

QUARTERLY BUDGET REPORT

June 2022



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#### INTRODUCTION

Section 97 of the *Local Government Act 2020* requires that Council be presented with a Quarterly Budget Report comparing actual to budgeted revenue and expenditure at the conclusion of each quarter of the financial year.

This report provides financial information for the financial year 1 July 2021 to 30 June 2022.

It provides information on Council's operating performance via the Operating Statement and Council's financial position as at 30 June 2022 via the Balance Sheet. A summary statement of Capital Works and Employee Costs are also included for Council's information.

Where the annual actuals vary from the annual budget by more than 10% **and** \$20,000, **or** more than \$100,000, a variance explanation is given.

Information is also provided on some of the more pertinent financial indicators, including:

- Cash and investments
- Working capital
- Rates debtors outstanding
- Sundry debtors outstanding

It is noted that the information provied in this report is PRELIMINARY only. It has been compiled before end of financial year accruals and adjustments have been made. As such, it is subject to change and should not be relied on for use in end of financial year analysis. A more detailed analysis of the annual results will be completed with the Annual Financial Statements.



### **OPERATING STATEMENT**

The year to date Operating Statement is presented as per the AASB101 format for Council's information. Variances are calculated as YTD actuals less the YTD current budget, with the variance also being displayed as a percentage of the YTD current budget.

### **West Wimmera Shire Council**

# **Comprehensive Income Statement**

### 1 July 2021 to 30 June 2022

|                                   | YTD<br>Actual<br>\$ | Original<br>Annual<br>Budget<br>\$ | Revised<br>Annual<br>Budget<br>\$ | Annual<br>Revised<br>Budget<br>Met<br>% | YTD<br>Budget<br>\$ | YTD<br>Variance<br>\$ | YTD<br>Variance<br>% | Notes |
|-----------------------------------|---------------------|------------------------------------|-----------------------------------|---|---------------------|-----------------------|----------------------|-------|
| Income                            | , ,                 | Ą                                  | Ţ                                 | /0                                      | Ą                   | Ą                     | /0                   |       |
| Rates & Charges                   | 8,047,229           | 8,079,663                          | 8,079,663                         | 99.60%                                  | 8,079,663           | (32,434)              | -0.4%                |       |
| Statutory Fees & Fines            | 149,078             | 130,700                            | 130,700                           | 114.06%                                 | 130,700             | 18,378                | 14.1%                |       |
| User Fees                         | 603,091             | 714,250                            | 714,250                           | 84.44%                                  | 714,250             | (111,159)             |                      | 1     |
| Grants - Operating                | 11,233,719          | 7,622,917                          | 9,884,560                         | 113.65%                                 | 9,884,560           | 1,349,159             | 13.6%                | 2     |
| Grants - Capital                  | 3,246,923           | 3,692,451                          | 3,692,451                         | 87.93%                                  | 3,692,451           | (445,528)             |                      | 3     |
| Contributions - Monetary          | 84,000              | 6,000                              | 6,000                             | 1400.00%                                | 6,000               | 78,000                | 1300.0%              | 4     |
| Net Gain/(Loss) on Sale of Assets | 109,209             | 100,000                            | 100,000                           | 109.21%                                 | 100,000             | 9,209                 | 9.2%                 |       |
| Other Income                      | 1,944,927           | 1,680,737                          | 1,680,737                         | 115.72%                                 | 1,680,737           | 264,190               | 15.7%                | 5     |
| Total Income                      | 25,418,176          | 22,026,718                         | 24,288,361                        | 104.65%                                 | 24,288,361          | 1,129,815             | 4.7%                 |       |
|                                   |                     |                                    |                                   |   |                     |                       |                      |       |
| Expenses                          |                     |                                    |                                   |   |                     |                       |                      |       |
| Employee Costs                    | 8,840,732           | 8,152,342                          | 8,152,342                         | 108.44%                                 | 8,152,342           | 688,390               | 8.4%                 | 6     |
| Materials & Services              | 7,950,878           | 5,991,549                          | 7,638,684                         | 104.09%                                 | 7,638,684           | 312,194               | 4.1%                 |       |
| Depreciation                      | 8,018,533           | 8,018,533                          | 8,018,533                         | 100.00%                                 | 8,018,533           | -                     | 0.0%                 |       |
| Other Expenses                    | 311,716             | 297,319                            | 297,319                           | 104.84%                                 | 297,319             | 14,397                | 4.8%                 |       |
| Total Expenses                    | 25,121,859          | 22,459,743                         | 24,106,878                        | 104.21%                                 | 24,106,878          | 1,014,981             | 4.2%                 |       |
| Surplus/(Deficit) from Operations | 296,317             | (433,025)                          | 181,483                           |   | 181,483             | 114,834               |                      |       |
| Total Comprehensive Result        | 296,317             | (433,025)                          | 181,483                           |   | 181,483             | 114,834               |                      |       |



