings are obtained for the purpose of specific asset acquisition, the weighted average interest rate applicable to borrowings at balance date, excluding borrowings associated with superannuation, is used to determine the borrowing costs to be capitalised.

Borrowing costs include interest on bank overdrafts, interest on borrowings, and finance lease charges.



**Note 1 Significant accounting policies (cont.)**

**(t) Employee costs and benefits**

The calculation of employee costs and benefits includes all relevant on-costs and are calculated as follows at reporting date.

*Wages and salaries and annual leave*

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulated sick leave expected to be wholly settled within 12 months of the reporting date are recognised in the provision for employee benefits in respect of employee services up to the reporting date, classified as current liabilities and measured at their nominal values.

Liabilities that are not expected to be wholly settled within 12 months of the reporting date are recognised in the provision for employee benefits as current liabilities, measured at the present value of the amounts expected to be paid when the liabilities are settled using the remuneration rate expected to apply at the time of settlement.

*Long service leave*

Liability for long service leave (LSL) is recognised in the provision for employee benefits.

Current liability - unconditional LSL is disclosed as a current liability even when the council does not expect to settle the liability within 12 months because it will not have the unconditional right to defer settlement of the entitlement should an employee take leave within 12 months.

The components of this current liability are measured at :

- present value - component that is not expected to be wholly settled within 12 months.
- nominal value - component that is expected to be wholly settled within 12 months.

*Classification of employee costs*

Non-current liability - conditional LSL that has been accrued, where an employee is yet to reach a qualifying term of employment, is disclosed as a non - current liability. There is an unconditional right to defer settlement of the entitlement until the employee has completed the requisite years of service.

This non-current LSL liability is measured at present value.

**(u) Leases**

*Finance leases*

Leases of assets where substantially all the risks and rewards incidental to ownership of the asset, are transferred to the Council are classified as finance leases. Finance leases are capitalised, recording an asset and a liability at the lower of the fair value of the asset and the present value of the minimum lease payments, including any guaranteed residual value. Lease payments are allocated between the reduction of the lease liability and the interest expense. Leased assets are depreciated on a straight line basis over their estimated useful lives to the Council where it is likely that the Council will obtain ownership of the asset or over the term of the lease, whichever is the shorter. At 30 June 2016 Council has no finance leases.

*Operating leases*

Lease payments for operating leases are required by the accounting standard to be recognised on a straight line basis, rather than expensed in the years in which they are incurred.

**(v) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

**(w) Financial guarantees**

Financial guarantee contracts are not recognised as a liability in the balance sheet unless the lender has exercised their right to call on the guarantee or Council has other reasons to believe that it is probable that the right will be exercised. Details of guarantees that Council has provided, that are not recognised in the balance sheet, are disclosed at Note 33 contingent liabilities and contingent assets.

**(x) Contingent assets and contingent liabilities and commitments**

Contingent assets and contingent liabilities are not recognised in the Balance Sheet, but are disclosed by way of a Note and, if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

Commitments are not recognised in the Balance Sheet. Commitments are disclosed at their nominal value by way of Note and presented inclusive of the GST payable.



**Note 1 Significant accounting policies (cont.)**

**(y) Pending accounting standards**

Certain new AAS's have been issued that are not mandatory for the 30 June 2016 reporting period. Council has assessed these pending standards and has identified that no material impact will flow from the application of these standards in future reporting periods.

**(z) Rounding**

Unless otherwise stated, amounts in the financial report have been rounded to the nearest thousand dollars. Figures in the financial statement may not equate due to rounding.



## Note 2 Budget comparison

The budget comparison notes compare Council's financial plan, expressed through its annual budget, with actual performance. The *Local Government (Planning and Reporting) Regulations 2014* requires explanation of any material variances. Council has adopted a materiality threshold of the lower of 10.0 percent or \$100,000 where further explanation is warranted. Explanations have not been provided for variations below the materiality threshold unless the variance is considered to be material because of its nature.

The budget figures detailed below are those adopted by Council on Day Month Year. The Budget was based on assumptions that were relevant at the time of adoption of the Budget. Council sets guidelines and parameters for income and expense targets in this budget in order to meet Council's planning and financial performance targets for both the short and long-term. The budget did not reflect any changes to equity resulting from asset revaluations, as their impacts were not considered predictable.

These notes are prepared to meet the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

### (a) Income and Expenditure

	Budget 2016 \$	Actual 2016 \$	Variance 2016 \$	Ref
<b>Income</b>				
Rates and charges	6,852,280	6,804,194	(48,086)	
Statutory fees and fines	128,900	111,923	(16,977)	1
User fees	2,000,131	440,264	(1,559,867)	2
Grants - operating	5,813,434	3,976,536	(1,836,898)	3
Grants - capital	2,500,360	3,488,457	988,097	4
Contributions - monetary	97,300	62,076	(35,224)	5
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	158,920	119,506	(39,414)	6
Share of net profits/(losses) of associates and joint ventures	-	844	844	
Other income	573,600	2,653,037	2,079,437	7
<b>Total income</b>	<b>18,124,925</b>	<b>17,656,837</b>	<b>(468,088)</b>	
<b>Expenses</b>				
Employee costs	6,334,361	6,338,700	(4,339)	
Materials and services	5,460,473	5,084,214	376,259	8
Bad and doubtful debts	-	15,042	(15,042)	9
Depreciation and amortisation	6,260,106	6,370,889	(110,783)	10
Borrowing costs	18,893	13,634	5,259	
Other expenses	312,392	323,586	(11,194)	
<b>Total expenses</b>	<b>18,386,225</b>	<b>18,146,065</b>	<b>240,160</b>	
<b>Surplus/(deficit) for the year</b>	<b>(261,300)</b>	<b>(489,228)</b>	<b>(227,928)</b>	

### (i) Explanation of material variations

Variance Ref	Item	Explanation
1	Statutory fees and fines	Funds collected through Statutory Fees and Fines have returned 13.2% less than originally budgeted. The major contributor to this decline was in the area of building fees, which were considerably lower (\$13,197) than the previous year as a result of lower building activity recorded.
2	User Fees	The original budget placed reimbursements from VicRoads (\$1,633,000) into User Fees rather than Other Income. Removing these from User Fees original budget leaves a variance of \$73,133 or 20% over budget. The major Variances here include: → Private Works which provided Council with \$122,711 income which was not budgeted. → Pre-school fee revenue was \$45,004 below the budgeted level which was offset by drought assistance grants received by Council.



