



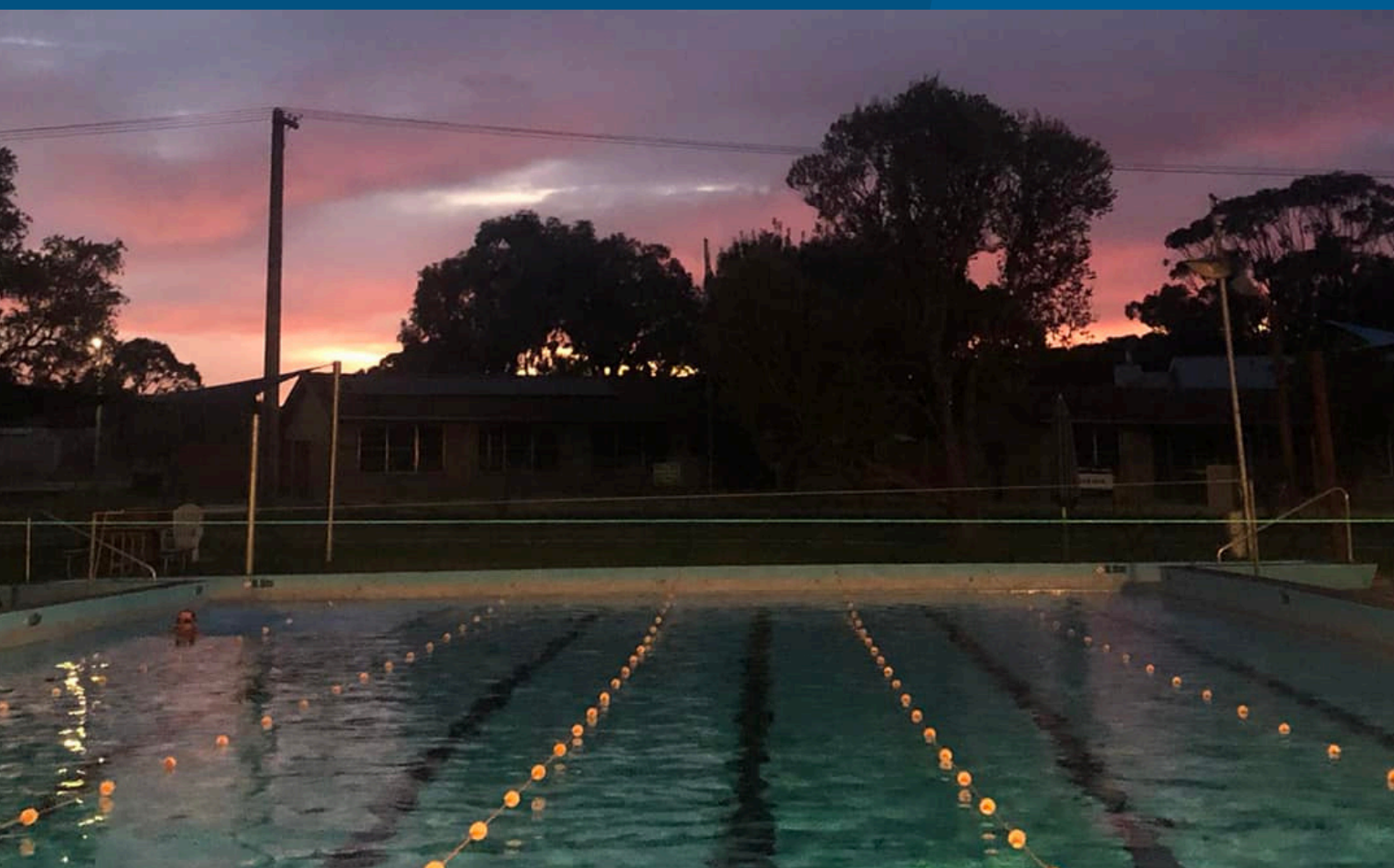
WEST WIMMERA SHIRE COUNCIL

# **SPORT AND ACTIVE RECREATION STRATEGY 2024-2034**



# ACKNOWLEDGEMENT OF COUNTRY

The West Wimmera Shire Council respectfully acknowledges the Traditional Custodians of the land, and pays respects to their elders, past, present and emerging.