# **Employee Costs**

1 July 2021 - 30 June 2022

| CAPITAL EXPENDITURE |  |           |           |         |        |  |
|---------------------|--|-----------|-----------|---------|--------|--|
|                     | YTD Actuals Original Annual Revised Annual Annual Budget Annual Budget Memaining Budget Me |           |           |         |        |  |
| Salaries            | 1,059,592  | 1,250,642 | 1,250,642 | 191,050 | 84.72% |  |

| OPERATING EXPENDITURE                 |             |                           |                          |                            |                      |  |  |
|---------------------------------------|-------------|---------------------------|--------------------------|----------------------------|----------------------|--|--|
|                                       | YTD Actuals | Original Annual<br>Budget | Revised Annual<br>Budget | Annual Budget<br>Remaining | Annual<br>Budget Met |  |  |
| Salaries                              | 6,542,539   | 5,873,856                 | 5,873,856                | -668,683                   | 111.38%              |  |  |
| Fringe Benefit Taxes                  | 76,488      | 74,000                    | 74,000                   | -2,488                     | 103.36%              |  |  |
| Annual Leave                          | 623,808     | 758,378                   | 758,378                  | 134,570                    | 82.26%               |  |  |
| Sick Leave                            | 403,400     | 261,044                   | 261,044                  | -142,356                   | 154.53%              |  |  |
| Long Service Leave                    | 110,061     | 183,898                   | 183,898                  | 73,837                     | 59.85%               |  |  |
| Other Leave Expenses                  | 32,475      | 20,000                    | 20,000                   | -12,475                    | 162.38%              |  |  |
| Superannuation - Council Contribution | 837,774     | 794,604                   | 794,604                  | -43,170                    | 105.43%              |  |  |
| Workers Compensation Insurance        | 214,187     | 186,562                   | 186,562                  | -27,625                    | 114.81%              |  |  |
|                                       | 8,840,732   | 8,152,342                 | 8,152,342                | -688,390                   | 108.44%              |  |  |

| OPERATING INCOME - EMPLOYEE COST REIMBURSEMENTS |   |   |   |         |         |  |
|---|---|---|---|---------|---------|--|
|   | YTD Actuals Original Annual Revised Annual YTD YTD Budget Budget Variance \$ Variance |   |   |         |         |  |
| Income Protection Reimbursement                 | 65,601  | 0 | 0 | 65,601  | 100.00% |  |
| Workers Compensation Reimbursement              | 95,483  | 0 | 0 | 95,483  | 100.00% |  |
| Maternity Leave Reimbursement                   | 35,563  | 0 | 0 | 35,563  | 100.00% |  |
|   | 196,647   | 0 | 0 | 196,647 | 100.00% |  |

|                               | YTD Actuals | Original Annual | Revised Annual | Annual Budget |
|-------------------------------|-------------|-----------------|----------------|---------------|
|                               | TTD Actuals | Budget          | Budget         | Remaining     |
| TOTAL EMPLOYEE COSTS          | 9,703,677   | 9,402,984       | 9,402,984      | -300,693      |
|                               |             |                 |                |               |
| TOTAL EMPLOYEE COSTS ANNUAL E | BUDGET MET  | 103.20%         |                |               |