3	Grants - Operating	Operating grants show a significant variance of 31.6% below the anticipated amount. This was fundamentally a result of the Federal Government's decision to prepay 50% of the 2015-16 Financial Assistance Grants allocation to Council on June 30 2015, resulting in that payments being receipted in the 2014-15 accounts. Council's budget for 2015-16 included all of the payment to be received during 2015-16. This action of the Federal Government led to Council receipting \$2,479,051 less in 2015-16 than budgeted. This shortfall was partially offset by increased grants received in the following areas: → Community Projects Grants \$344,499.48 more than budgeted (relating to the Kaniva Community Hub project); → Pre-School revenue received from drought assistance programs \$155,688 more than budgeted; → Pest Control grants received by Council \$86,595 more than budgeted.
4	Grants - Capital	Capital grants show a significant variance of 39.5% above the originally budgeted amount. The major variance here relates to the fact that Council has received \$901,468 additional funds under the Roads to Recovery program than was originally budgeted. This is a result of the Federal Government allocating additional funds for 2015-16 year which were not included in Council's initial budget. There also significantly more grant funds received for building renewal projects than budgeted - relating to the Henley park redevelopment project (\$126,000) and the Seasonal Pools program (\$100,500). These increases were partly offset by budgeted grants amounts not received relating to bridge works which were rescope (\$140,000)
5	Contributions - Monetary	Contributions received by Council were 36.2% lower than originally budgeted. The only contribution received during 2015-16 was from the Kaniva community as part of the Kaniva community Hub project.
6	Net gain/(loss) on disposal of property, infrastructure, plant and equipment	Council recorded a net gain on the disposal of property, infrastructure, plant and equipment which was 24.8% lower than budgeted. This is largely due to Council deciding for operational reasons to defer renewal of one patching truck (budgeted gain on sale of \$30,000).
7	Other Income	The original budget placed reimbursements from VicRoads (\$1,633,000) into User Fees rather than Other Income. Adding the \$1,633,000 budget for reimbursements to Other Income results in a variance of \$442,780 or 20%. The major variances included here include: → Reimbursements from VicRoads for state road maintenance works were \$199,474 higher than budgeted, as a result of a higher level of works undertaken than anticipated; → Interest earned on investments was \$90,454 higher than budgeted, as a result of Council holding higher cash balances at the start of the year due to the pre-payment of 50% of the 2015/16 Financial Assistance Grants on 30 June 2015, as well as a high focus on investment management by Council; → Reimbursements from Quarry Operations were \$65,702 higher than budgeted, representing greater turnover of materials.
8	Materials & Services	Materials & Services show a \$376,259 variance below budget for the year. A number of factors contributed to this, including: → External Plant Hire was \$86,798 below budget, as Council's own plant was sufficient for requirements over the year; → Fuel costs were \$55,240 below budget due in main to significantly lower pricing than was included in the budget; → Sundry expenses were \$77,017 below budget due to significantly tighter controls being placed on spending. The major functional areas where this saving was made include Community Support (\$17,308), Youth Services (\$14,276), Halls & Community Centres (\$9,821), Children's Services (\$9,500), Pre-Schools (\$6,348), Swimming Pools (\$6,160) and Bores Maintenance (\$6,000). → Council's contribution to the 'Lighting the Regions' project to install LED street lighting was \$64,620 under budget, as a result of the program expenses being considerably lower than anticipated. → Electricity costs were \$32,166 lower than originally budgeted as the full effect of upgrading Council's streetlight to LED was realised.
9	Bad and doubtful debts	Council did not budget for any bad or doubtful debts over 2014-15. In the event, Council resolved to write off a debt owing by a community group (\$7,500), and thought it prudent to increase its provision for doubtful debts after a thorough review of its sundry and rate debtors list.
10	Depreciation	Depreciation expense for 2015-16 was \$110,783 over initial expectations. Depreciation is an accounting measure representing the consumption of Council's Assets. Council increased its Assets by \$6.46 million over the year (as represented by the Capital Works Statement). This represents an additional capital spend of \$944,821 over budget (\$5.52 million), resulting in a higher than anticipated depreciation expense.





Note 2 Budget comparison (cont)

(b) Capital Works

	Budget 2016	Actual 2016	Variance 2016	Ref
<b>Property</b>				
Land improvements	15,000	17,867	2,867	1
<b>Total Land</b>	15,000	17,867	2,867	
Buildings	325,000	489,226	164,226	2
<b>Total Buildings</b>	325,000	489,226	164,226	
<b>Total Property</b>	340,000	507,093	167,093	
<b>Plant and Equipment</b>				
Plant, machinery and equipment	1,132,500	908,165	(224,335)	3
Fixtures, fittings and furniture	40,000	38,796	(1,204)	
<b>Total Plant and Equipment</b>	1,172,500	946,961	(225,539)	
<b>Infrastructure</b>				
Roads	3,571,800	4,412,817	841,017	4
Bridges	280,000	432,102	152,102	5
Footpaths and cycleways	102,600	103,220	620	
Drainage	50,000	55,727	5,727	6
<b>Total Infrastructure</b>	4,004,400	5,003,867	999,467	
<b>Total Capital Works Expenditure</b>	5,516,900	6,457,921	941,021	
<b>Represented by:</b>				
New asset expenditure	132,000	344,824	212,824	
Asset renewal expenditure	4,835,900	5,418,239	582,339	
Asset expansion expenditure	451,000	-	(451,000)	
Asset upgrade expenditure	98,000	694,858	596,858	
<b>Total Capital Works Expenditure</b>	5,516,900	6,457,921	941,021	



(i) Explanation of material variations

Variance Ref	Item	Explanation
1	Land Improvements	The original budget for Land Improvements called for \$15,000 of works in renewing play equipment at Council's various playgrounds. Over the year Council spent \$7,440 on this task. Land Improvements also includes \$10,427 of minor works on Township signage and necessary repairs to a Council owned bore site which were not budgeted.
2	Buildings	Buildings capital works show a significant 50% overspend on budget. The majority of this came from projects which were transferred from Works In Progress for which it was not possible to include in the original budget. These include: → Henley Park redevelopment \$193,381 → Kaniva Men's Shed \$25,227 There was also additional unbudgeted expenditure relating to the replacement of fencing for the former Kaniva aerodrome site (\$14,775) which was required before the site could be leased. These amounts are partially offset by a reduction in other projects which for operational reasons were not undertaken during 2015-16, including: → Fencing at Kaniva Band Park (\$90,000) → Kaniva Hall air conditioning (\$15,000)
3	Plant, Machinery and Equipment	The Plant, Machinery and Equipment area show an actual capital spend of 20% below budget. This was due to the deferral of the purchase of a patching truck.
4	Roads	Roads show a significant variance to budget with an overspend of \$841,016. There were a number of projects contributing to this. These were funded by additional grants under the Roads to Recovery program, which was significantly expanded for the 2015-16 year by the Federal Government, and also by reductions to local road resheets (\$194,379) and general sealing jobs (\$65,401).
5	Bridges	Bridges show a significant 54% overspend to budget. This was the result of the Dorodong Road bridge requiring significantly more works than first anticipated. The additional works were funded from the enhanced 2015-16 Roads to Recovery program.
6	Drainage	Drainage shows a variance of \$5,727 over original budget, which equates to 11.5% of original budget. This occurred as essential works returned a slightly higher than anticipated cost.



	2016 \$	2015 \$
<b>Note 3 Rates and charges</b>		
Council uses Capital Improved Value (CIV) as the basis of valuation of all properties within the municipal district. The Capital Improved Value of a property is its current market value determined by Council's contract valuer.		
The valuation base used to calculate general rates for 2015/16 was \$1,773.75 million (2014/15 \$1,637.83 million).		
General Rates	5,959,011	5,640,742
Municipal charge	399,224	378,596
Waste management charge	445,959	340,830
<b>Total rates and charges</b>	<b>6,804,194</b>	<b>6,360,168</b>
The date of the latest general revaluation of land for rating purposes within the municipal district was 1 January 2016, and the valuation will be first applied in the rating year commencing 1 July 2016.		
<b>Note 4 Statutory fees and fines</b>		
Animal management	28,928	28,836
Building fees	18,803	36,753
Permits	16,346	13,155
Town planning fees	14,217	15,598
Infringements and costs	3,157	3,349
Court recoveries	-	3,857
Other	30,472	34,010
<b>Total statutory fees and fines</b>	<b>111,923</b>	<b>135,558</b>
<b>Note 5 User fees</b>		
Community services user charges	217,075	264,825
Private and contract works	122,711	61,853
Refuse disposal fees	43,707	123,103
User charges	25,264	28,625
Caravan park fees	20,511	21,307
Other fees and charges	10,996	19,367
<b>Total user fees</b>	<b>440,264</b>	<b>519,080</b>