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Image: Kaniva Memorial Swimming Pool

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# EXECUTIVE SUMMARY

Sport and active recreation are integral parts of our communities across West Wimmera Shire. It is essential to our health, our physical and mental wellbeing, our sense of belonging and connection to each other. Sport and active recreation contributes significantly to the liveability of our communities and is underpinned by a network of local facilities, opportunities to participate and a strong volunteer culture.

The West Wimmera Sport and Recreation Strategy (strategy) aims to build strong and engaged communities where diversity, participation and healthy lifestyles are encouraged and valued. The strategy focuses on encouraging participation from the whole community including all ages, genders, abilities, and backgrounds.

The strategy's vision is:

**"A welcoming integrated network of safe sport and active recreation facilities, promoting diversity in opportunities and participation. Our programs foster strong community engagement. Through diverse and localised management arrangements, we empower local communities to take ownership of their recreational spaces."**

Planning for sport and active recreation is multifaceted and interrelated. The strategy's framework is built on three pillars: facilities, management and activation all working together. These pillars cannot be considered in isolation. Seven guiding principles have been developed based on community aspirations and industry best-practice, and will guide the development and management of sport and active recreation over the next ten years. Six geographic zones, based on the five major towns (Apsley, Edenhope, Goroke, Harrow, and Kaniva), and the remaining rural areas will enable this strategy to be locally delivered.

Local government plays an important role in the development of sport and active recreation, particularly at the community level. Successful provision of sport and active recreation facilities, management and activation are dependent on strong partnerships and ongoing cooperation between a wide range of organisations, including all levels of government, peak bodies, sporting associations, clubs, committees and the wider community.

Within the Shire many of the sport and active recreation facilities are located on Crown land reserves and not Council owned. Many of these reserves are managed by volunteers through Council or community based committees of management or a direct lease arrangement.

WWSC recognises the importance of facilitating and advocating for the provision and development of all sport and active recreation facilities, as all facilities are part of the integrated network safe sport and active recreation facilities that provide significant benefits to all residents.

WWSC does not have a legal responsibility to manage and maintain all facilities on Crown land and private land however the Council plays an important role in providing support to all management arrangements. This may include opportunities through reserve or open space planning, running joint projects, volunteer support seeking funding through grants programs run by the Shire, state or federal levels of government and the delivery of projects and programs.