| Notes                          |   |
|--------------------------------|---|
| 1. User Fees                   | User Fees were \$111,159 below expected budget predominantly due to quarry reimbursements. Due to audit requirements, these transactions will be reversed as part of the year-end adjustments.  |
| 2. Grants - Operating          | Grants – Operating income was \$1.35 million (14.1%) above anticipated budget due to the 75% brought-forward payment of the 2022/23 allocation announced during the year and received in April 2022.  |
| 3. Grants - Capital            | Grants – Capital were \$0.45 million (12.1%) below budget due to the timing of receipt of LRCIP funding.  |
| 4. Contributions -<br>Monetary | Contributions – Monetary were \$78,000 above budget due to community contributions towards the following projects announced during the year;  - Edenhope Equine Facility  - Apsley Netball & Tennis Court Upgrade   |
| 5. Other Income                | Other Income was \$0.26 million above budget predominantly due to the receipt of reimbursements for Workcover, Income Protection and maternity leave  |
| 6. Employee Costs              | Employee operating costs are \$0.69 million (8.4%) above budget at 30 June 2022. When factoring in capital employee costs and reimbursement income, as outlined in the above table, total employee costs are 3.2% above anticipated budget. This is mainly due to the following;  - A capital recovery amount of \$89,200 was paid following the winding up of the MAV WorkCover Scheme, which was unknown at the time of budget preparation  - Staff turnover, including that in Council's Executive Leadership Team, has resulted in an increase due to increased salaries, entitlement payouts and handover period wages  - Emergency management employee costs were approximately \$74,000 above budget due to several fire and storm events which occurred in the Shire  - The effects of Covid-19 continued in the 2022 financial year which is reflected in the higher than anticipated sick leave expense  - Several long-standing staff retired or entered into transition to retirement arrangements during the year  - The commencement of organisation restructuring processes as previously approved by Council, along with additional Project Management resourcing |



### **BALANCE SHEET**

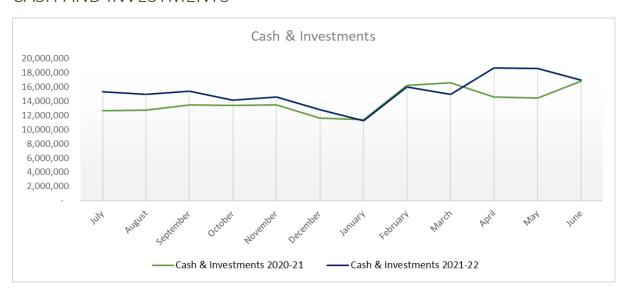
# West Wimmera Shire Council Balance Sheet

As at 30 June 2022

|   | \$          | \$          |
|---|-------------|-------------|
| ASSETS                                      | 30-Jun-22   | 30-Jun-21   |
| Current Assets                              |             |             |
| Cash & Investments                          | 16,949,667  | 17,046,000  |
| Rate Debtors                                | 104,666     | 279,000     |
| Sundry Debtors                              | 232,302     | 794,000     |
| Inventories                                 | 180,118     | 136,000     |
| Other Assets                                | 32,565      | 77,000      |
| Current Assets Total                        | 17,499,318  | 18,332,000  |
|   |             |             |
| Non Current Assets                          |             |             |
| Investments in Associates                   | 545,425     | 546,000     |
| Other Non-Current Assets                    | 10,000      | 10,000      |
| Property, Infrastructure, Plant & Equipment | 227,381,919 | 227,054,000 |
| Non Current Assets Total                    | 227,937,344 | 227,610,000 |
|   |             |             |
| TOTAL ASSETS                                | 245,436,662 | 245,942,000 |
| LIADUITIEO                                  |             |             |
| LIABILITIES                                 |             |             |
| Current Liabilities                         | 2 626 002   | 2 700 000   |
| Trade & Other Payables                      | 2,636,092   | 2,798,000   |
| Trust Funds & Deposits                      | 29,922      | 113,000     |
| Provisions  Current Liabilities Total       | 2,027,801   | 2,460,000   |
| Current Liabilities Total                   | 4,693,815   | 5,371,000   |
| Non Current Liabilities                     |             |             |
| Provisions                                  | 541,869     | 186,000     |
| Non Current Liabilities Total               | 541,869     | 186,000     |
| Non Guitent Liabilities Total               | 341,803     | 180,000     |
| TOTAL LIABILITIES                           | 5,235,684   | 5,557,000   |
| 1017E EIRBIEITIEG                           | 3,233,004   | 3,337,000   |
| NET ASSETS                                  | 240,200,978 | 240,385,000 |
|   | 210,200,570 |             |
| EQUITY                                      |             |             |
| Accumulated Surplus/(Deficit)               | 40,520,219  | 40,707,000  |
| Reserves                                    | 199,680,759 | 199,678,000 |
| TOTAL EQUITY                                | 240,200,978 | 240,385,000 |
|   |             |             |