	2016 \$	2015 \$
<b>Note 6 Grants</b>		
Grants were received in respect of the following :		
<b>Summary of grants</b>		
Commonwealth funded grants	5,454,617	8,603,127
State funded grants	2,010,376	2,617,532
<b>Total grants received</b>	<b>7,464,993</b>	<b>11,220,659</b>
<b>Operating Grants</b>		
<b>Recurrent - Commonwealth Government</b>		
Victoria Grants Commission	2,377,789	7,455,860
<b>Recurrent - State Government</b>		
HACC programs	405,856	380,724
Preschool operating	299,174	239,183
Maternal and child health	159,221	144,006
Pest & weed control	116,595	50,000
Preschool cluster management	57,128	45,001
Meals services	39,587	35,985
Senior Citizens	36,746	39,245
Youth initiatives FreeZa program	19,600	19,600
Other	41,028	21,729
<b>Total recurrent operating grants</b>	<b>3,552,724</b>	<b>8,431,333</b>
<b>Non-recurrent - Commonwealth Government</b>		
Ausnac/Workco - Apprenticeship scheme	-	15,000
<b>Non-recurrent - State Government</b>		
Kaniva Hub	300,000	-
Drought Response program	55,000	-
Fire Service Levy Implementation Grant	38,193	37,097
Public Hall Upgrades	10,000	-
Lake Wallace Boating Safety	9,304	-
One Tree per Child program	3,315	-
Douglas Tennis Club (DHHS)	3,300	29,700
Harrow/Goroke Precinct Plan	3,000	27,000
Connewirricoo Tennis Club (DHHS)	1,700	15,300
Kaniva Industrial Estate	-	191,000
Community Planning Grant (VASP - DELWP)	-	175,000
Apsley Recreation Reserve Upgrade (DHS)	-	90,000
Regional Living Expo	-	20,000
Vulnerable Persons Co-ordination Funding	-	20,000
Anzac Commemorative	-	17,375
Icons of Edenhope (DEDJTR)	-	15,000
Kaniva Streetlife	-	8,148
Edenhope Streetlife	-	8,102
Edenhope/Apsley Community Precinct Plan	-	3,000
Kaniva Community Precinct Plan	-	3,000
Community Facility Funding - Lighting Grant	-	2,000
<b>Total non-recurrent operating grants</b>	<b>423,812</b>	<b>676,722</b>
<b>Total operating grants</b>	<b>3,976,536</b>	<b>9,108,055</b>
<b>Capital Grants</b>		
<b>Recurrent - Commonwealth Government</b>		
Roads to recovery	3,076,828	1,132,267
<b>Total recurrent capital grants</b>	<b>3,076,828</b>	<b>1,132,267</b>
<b>Non-recurrent - Commonwealth Government</b>		
Add additional grants grouped by type as appropriate		
<b>Non-recurrent - State Government</b>		
Henley Park (DEDJTR)	126,000	84,000
Better Pools program	100,500	-
Kaniva Playspace	90,000	-
Edenhope Transfer Station (Sustain Vic)	24,000	6,000
Kaniva Transfer Station (Sustain Vic)	23,200	5,800
Local Government Infrastructure Program (DELWP)	20,453	705,000
War Memorial Restoration Grants	19,476	-
Kaniva Men's Shed	8,000	-
Signage Grant (DEDJTR)	-	108,000
Vicroads Fullarton's Road	-	66,462
Fire Access Grant	-	5,075
<b>Total non-recurrent capital grants</b>	<b>411,629</b>	<b>980,337</b>
<b>Total capital grants</b>	<b>3,488,457</b>	<b>2,112,604</b>



	2016 \$	2015 \$
<b>Note 6 Grants (Contd)</b>		
Unspent grants received on condition that they be spent in a specific manner		
Balance at start of year	162,780	-
Received during the financial year and remained unspent at balance date	322,120	162,780
Received in prior years and spent during the financial year	77,960	-
Balance at year end	<u>406,940</u>	<u>162,780</u>
<b>Note 7 Contributions</b>		
Monetary	62,076	7,341
<b>Total contributions</b>	<u>62,076</u>	<u>7,341</u>
<b>Note 8 Net gain/(loss) on disposal of property, infrastructure, plant and equipment</b>		
Proceeds of sale	282,108	172,635
Written down value of assets disposed	(162,602)	(116,011)
<b>Total net gain/(loss) on disposal of property, infrastructure, plant and equipment</b>	<u>119,506</u>	<u>56,624</u>
<b>Note 9 Other income</b>		
Reimbursements - VicRoads	1,749,474	1,963,861
Quarry operations	340,703	332,829
Interest	199,108	170,403
Reimbursements - other	196,839	244,820
Insurance refunds	55,759	114,662
Rent	44,987	43,995
Fuel tax refund	43,707	40,857
Gain on valuation of inventory land	4,000	8,040
Recyclable sales	-	2,074
Transfer stations scrap metal sales	-	25,073
Other	18,460	18,537
<b>Total other income</b>	<u>2,653,037</u>	<u>2,965,151</u>
<b>Note 10 (a) Employee costs</b>		
Wages and salaries	5,562,814	5,767,865
WorkCover	106,448	100,911
Superannuation	591,508	579,193
Fringe benefits tax	77,930	57,925
<b>Total employee costs</b>	<u>6,338,700</u>	<u>6,505,894</u>
<b>Note 10 (b) Superannuation</b>		
Council made contributions to the following funds:		
<b>Defined benefit fund</b>		
Employer contributions to Local Authorities Superannuation Fund (Vision Super)	65,489	76,757
	<u>65,489</u>	<u>76,757</u>
Employer contributions payable at reporting date.	-	-
<b>Accumulation funds</b>		
Employer contributions to Local Authorities Superannuation Fund (Vision Super)	251,358	491,049
Employer contributions - other funds	274,661	11,387
	<u>526,019</u>	<u>502,436</u>
Employer contributions payable at reporting date.	-	-
Refer to note 32 for further information relating to Council's superannuation obligations.		



	2016 \$	2015 \$
<b>Note 11 Materials and services</b>		
Contract payments	2,708,188	2,872,755
Plant and equipment maintenance	715,504	807,448
Utilities	336,910	347,917
Office administration	53,201	50,204
Information technology	194,459	71,951
Insurance	292,096	317,791
Consultants	72,356	255,196
Other materials and services	711,500	1,497,128
<b>Total materials and services</b>	<b>5,084,214</b>	<b>6,220,390</b>
<b>Note 12 Bad and doubtful debts</b>		
Rates debtors	7,908	-
Other debtors	7,134	-
<b>Total bad and doubtful debts</b>	<b>15,042</b>	<b>-</b>
<b>Note 13 Depreciation and amortisation</b>		
Property	715,138	658,614
Plant and equipment	871,911	902,956
Infrastructure	4,783,840	5,101,746
<b>Total depreciation</b>	<b>6,370,889</b>	<b>6,663,316</b>
Intangible assets	-	-
<b>Total depreciation and amortisation</b>	<b>6,370,889</b>	<b>6,663,316</b>
<i>Refer to note 21 for a more detailed breakdown of depreciation and amortisation charges</i>		
<b>Note 14 Borrowing costs</b>		
Interest - Borrowings	13,634	23,315
Less capitalised borrowing costs on qualifying assets	-	-
<b>Total borrowing costs</b>	<b>13,634</b>	<b>23,315</b>
<b>Note 15 Other expenses</b>		
Councillors' allowances	135,204	128,428
Operating lease rentals	85,818	90,706
Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	30,195	29,895
Decrease in fair value of asset held for resale	15,240	-
Auditors' remuneration - Internal	16,875	10,250
Other	40,254	9,546
<b>Total other expenses</b>	<b>323,586</b>	<b>268,825</b>



	2016 \$	2015 \$
<b>Note 16 Investments in associates, joint ventures and subsidiaries</b>		
Investments in associates accounted for by the equity method are:		
- Wimmera Regional Library Corporation	357,361	368,397
- Wimmera Development Association	35,514	34,838
<b>Wimmera Regional Library Corporation</b>		
<i>Background</i>		
Council's investment in the Wimmera Regional Library Corporation is based on the equity method of accounting. Refer Note 1 (e).		
Council's interest in equity.	11.43%	11.79%
<b>Fair value of Council's investment in Wimmera Regional Library Corporation</b>	<b>357,361</b>	<b>368,397</b>
<b>Council's share of accumulated surplus/(deficit)</b>		
Council's share of accumulated surplus(deficit) at start of year	164,492	204,395
Reported surplus(deficit) for year	169	16,551
Transfers (to) from reserves	1,383	(13,599)
Change in equity share apportionment	(4,970)	(42,855)
Council's share of accumulated surplus(deficit) at end of year	<b>161,074</b>	<b>164,492</b>
<b>Council's share of reserves</b>		
Council's share of reserves at start of year	203,904	134,491
Transfers (to) from reserves	(1,383)	13,599
Change in equity share apportionment	(6,234)	55,814
Council's share of reserves at end of year	<b>196,287</b>	<b>203,904</b>
<b>Movement in carrying value of specific investment</b>		
Carrying value of investment at start of year	368,397	338,887
Share of surplus(deficit) for year	169	16,551
Share of asset revaluation	-	-
Change in equity share apportionment	(11,205)	12,959
Carrying value of investment at end of year	<b>357,361</b>	<b>368,397</b>
<b>Council's share of expenditure commitments</b>		
Operating commitments	-	-
Capital commitments	-	-
Council's share of expenditure commitments	-	-