### **CASH AND INVESTMENTS**



As at 30 June 2022, Council was holding a total of \$16.95 million in cash and investments. The year-end cash balance is approximately \$100,000 higher than opening balance. Below is a breakdown of restrictions and intended allocations for Council's cash, giving an estimation of the unrestricted cash balance at 30 June 2022;

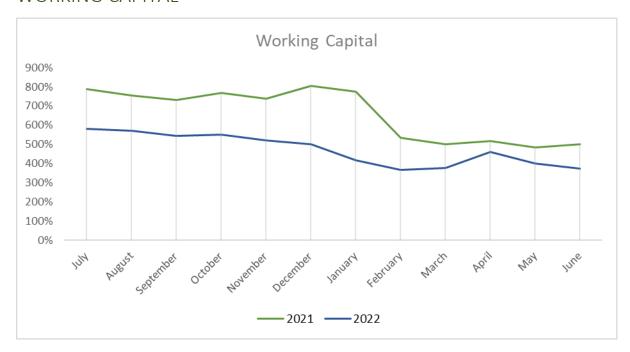
### UNRESTRICTED CASH

| Cash & Investments balance @ 30 June 2022      | 16,949,667   |
|--|--------------|
|  |              |
| Subject to external restrictions:              |              |
| Trust funds and deposits                       | 29,922       |
| Unspent grants (recognised in 'trade and other |              |
| payables' liability)                           | 2,027,801    |
|  |              |
| Intended allocations:                          |              |
| Discretionary Reserves                         | 6,073,657    |
| Cash held to fund employee leave provisions    | 2,569,670    |
|  |              |
|  |              |
| Unrestricted cash balance @ 30 June 2022       | 6,248,617.29 |

| Discretionary Reserves       |           |
|------------------------------|-----------|
| Plant replacement            | 691,808   |
| Quarry restoration           | 119,000   |
| Capital improvement          | 315,305   |
| Rates revaluation            | 398,900   |
| Elections                    | 15,000    |
| Carried Forward projects     | 4,533,644 |
| Total Discretionary Reserves | 6,073,657 |

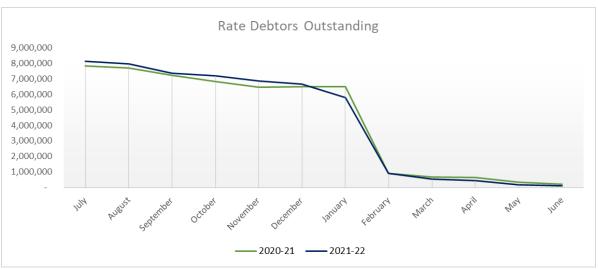


#### WORKING CAPITAL



Council continues to hold a strong working capital level, with current assets at 373% of current liabilities as at 30 June 2022. A higher level of trade and other payables, notably grant funding received in advance of \$1.6 million, has resulted in a higher level of current liabilities than at the same time last financial year. Year-end adjustments yet to be made will amend this figure.

### **RATE DEBTORS**



Council raised around \$8.0 million in rates and charges in July 2021. Approximately 65% of Council's ratepayers opt not to pay through the instalment option – for these ratepayers 100% of their rates are due by the end of February 2022. The trend line from the prior financial year is extremely consistent with Council showing a rate debtor amount at 30 June 2022 of \$104,666, a decrease of approximately \$104,000 from the same time last financial year.