	2016	2015
	\$	\$
<b>Note 17 Cash and cash equivalents</b>		
Cash on hand	1,270	1,270
Cash at bank	2,469,703	7,792,027
Cash deposits	6,092,273	967,181
	<u>8,563,246</u>	<u>8,760,478</u>
Councils cash and cash equivalents are subject to external restrictions that limit amounts available for discretionary use. These include:		
- Unspent Grants (Note 6)	406,940	162,780
- Trust funds, deposits and fire service levy (Note 24)	35,655	73,397
Total restricted funds	<u>442,595</u>	<u>236,177</u>
Total unrestricted cash and cash equivalents	<u>8,120,651</u>	<u>8,524,301</u>
<b>Intended allocations</b>		
Although not externally restricted the following amounts have been allocated for specific future purposes by Council:		
- Cash held to fund carried forward capital works	714,450	388,000
- Cash held to fund long service leave provision	1,289,849	1,188,620
- Cash held for 2015-2016 grant revenue received in advance	-	2,477,842
- Other discretionary reserves	1,696,654	839,634
Total funds subject to intended allocations	<u>3,700,953</u>	<u>4,894,096</u>
<b>Note 18 Trade and other receivables</b>		
<b>Current</b>		
Rates debtors	254,526	254,149
Provision for doubtful debts - rates	(90,978)	(83,070)
Loans and advances to community organisations	-	15,000
Other debtors		
- Sundry Debtors	393,616	358,833
- GST Receivable	41,371	47,558
- Employee Superannuation	(1,416)	(140)
Provision for doubtful debts - other debtors	(3,051)	(3,417)
Total current trade and other receivables	<u>594,068</u>	<u>588,913</u>
<b>Total trade and other receivables</b>	<u>594,068</u>	<u>588,913</u>
<b>(a) Ageing of Receivables</b>		
At balance date other sundry debtors representing financial assets were past due but not impaired. These amounts relate to a number of independent customers for whom there is no recent history of default. The ageing of the Council's trade & other receivables (excluding statutory receivables) was:		
Current (not yet due)	327,523	9,728
Past due by up to 30 days	21,812	237,665
Past due between 31 and 180 days	336	13,758
Past due between 181 and 365 days	2,760	54,289
Past due by more than 1 year	41,185	43,393
Total trade & other receivables	<u>393,616</u>	<u>358,833</u>
<b>(b) Movement in provisions for doubtful debts</b>		
Balance at the beginning of the year	83,070	83,070
New Provisions recognised during the year	7,908	-
Amounts already provided for and written off as uncollectible	-	-
Amounts provided for but recovered during the year	-	-
Balance at end of year	<u>90,978</u>	<u>83,070</u>
<b>Note 19 Inventories</b>		
Inventories held for distribution	178,731	166,043
<b>Total inventories</b>	<u>178,731</u>	<u>166,043</u>



	2016 \$	2015 \$
<b>Note 20 Non current assets classified as held for sale</b>		
Fair value of land held for resale	19,000	20,000
<b>Total non current assets classified as held for sale</b>	<b>19,000</b>	<b>20,000</b>
 <b>Note 21 Other assets</b>		
Prepayments	74,649	84,093
Accrued income	-	95,783
<b>Total other assets</b>	<b>74,649</b>	<b>179,876</b>



**Note 22 Property, infrastructure, plant and equipment**

**Summary of property, infrastructure, plant and equipment**

	At Fair Value 30 June 2016	Accumulated Depreciation	WDV 30 June 2016	At Fair Value 30 June 2015	Accumulated Depreciation	WDV 30 June 2015
Land	4,100,500	(915,173)	3,185,327	3,930,514	(791,386)	3,139,128
Buildings	31,733,413	(16,229,091)	15,504,322	30,924,460	(15,769,300)	15,155,160
Plant and Equipment	9,055,612	(5,870,725)	3,184,888	8,902,308	(5,646,408)	3,255,900
Infrastructure	223,067,701	(77,637,146)	145,430,556	218,126,018	(72,853,306)	145,272,711
Work in progress	136,288	-	136,288	704,291	-	704,291
	<u>268,093,513</u>	<u>(100,652,135)</u>	<u>167,441,380</u>	<u>262,587,591</u>	<u>(95,060,400)</u>	<u>167,527,190</u>

**Summary of Work in Progress**

	Opening WIP	Additions	Transfers	Write Offs	Closing WIP
Buildings	624,646	1,000	(624,646)	-	1,000
Plant and Equipment	33,799	27,258	(33,799)	-	27,258
Infrastructure	45,846	108,030	(45,846)	-	108,030
Total	<u>704,291</u>	<u>136,288</u>	<u>(704,291)</u>	<u>-</u>	<u>136,288</u>



**Note 22 Property, infrastructure, plant and equipment (cont'd)**

<b>Land and Buildings</b>	<b>Note</b>	Land - specialised	Land - non specialised	Land improvements	<b>Total Land</b>	Heritage buildings	Buildings - specialised	Buildings - non specialised	<b>Total Buildings</b>	Work In Progress	<b>Total Property</b>
At fair value 1 July 2015		952,900	66,000	2,911,614	<b>3,930,514</b>	58,800	29,653,160	1,212,500	<b>30,924,460</b>	624,646	<b>35,479,620</b>
Accumulated depreciation at 1 July 2015		-	-	(791,386)	<b>(791,386)</b>	(45,044)	(15,196,327)	(527,929)	<b>(15,769,300)</b>	-	<b>(16,560,686)</b>
		952,900	66,000	2,120,228	<b>3,139,128</b>	13,756	14,456,833	684,571	<b>15,155,160</b>	624,646	<b>18,918,934</b>
<b>Movements in fair value</b>											
Acquisition of assets at fair value		-	-	17,867	<b>17,867</b>	-	489,226	-	<b>489,226</b>	-	<b>507,093</b>
Revaluation increments/decrements		-	-	-	-	-	-	-	-	-	-
Fair value of assets disposed		-	-	-	-	-	-	-	-	-	-
Impairment losses recognised in operating result		-	-	-	-	-	-	-	-	-	-
Transfers		-	-	152,119	<b>152,119</b>	-	319,727	-	<b>319,727</b>	(623,646)	<b>151,800</b>
		-	-	169,986	<b>169,986</b>	-	808,953	-	<b>808,953</b>	(623,646)	<b>355,293</b>
<b>Movements in accumulated depreciation</b>											
Depreciation and amortisation		-	-	(123,787)	<b>(123,787)</b>	(1,058)	(568,289)	(22,004)	<b>(591,351)</b>	-	<b>(715,138)</b>
Accumulated depreciation of disposals		-	-	-	-	-	-	-	-	-	-
Impairment losses recognised in operating result		-	-	-	-	-	-	-	-	-	-
Transfers		-	-	-	-	-	131,560	-	<b>131,560</b>	-	<b>131,560</b>
		-	-	(123,787)	<b>(123,787)</b>	(1,058)	(436,729)	(22,004)	<b>(459,791)</b>	-	<b>(583,578)</b>
At fair value 30 June 2016		952,900	66,000	3,081,600	<b>4,100,500</b>	58,800	30,462,113	1,212,500	<b>31,733,413</b>	1,000	<b>35,834,913</b>
Accumulated depreciation at 30 June 2016		-	-	(915,173)	<b>(915,173)</b>	(46,102)	(15,633,056)	(549,933)	<b>(16,229,091)</b>	-	<b>(17,144,264)</b>
		952,900	66,000	2,166,427	<b>3,185,327</b>	12,698	14,829,057	662,567	<b>15,504,322</b>	1,000	<b>18,690,649</b>

**Note 22** Property, infrastructure, plant and equipment (cont'd)

<b>Plant and Equipment</b>	<b>Note</b>	Plant machinery and equipment	Fixtures fittings and furniture	Work In Progress	<b>Total plant and equipment</b>
At fair value 1 July 2015		7,597,006	1,305,302	33,799	<b>8,936,107</b>
Accumulated depreciation at 1 July 2015		(4,500,087)	(1,146,321)	-	<b>(5,646,408)</b>
		<u>3,096,919</u>	<u>158,981</u>	<u>33,799</u>	<u><b>3,289,699</b></u>
<b>Movements in fair value</b>					
Acquisition of assets at fair value		908,165	38,796	-	<b>946,961</b>
Revaluation increments/decrements		-	-	-	-
Fair value of assets disposed		(800,198)	-	-	<b>(800,198)</b>
Impairment losses recognised in operating result		-	-	-	-
Transfers		33,799	(27,258)	(6,541)	-
		<u>141,766</u>	<u>11,538</u>	<u>(6,541)</u>	<u><b>146,763</b></u>
<b>Movements in accumulated depreciation</b>					
Depreciation and amortisation		(815,001)	(56,910)	-	<b>(871,911)</b>
Accumulated depreciation of disposals		647,594	-	-	<b>647,594</b>
Impairment losses recognised in operating result		-	-	-	-
Transfers		-	-	-	-
		<u>(167,407)</u>	<u>(56,910)</u>	<u>-</u>	<u><b>(224,317)</b></u>
At fair value 30 June 2016		7,738,772	1,316,840	27,258	<b>9,082,870</b>
Accumulated depreciation at 30 June 2016		(4,667,494)	(1,203,231)	-	<b>(5,870,725)</b>
		<u><b>3,071,278</b></u>	<u><b>113,609</b></u>	<u><b>27,258</b></u>	<u><b>3,212,145</b></u>

# Notes to the Financial Report

## For the Year Ended 30 June 2016

**Note 212 Property, infrastructure, plant and equipment (cont'd)**

Infrastructure	Note	Roads	Bridges	Footpaths and cycleways	Drainage	Work In Progress	Total Infrastructure
At fair value 1 July 2015		196,014,405	3,449,294	3,974,252	14,688,067	45,846	218,171,864
Accumulated depreciation at 1 July 2015		(61,974,449)	(1,761,111)	(630,102)	(8,487,644)	-	(72,853,306)
		<b>134,039,956</b>	<b>1,688,183</b>	<b>3,344,150</b>	<b>6,200,423</b>	<b>45,846</b>	<b>145,318,558</b>
<b>Movements in fair value</b>							
Acquisition of assets at fair value		4,412,817	432,102	103,220	55,727		5,003,867
Revaluation increments/decrements		-	-	-	-	-	-
Fair value of assets disposed		-	-	-	-	-	-
Impairment losses recognised in operating result		-	-	-	-	-	-
Transfers		(92,295)	30,111	-	-	62,184	-
		<b>4,320,522</b>	<b>462,213</b>	<b>103,220</b>	<b>55,727</b>	<b>62,184</b>	<b>5,003,867</b>
<b>Movements in accumulated depreciation</b>							
Depreciation and amortisation		(4,451,922)	(45,676)	(79,887)	(206,355)	-	(4,783,840)
Accumulated depreciation of disposals		-	-	-	-	-	-
Impairment losses recognised in operating result		-	-	-	-	-	-
Transfers		-	-	-	-	-	-
		<b>(4,451,922)</b>	<b>(45,676)</b>	<b>(79,887)</b>	<b>(206,355)</b>	<b>-</b>	<b>(4,783,840)</b>
At fair value 30 June 2016		200,334,927	3,911,507	4,077,472	14,743,794	108,030	223,175,731
Accumulated depreciation at 30 June 2016		(66,426,371)	(1,806,787)	(709,989)	(8,693,999)	-	(77,637,146)
		<b>133,908,556</b>	<b>2,104,720</b>	<b>3,367,483</b>	<b>6,049,795</b>	<b>108,030</b>	<b>145,538,585</b>





## Note 22 Property, infrastructure, plant and equipment cont'd

### Valuation of land and buildings

Valuation of land and buildings were undertaken by a qualified independent valuer [Mr Ian Wilson, Contract Valuer, Australian Property Institute member 7297]. The valuation of land and buildings is at fair value, being market value based on highest and best use permitted by relevant land planning provisions. Where land use is restricted through existing planning provisions the valuation is reduced to reflect this limitation. This adjustment is an unobservable input in the valuation. The adjustment has no impact on the comprehensive income statement.

Specialised land is valued at fair value using site values adjusted for englobo (undeveloped and/or unserved) characteristics, access rights and private interests of other parties and entitlements of infrastructure assets and services. This adjustment is an unobservable input in the valuation. The adjustment has no impact on the comprehensive income statement.

Any significant movements in the unobservable inputs for land and land under roads will have a significant impact on the fair value of these assets.

Details of the Council's land and buildings and information about the fair value hierarchy as at 30 June 2016 are as follows:

	Level 1	Level 2	Level 3
Land	-	66,000	-
Specialised land	-	-	952,900
Land improvements	-	-	2,166,427
Heritage buildings	-	-	12,698
Buildings - specialised	-	-	662,567
Buildings - non specialised	-	14,829,057	-
<b>Total</b>	-	<b>14,895,057</b>	<b>3,7945,592</b>

### Valuation of infrastructure

Valuation of infrastructure assets has been determined in accordance with a valuation undertaken by Mr Des White Adv Dip, E.T., Local Government Engineer as at 30 June 2014. The condition assessment and valuation of the roads was done by Mr Peter Moloney of Moloney Asset Management Systems.

The valuation is at fair value based on replacement cost less accumulated depreciation as at the date of valuation.

Details of the Council's infrastructure and information about the fair value hierarchy as at 30 June 2016 are as follows:

	Level 1	Level 2	Level 3
Roads	-	-	133,908,557
Bridges	-	-	2,104,720
Footpaths and cycleways	-	-	3,367,483
Drainage	-	-	6,049,795
<b>Total</b>	-	-	<b>145,430,556</b>



**Note 22 Property, infrastructure, plant and equipment (cont'd)**

**2016**  
\$

**2015**  
\$

*Description of significant unobservable inputs into level 3 valuations*

**Specialised land and land under roads** is valued using a market based direct comparison technique. Significant unobservable inputs include the extent and impact of restriction of use and the market cost of land per square metre. The extent and impact of restrictions on use varies and results in a reduction to surrounding land values between 30% and 95%. The market value of land varies significantly depending on the location of the land and the current market conditions.

**Specialised buildings** are valued using a depreciated replacement cost technique. Significant unobservable inputs include the current replacement cost and remaining useful lives of buildings. Current replacement costs is calculated on a square metre basis and ranges from \$350 to \$1,700 per square metre. The remaining useful lives of buildings are determined on the basis of the current condition of buildings and vary from 40 years to 60 years. Replacement cost is sensitive to changes in market conditions, with any increase or decrease in cost flowing through to the valuation. Useful lives of buildings are sensitive to changes in expectations or requirements that could either shorten or extend the useful lives of buildings.

**Infrastructure assets** are valued based on the depreciated replacement cost. Significant unobservable inputs include the current replacement cost and remaining useful lives of infrastructure. The remaining useful lives of infrastructure assets are determined on the basis of the current condition of the asset and vary from 1 years to 100 years. Replacement cost is sensitive to changes in market conditions, with any increase or decrease in cost flowing through to the valuation. Useful lives of infrastructure are sensitive to changes in use, expectations or requirements that could either shorten or extend the useful lives of infrastructure assets.

**Reconciliation of specialised land**

Municipal Office Land	103,000	103,000
Waste Disposal Land	116,000	116,000
Community Services Land	83,500	83,500
Infrastructure and Works Operations Land	324,500	324,500
Recreational and Sundry Council Land	325,900	325,900
<b>Total specialised land</b>	<b>952,900</b>	<b>952,900</b>



	2016 \$	2015 \$
<b>Note 23 Trade and other payables</b>		
Trade payables	716,113	529,535
Accrued Salaries	119,434	51,441
Accrued expenses	1,777	67,242
<b>Total trade and other payables</b>	<b>837,324</b>	<b>648,218</b>

<b>Note 24 Trust funds and deposits</b>		
Refundable Trust Kaniva Rotary Club	15,000	15,000
Refundable deposits	5,796	3,796
Refundable Trust Newlands lake restoration	3,359	3,359
Refundable Trust Lake Wallace committee proceeds	2,274	2,274
Refundable Trust Edenhope skateboard park fund	960	960
Refundable Trust Kaniva skateboard park fund raising	55	55
Refundable Trust Kaniva R/Res improvement fund	-	46,118
Refundable Kindergarten Photography Deposits	-	450
Fire services levy	8,211	1,385
<b>Total trust funds and deposits</b>	<b>35,655</b>	<b>73,397</b>

*Purpose and nature of items*

Refundable deposits - Deposits are taken by council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

Fire Service Levy - Council is the collection agent for fire services levy on behalf of the State Government. Council remits amounts received on a quarterly basis. Amounts disclosed here will be remitted to the state government in line with that process.

Retention Amounts - Council has a contractual right to retain certain amounts until a contractor has met certain requirements or a related warrant or defect period has elapsed. Subject to the satisfactory completion of the contractual obligations, or the elapsing of time, these amounts will be paid to the relevant contractor in line with Council's contractual obligations.