## SUNDRY DEBTORS



The total outstanding sundry debtors at 30 June 2022 was \$232,302, a decrease of around \$0.57 million from the same time last financial year.



### **CAPITAL WORKS**

A summary of Council's capital works as at 30 June 2022 is presented. As with the Operating Statement, variances are calculated as annual actuals less the annual current budget, with the variance also being displayed as a percentage of the YTD current budget.

Notes and explanations are provided where the variances exceed 10% **and** \$20,000, **or** where the \$ variance is greater than \$100,000.

# West Wimmera Shire Council Capital Works As at 30 June 2022

|                       |              | Annual      | YTD         |               | YTD      |      |
|-----------------------|--------------|-------------|-------------|---------------|----------|------|
|                       | YTD          | Current     | Current     | YTD           | Variance |      |
| Program               | Actuals (\$) | Budget (\$) | Budget (\$) | Variance (\$) | (%)      | Note |
|                       |              |             |             |               |          |      |
| Roads                 | 5,451,303    | 6,007,188   | 6,007,188   | -555,885      | -9.3%    | 1    |
| Kerb & Gutter         | 74,615       | 217,738     | 217,738     | -143,123      | -65.7%   | 2    |
| Bridges               | 462,613      | 422,635     | 422,635     | 39,978        | 9.5%     |      |
| Footpaths             | 128,534      | 317,647     | 317,647     | -189,113      | -59.5%   | 3    |
| Buildings             | 754,436      | 1,283,195   | 1,283,195   | -528,759      | -41.2%   | 4    |
| Plant                 | 947,262      | 1,536,000   | 1,536,000   | -588,738      | -38.3%   | 5    |
| Furniture & Equipment | 45,058       | 166,000     | 166,000     | -120,942      | -72.9%   | 6    |
| Parks, Gardens, Other | 482,251      | 528,864     | 528,864     | -46,613       | -8.8%    |      |
| Total                 | 8,346,072    | 10,479,267  | 10,479,267  | -2,133,195    | -20.4%   |      |



|    | Capital Works - Variance Notes |  |  |  |  |  |
|----|--------------------------------|--|--|--|--|--|
| 1. | Roads                          | Capital spend on Roads is \$555,885 (9.3%) below expected budget. This is predominantly due to the timing of expenditure and inclusion of prior-year carried forward projects, with expenditure for final works for some major road projects to be incurred after 30 June 2022.  Main projects:  - Kadnook - Connewirricoo road – works to be carried forward due to wet weather  - Border Road – shared road, contribution only   |  |  |  |  |
| 2  | Kerb & Gutter                  | Kerb & Gutter capital expenditure is \$143,123 under anticipated budget predominantly due to the Maddern St (Paterson St to Bond St) job awaiting contractor to commence, with funds to be carried forward.  |  |  |  |  |
| 3  | Footpaths                      | Capital spend on Footpaths is \$189,113 (59.5%) below expected budget. This is predominantly due to the carry forward of several jobs that were in progress at 30 June 2022 and have now been completed, with final expenditure incurred after balance date, including;  - Elizabeth St, Edenhope, Footpath, Dundas St. – Bend  - Station St Goroke, Footpath, Railway St Senior Citizens  - Lake Wallace path. Reconstruct section near bowling club  |  |  |  |  |
| 4  | Buildings                      | Capital spend on Buildings is currently \$0.53 million (41.2%) below expected budget. This is predominantly due to the inclusion of prioryear carried forward projects, including several building projects which are in progress or on hold per the list outlined below.  - Kaniva Depot Meeting / tea room - Kaniva Shire Office - Old Toilet Block - Tennis club removal and replacement - Edenhope Pound - New bore & tank stand deck replacements - Goroke Quarry extension land purchase |  |  |  |  |
| 5  | Plant                          | Capital spend on plant is \$588,738 below budget, due to several vehicles and a water truck being ordered but subject to production delays, therefore budget to be carried forward.  |  |  |  |  |
| 6  | Furniture & Equipment          | Furniture & Equipment capital spend is \$120,942 below budget due to the cloud/network upgrades being of an operational nature.  |  |  |  |  |