<b>Note 25 Provisions</b>	<b>Annual Leave</b>	<b>Long Service Leave</b>	<b>Rostered Days Off</b>	<b>Time In Lieu</b>	<b>Total</b>
	<b>\$ '000</b>	<b>\$ '000</b>	<b>\$ '000</b>	<b>\$ '000</b>	<b>\$ '000</b>
<b>2016</b>					
Balance at beginning of the financial year	777,080	1,188,620	51,553	61,835	2,079,088
Additional provisions	444,886	164,953	203,309	59,729	872,877
Amounts used	(472,026)	(153,222)	(192,221)	(76,553)	(894,022)
Increase in the discounted amount arising because of time and the effect of any change in the discount rate	16,329	89,498	-	-	105,827
Balance at the end of the financial year	<b>766,269</b>	<b>1,289,849</b>	<b>62,641</b>	<b>45,011</b>	<b>2,163,770</b>
<b>2015</b>					
Balance at beginning of the financial year	668,536	1,135,117	48,349	52,646	1,904,648
Additional provisions	499,963	61,660	188,035	85,493	835,151
Amounts used	(398,187)	(101,369)	(184,831)	(76,304)	(760,691)
Increase in the discounted amount arising because of time and the effect of any change in the discount rate	6,768	93,212	-	-	99,980
Balance at the end of the financial year	<b>777,080</b>	<b>1,188,620</b>	<b>51,553</b>	<b>61,835</b>	<b>2,079,088</b>



<b>Note 25 Provisions (cont'd)</b>	<b>2016</b>	<b>2015</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Employee provisions</b>		
<b>Current provisions expected to be wholly settled within 12 months</b>		
Annual leave	486,445	495,646
Long service leave	140,771	131,801
Rostered Days Off	62,641	51,553
Time In Lieu	45,010	61,835
	<b>734,867</b>	<b>740,835</b>
<b>Current provisions expected to be wholly settled after 12 months</b>		
Annual leave	279,825	281,434
Long service leave	922,042	871,239
	<b>1,201,867</b>	<b>1,152,673</b>
Total current employee provisions	<b>1,936,734</b>	<b>1,893,508</b>
<b>Non-current</b>		
Long service leave	227,036	185,580
Total non-current employee provisions	<b>227,036</b>	<b>185,580</b>
Aggregate carrying amount of employee provisions:		
Current	1,936,734	1,893,508
Non-current	227,036	185,580
Total aggregate carrying amount of employee provisions	<b>2,163,770</b>	<b>2,079,088</b>

**Note 26 Interest-bearing loans and borrowings**

<b>Current</b>		
Borrowings - secured (1)	123,614	117,399
	<b>123,614</b>	<b>117,399</b>
<b>Non-current</b>		
Borrowings - secured (1)	163,910	287,524
	<b>163,910</b>	<b>287,524</b>
<b>Total</b>	<b>287,524</b>	<b>404,923</b>

(1) Borrowings are secured by a lien over Council's rate revenue.

(a) The maturity profile for Council's borrowings is:

Not later than one year	123,614	117,399
Later than one year and not later than five years	163,910	287,524
	<b>287,524</b>	<b>404,923</b>



**Note 27 Reserves**

	Balance at beginning of reporting period	Increment (decrement)	Share of increment (decrement) on revaluation by an associate	Balance at end of reporting period
	\$	\$	\$	\$
<b>(a) Asset revaluation reserves</b>				
<b>2016</b>				
<b>Property</b>				
Land	724,387	-	-	724,387
Land Improvements	198,041	-	-	198,041
Buildings	9,485,014	-	-	9,485,014
	10,407,442	-	-	10,407,442
<b>Infrastructure</b>				
Roads	115,390,721	-	-	115,390,721
Bridges	575,750	-	-	575,750
Footpaths and cycleways	5,808,546	-	-	5,808,546
Drainage	3,908,826	-	-	3,908,826
	125,683,843	-	-	125,683,843
<b>Total asset revaluation reserves</b>	<b>136,091,285</b>	<b>-</b>	<b>-</b>	<b>136,091,285</b>
<b>2015</b>				
<b>Property</b>				
Land	300,535	423,852	-	724,387
Land Improvements	198,041	-	-	198,041
Buildings	9,485,014	-	-	9,485,014
	9,983,590	423,852	-	10,407,442
<b>Infrastructure</b>				
Roads	115,390,721	-	-	115,390,721
Bridges	575,750	-	-	575,750
Footpaths and cycleways	5,808,546	-	-	5,808,546
Drainage	3,908,826	-	-	3,908,826
	125,683,843	-	-	125,683,843
<b>Total asset revaluation reserves</b>	<b>135,667,433</b>	<b>423,852</b>	<b>-</b>	<b>136,091,285</b>
The asset revaluation reserve is used to record the increased (net) value of Council's assets over time.				
	Balance at beginning of reporting period	Transfer to accumulated surplus	Transfer from accumulated surplus	Balance at end of reporting period
	\$'000	\$'000	\$'000	\$'000
<b>(b) Other reserves</b>				
<b>2016</b>				
Plant replacement	270,647	-	68,777	339,424
Crabtree trust	25,961	-	649	26,610
Quarry restoration	101,593	-	2,540	104,133
Capital improvement	273,495	-	6,766	280,261
Rates revaluation	127,088	(103,408)	71,668	95,348
Elections	40,850	-	34,650	75,500
Kindergarten operation	-	-	60,928	60,928
Carried Forward Project Reserve	-	-	714,450	714,450
<b>Total Other reserves</b>	<b>839,634</b>	<b>(103,408)</b>	<b>960,428</b>	<b>1,696,654</b>
<b>2015</b>				
Plant replacement	264,046	-	6,601	270,647
Crabtree trust	25,328	-	633	25,961
Quarry restoration	99,115	-	2,478	101,593
Capital improvement	266,824	-	6,671	273,495
Rates revaluation	77,338	(20,674)	70,424	127,088
Elections	20,000	-	20,850	40,850
<b>Total Other reserves</b>	<b>752,651</b>	<b>(20,674)</b>	<b>107,657</b>	<b>839,634</b>
<b>Total Reserves</b>				
<b>2016</b>	<b>136,930,919</b>	<b>(103,408)</b>	<b>960,428</b>	<b>137,787,939</b>
<b>2015</b>	<b>136,420,084</b>	<b>403,178</b>	<b>107,657</b>	<b>136,930,919</b>



**Note 27 Reserves (cont'd)**

Description of nature and purpose of each of Council's discretionary reserves are:

- (i) The Plant Replacement is funded by the Plant Operating Surplus and is maintained to replace all Major Items of Plant and Equipment but excludes utility and fleet replacements.
- (ii) Crabtree Trust Reserve was bequeathed to Council to provide funds for the upgrade of facilities at the Lake Charlegrark Reserve.
- (iii) The Quarry Restoration Reserve was generated via a charge against the sale price of quarry stocks that was retained to restore the quarry sites to natural levels once quarrying has ceased. There have been no further charges (other than nominal interest) generated for this reserve since 1997/98 financial year as the retained reserve is considered adequate to undertake restoration works.
- (iv) Capital Improvement Reserve is generated via transfers from Surplus Funds from time to time as determined by council for use on any significant capital infrastructure projects.
- (v) Rates Revaluation Reserve provides funds to undertake each property revaluation for rating purposes every two years.
- (vi) The Elections Reserve provides funds to undertake Council Elections every 4th year.
- (vii) The Kindergarten Operation Reserve provides that unspent budgeted funds from each year are brought forward and made available for kindergarten spending in future years. In this way any negative effects of falling enrollments can be minimised.
- (viii) The Carried Forward Projects Reserve provides for all budgeted amounts which have not been spent as at 30 June and which are required to be carried forward to the next financial year and are not budgeted in the next financial year.



	2016	2015
	\$	\$
<b>Note 28 Reconciliation of cash flows from operating activities to surplus/(deficit)</b>		
Surplus/(deficit) for the year	(489,228)	1,604,831
Depreciation/amortisation	6,370,889	6,663,316
Profit/(loss) on disposal of property, infrastructure, plant and equipment	(119,506)	(56,624)
Finance Costs	13,634	23,315
Share of net (profit)/loss of associates	(845)	(21,990)
<b>Change in assets and liabilities:</b>		
(Increase)/decrease in trade and other receivables	(5,155)	1,159,438
Decrease in prepayments	9,444	110,041
Increase/(decrease) in accrued income	95,783	(99,396)
Increase/(decrease) in trade and other payables	189,106	(6,186)
(Decrease)/increase in other assets & liabilities	(6,462)	34,530
(Increase)/decrease in inventories	(12,688)	30,528
Increase/(Decrease) in provisions	84,682	174,320
Net cash provided by/(used in) operating activities	<b>6,129,654</b>	<b>9,616,123</b>
<b>Note 29 Financing arrangements</b>		
Bank overdraft	2,000,000	2,000,000
Credit card facilities	16,000	16,000
Total facilities	<b>2,016,000</b>	<b>2,016,000</b>
Used facilities	-	-
Unused facilities	<b>2,016,000</b>	<b>2,016,000</b>





### Note 30 Commitments

The Council has entered into the following commitments

2016	Not later than 1 year	Later than 1 year and not later than 2 years	Later than 2 years and not later than 5 years	Later than 5 years	Total
	\$	\$	\$	\$	\$
<b>Operating</b>					
Building Control Services	-	-	-	-	-
Caravan park caretaker	18,200	9,100	-	-	27,300
Cleaning of council buildings	221,384	-	-	-	221,384
Garbage collection	72,650	-	-	-	72,650
Grass maintenance	83,938	-	-	-	83,938
Meals for delivery	88,583	-	-	-	88,583
Recycling	71,775	-	-	-	71,775
Service of transfer station bins	63,996	-	-	-	63,996
Street cleaning services	203,176	-	-	-	203,176
Swimming pool management	141,700	-	-	-	141,700
Valuation services	11,418	102,764	-	-	114,182
<b>Total</b>	<b>976,820</b>	<b>111,864</b>	<b>-</b>	<b>-</b>	<b>1,088,684</b>
<b>Capital</b>					
Plant and Equipment	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

2015	Not later than 1 year	Later than 1 year and not later than 2 years	Later than 2 years and not later than 5 years	Later than 5 years	Total
	\$	\$	\$	\$	\$
<b>Operating</b>					
Building Control Services	34,560	-	-	-	34,560
Caravan park caretaker	18,200	18,200	9,100	-	45,500
Cleaning of council buildings	221,384	221,384	-	-	442,768
Garbage collection	145,300	72,650	-	-	217,950
Grass maintenance	41,349	-	-	-	41,349
Meals for delivery	106,300	88,583	-	-	194,883
Recycling	95,700	71,755	-	-	167,455
Service of transfer station bins	95,995	63,996	-	-	159,991
Street cleaning services	203,176	203,176	-	-	406,352
Swimming pool management	138,800	141,200	-	-	280,000
Valuation services	108,818	-	114,182	-	223,000
<b>Total</b>	<b>1,209,582</b>	<b>880,944</b>	<b>123,282</b>	<b>-</b>	<b>2,213,808</b>
<b>Capital</b>					
Plant and Equipment	60,000	-	-	-	60,000
<b>Total</b>	<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,000</b>



	2016	2015
	\$	\$
<b>Note 31 Operating leases</b>		
<b>(a) Operating lease commitments</b>		
At the reporting date, Council had the following obligations under non-cancellable operating leases for the lease of equipment and land and buildings for use within Council's activities (these obligations are not recognised as liabilities):		
Not later than one year	80,665	86,813
Later than one year and not later than five years	75,793	123,414
Later than five years	-	-
	<u>156,458</u>	<u>210,227</u>

**Note 32 Superannuation**

Council makes the majority of its employer superannuation contributions in respect of its employees to the Local Authorities Superannuation Fund (the Fund). This Fund has two categories of membership, accumulation and defined benefit, each of which is funded differently. Obligations for contributions to the Fund are recognised as an expense in the Comprehensive Income Statement when they are made or due.

**Accumulation**

The Fund's accumulation categories, Vision MySuper/Vision Super Saver, receive both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (for the year ended 30 June 2016, this was 9.5% as required under Superannuation Guarantee legislation).

**Defined Benefit**

Council does not use defined benefit accounting for its defined benefit obligations under the Fund's Defined Benefit category. This is because the Fund's Defined Benefit category is a pooled multi-employer sponsored plan.

There is no proportional split of the defined benefit liabilities, assets or costs between the participating employers as the defined benefit obligation is a floating obligation between the participating employers and the only time that the aggregate obligation is allocated to specific employers is when a call is made. As a result, the level of participation of Council in the Fund cannot be measured as a percentage compared with other participating employers. Therefore, the Fund Actuary is unable to allocate benefit liabilities, assets and costs between employers for the purposes of AASB 119.

**Funding arrangements**

Council makes employer contributions to the Defined Benefit category of the Fund at rates determined by the Trustee on the advice of the Fund Actuary.

As at 30 June 2015, an interim actuarial investigation was held as the Fund provides lifetime pensions in the Defined Benefit category. The vested benefit index (VBI) of the Defined Benefit category of which Council is a contributing employer was 105.8%. To determine the VBI, the fund Actuary used the following long-term assumptions:

Net investment returns 7.0% pa  
Salary information 4.25% pa  
Price inflation (CPI) 2.5% pa.



**Note 32 Superannuation (cont'd)**

Vision Super has advised that the estimated VBI at 30 June 2016 was 102.0%. The VBI is to be used as the primary funding indicator. Because the VBI was above 100%, the 2015 interim actuarial investigation determined the Defined Benefit category was in a satisfactory financial position and that no change was necessary to the Defined Benefit category's funding arrangements from prior years.

**Employer contributions**

**Regular contributions**

On the basis of the results of the 2015 interim actuarial investigation conducted by the Fund Actuary, Council makes employer contributions to the Fund's Defined Benefit category at rates determined by the Fund's Trustee. For the year ended 30 June 2016, this rate was 9.5% of members' salaries (9.5% in 2014/2015). This rate will increase in line with any increase to the contribution rate. In addition, Council reimburses the Fund to cover the excess of the benefits paid as a consequence of retrenchment above the funded resignation or retirement benefit.

**Funding calls**

If the Defined Benefit category is in an unsatisfactory financial position at an actuarial investigation or the Defined Benefit category's VBI is below its shortfall limit at any time other than the date of the actuarial investigation, the Defined Benefit category has a shortfall for the purposes of SPS 160 and the Fund is required to put a plan in place so that the shortfall is fully funded within three years of the shortfall occurring. The Fund monitors its VBI on a quarterly basis and the Fund has set its shortfall limit at 97%.

In the event that the Fund Actuary determines that there is a shortfall based on the above requirement, the Fund's participating employers (including Council) are required to make an employer contribution to cover the shortfall. Using the agreed methodology, the shortfall amount is apportioned between the participating employers based on the pre-1 July 1993 and post-30 June 1993 service liabilities of the Fund's Defined Benefit category, together with the employer's payroll at 30 June 1993 and at the date the shortfall has been calculated.

Due to the nature of the contractual obligations between the participating employers and the Fund, and that the Fund includes lifetime pensioners and their reversionary beneficiaries, it is unlikely that the Fund will be wound up. If there is a surplus in the Fund, the surplus cannot be returned to the participating employers. In the event that a participating employer is wound-up, the defined benefit obligations of that employer will be transferred to that employer's successor.

**2015 Interim actuarial investigation surplus amounts**

The Fund's interim actuarial investigation as at 30 June 2015 identified the following in the defined benefit category of which Council is a contributing employer:

- A VBI surplus of \$130.8 million; and
- A total service liability surplus of \$239 million.

The VBI surplus means that the market value of the fund's assets supporting the defined benefit obligations exceed the vested benefits that the defined benefit members would have been entitled to if they had all exited on 30 June 2015. The total service liability surplus means that the current value of the assets in the Fund's Defined Benefit category plus expected future contributions exceeds the value of expected future benefits and expenses. Council was notified of the 30 June 2015 VBI during August 2015.

**Future superannuation contributions**

The expected contributions to be paid to the Defined Benefit category of Vision Super for the year ending 30 June 2017 is \$121,400

**Note 33 Contingent liabilities and contingent assets**

**Contingent liabilities**

Council has obligations under a defined benefit superannuation scheme that may result in the need to make additional contributions to the scheme, matters relating to this potential obligation are outlined in Note 31. As a result of the volatility in financial markets the likelihood of making such contributions in future periods exists. At this point in time it is not known if additional contributions will be required, their timing or potential amount.

**Guarantees for loans to other entities**

There are no loans to other entities at balance date

**Contingent assets**

Council has no contingent assets at balance date.



**Note 34 Financial instruments**

**(a) Objectives and policies**

The Council's principal financial instruments comprise cash assets, term deposits, receivables (excluding statutory receivables), payables (excluding statutory payables) and bank borrowings. Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument is disclosed in Note 1 of the financial statements. Risk management is carried out by senior management under policies approved by the Council. These policies include identification and analysis of the risk exposure to Council and appropriate procedures, controls and risk minimisation.

**(b) Market risk**

Market risk is the risk that the fair value or future cash flows of council financial instruments will fluctuate because of changes in market prices. The Council's exposure to market risk is primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk.

**Interest rate risk**

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Council's interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes council to fair value interest rate risk / Council does not hold any interest bearing financial instruments that are measured at fair value, and therefore has no exposure to fair value interest rate risk. Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Council has minimal exposure to cash flow interest rate risk through its cash and deposits that are at floating rates.

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 1989*. Council manages interest rate risk by adopting an investment policy that ensures:

- diversification of investment product;
- monitoring of return on investment; and
- benchmarking of returns and comparison with budget.

There has been no significant change in the Council's exposure, or its objectives, policies and processes for managing interest rate risk or the methods used to measure this risk from the previous reporting period.

Interest rate movements have not been sufficiently significant during the year to have an impact on the Council's year end result.

**(c) Credit risk**

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council have exposure to credit risk on some financial assets included in the balance sheet. To help manage this risk:

- council have a policy for establishing credit limits for the entities Council deal with;
- council may require collateral where appropriate; and
- council only invest surplus funds with financial institutions which have a recognised credit rating specified in council's investment policy.

Receivables consist of a large number of customers, spread across the ratepayer, business and government sectors. Credit risk associated with the Council's financial assets is minimal because the main debtor is secured by a charge over the rateable property.

There are no material financial assets which are individually determined to be impaired.

Council may also be subject to credit risk for transactions which are not included in the balance sheet, such as when Council provide a guarantee for another party. Details of our contingent liabilities are disclosed in Note 32.

The maximum exposure to credit risk at the reporting date to recognised financial assets is the carrying amount, net of any provisions for impairment of those assets, as disclosed in the balance sheet and notes to the financial statements. Council does not hold any collateral.

**(d) Liquidity risk**

Liquidity risk includes the risk that, as a result of council's operational liquidity requirements it will not have sufficient funds to settle a transaction when required or will be forced to sell a financial asset at below value or may be unable to settle or recover a financial asset.

To help reduce these risks Council:

- have a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have readily accessible standby facilities and other funding arrangements in place;
- have a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

The Council's maximum exposure to liquidity risk is the carrying amounts of financial liabilities as disclosed on the face of the balance sheet and the amounts related to financial guarantees disclosed in Note 32, and is deemed insignificant based on prior periods' data and current assessment of risk.

There has been no significant change in Council's exposure, or its objectives, policies and processes for managing liquidity risk or the methods used to measure this risk from the previous reporting period.

With the exception of borrowings, all financial liabilities are expected to be settled within normal terms of trade. Details of the maturity profile for borrowings are disclosed at Note 25.

Unless otherwise stated, the carrying amounts of financial instruments reflect their fair value.



**Note 34 Financial instruments (cont'd)**

**(e) Fair value**

*Fair value hierarchy*

Council's financial assets and liabilities are not valued in accordance with the fair value hierarchy, Council's financial assets and liabilities are measured at amortised cost.

**(f) Sensitivity disclosure analysis**

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, Council believes the following movements are 'reasonably possible' over the next 12 months:

- A parallel shift of + 1% and -1% in market interest rates (AUD) from year-end rates of 3.0%.

These movements will not have a material impact on the valuation of Council's financial assets and liabilities, nor will they have a material impact on the results of Council's operations.



**Note 35 Related party transactions**

**(i) Responsible Persons**

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

<b>Councillors</b>	Councillor Annette Jones (Mayor) Councillor Ron Hawkins Councillor Bruce Meyer Councillor Richard Wait Councillor Warren Wait
<b>Chief Executive Officer</b>	Mr David Leahy (from 31 January 2016 to 30 June 2016) Mr Mark Crouch (from 1 July 2015 to 29 January 2016)

**(ii) Remuneration of Responsible Persons**

The numbers of Responsible Persons whose total remuneration from Council and any related entities, excluding retirement benefits, fall within the following bands:

	<b>2016 No.</b>	<b>2015 No.</b>
\$10,000 - \$19,999	4	3
\$20,000 - \$29,999	-	1
\$30,000 - \$39,999	-	1
\$40,000 - \$49,999	1	-
\$70,000 - \$79,999	1	-
\$190,000 - \$199,999	-	1
\$210,000 - \$219,999	1	-
	<u>7</u>	<u>6</u>

Total Remuneration for the reporting year for Responsible Persons included above amounted to:

417,307 307,057

**(iii) Senior Officers Remuneration**

A Senior Officer other than a Responsible Person, is an officer of Council who:

- a) has management responsibilities and reports directly to the Chief Executive; or
- b) whose total annual remuneration exceeds \$139,000

The number of Senior Officers other than the Responsible Persons, are shown below in their relevant income bands:

	<b>2016 No.</b>	<b>2015 No.</b>
Income Range:		
\$160,000 - \$169,999	2	2
	<u>2</u>	<u>2</u>

Total Remuneration for the reporting year for Senior Officers included above, amounted to

339,191 318,744

**(iv) Responsible persons retirement benefits**

The aggregate amount paid during the reporting period by Council in connection with the retirement of responsible persons was \$nil (2015 - \$nil)

**(v) Loans to responsible persons**

Council did not have any loans to responsible persons during 2015-2016.

**(vi) Transactions with responsible persons**

Council did not engage in any transactions with responsible persons during 2015-2016.

**Note 36 Events occurring after balance date**

No matters have occurred after balance date that require disclosure in the financial report.



## Certification of the Financial Statements

In my opinion the accompanying financial statements have been prepared in accordance with the *Local Government Act 1989*, the *Local Government (Planning and Reporting) Regulations 2014*, Australian Accounting Standards and other mandatory professional reporting requirements.

Mr Ashley Roberts CPA

**Principal Accounting Officer**

Date : 15 September 2016

Edenhope

In our opinion the accompanying financial statements present fairly the financial transactions of West Wimmera Shire Council for the year ended 30 June 2016 and the financial position of the Council as at that date.

As at the date of signing, we are not aware of any circumstances which would render any particulars in the financial statements to be misleading or inaccurate.

We have been authorised by the Council and by the *Local Government (Planning and Reporting) Regulations 2014* to certify the financial statements in their final form.

Cr Annette Jones

**Mayor**

Date : 15 September 2016

Edenhope

Cr Ron Hawkins

**Councillor**

Date : 15 September 2016

Edenhope

Mr David Leahy

**Chief Executive Officer**

Date : 15 September 2016

Edenhope





**VAGO**

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## **INDEPENDENT AUDITOR'S REPORT**

### **To the Councillors, West Wimmera Shire Council**

#### *The Financial Report*

I have audited the accompanying financial report for the year ended 30 June 2016 of the West Wimmera Shire Council which comprises the comprehensive income statement, balance sheet, statement of changes in equity, statement of cash flows, statement of capital works, notes comprising a summary of the significant accounting policies and other explanatory information, and the certification of the financial statements.

#### *The Councillors' Responsibility for the Financial Report*

The Councillors of the West Wimmera Shire Council are responsible for the preparation and the fair presentation of the financial report in accordance with Australian Accounting Standards, and the financial reporting requirements of the *Local Government Act 1989*.

The Councillors are responsible for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

As required by the *Audit Act 1994* and the *Local Government Act 1989*, my responsibility is to express an opinion on the financial report based on the audit, which has been conducted in accordance with Australian Auditing Standards. Those standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, consideration is given to the internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the Councillors, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

*Auditing in the Public Interest*



### **Independent Auditor's Report (continued)**


#### *Independence*

The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit, I and my staff and delegates complied with the applicable independence requirements of the Australian Auditing Standards and relevant ethical pronouncements.

#### *Opinion*

In my opinion the financial report presents fairly, in all material respects, the financial position of the West Wimmera Shire Council as at 30 June 2016 and of its financial performance and its cash flows for the year then ended in accordance with applicable Australian Accounting Standards, and the financial reporting requirements of the *Local Government Act 1989*.

MELBOURNE  
20 September 2016

  
Andrew Greaves  
Auditor-General