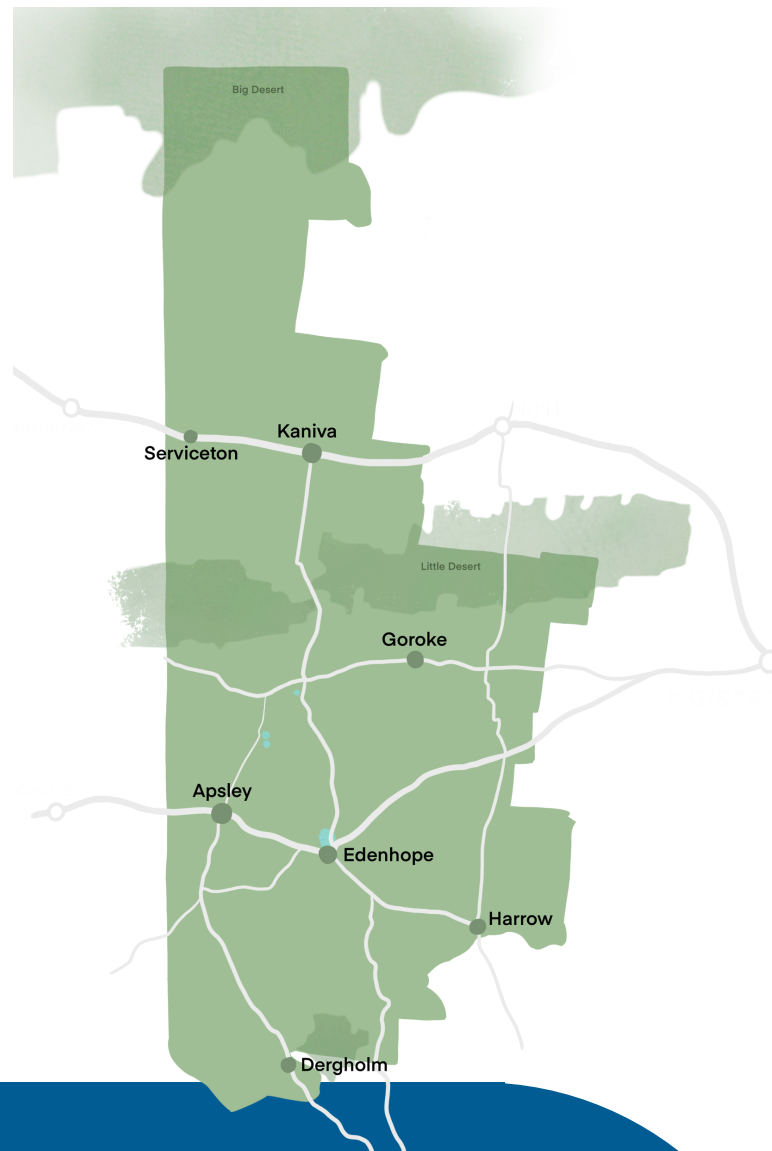


# INTRODUCTION

This strategy aims to provide direction for sport and active recreation in the West Wimmera Shire (Shire), providing places where residents and visitors are encouraged and drawn to participate in sport and active recreation activities. The strategy focuses on encouraging participation from the whole community including all ages, genders, abilities, and backgrounds.

The strategy:

- Identifies and guides the development of safe and inviting recreation programs and facilities to support all community members
- Considers initiatives to maintain and increase participation
- Informs Council's infrastructure, programming, and community support planning for the next 10 years
- Identifies support required for community groups in providing programming and facilities that support active participation
- Considers the demographic of the Shire to ensure that all community members are included
- Provides a resource that can build a network of community sport and active recreation facilities, and participation and programming opportunities across the Shire.



# VISION

A welcoming integrated network of safe sport and active recreation facilities, promoting diversity in opportunities and participation. Our programs foster strong community engagement. Through diverse and localised management arrangements, we empower local communities to take ownership of their recreational spaces.

## LOCATED ALONG THE VICTORIAN – SOUTH AUSTRALIAN BORDER, THE SHIRE COVERS AN AREA OF 9,106 KM<sup>2</sup> AND IS HOME TO ABOUT 4,000 RESIDENTS.

The main population centres are Apsley, Edenhope, Goroke, Harrow and Kaniva, smaller settlements exist at Serviceton and Dergholm, with the remainder of the population living rurally.

The Shire has fertile land and access to good quality water in most areas, leading to the predominate businesses being agriculture. This is supported by high employment in health and education sectors. The Shire is home to more than 25% of the states wetlands and covers parts of the Little Desert National Park and adjoins the Big Desert Wilderness Park to the north.

In recent years the population of the Shire has been increasing at a modest rate and it is expected that the Shire's population will continue to grow into the future as people move out of the larger cities to raise families or choose a change in lifestyle.

Sport and active recreation facilities across the Shire are largely based on state-owned land managed by community and Council Committees of Management (CoM) or direct lease arrangements.

The 2021 census shows the Shire had a high rate of volunteering with 33.6% (1,119) people aged 15 years and over stating that they had volunteered in the past 12 months. This is more than double the rate of Victoria (13.3%) indicating that community engagement and volunteering is particularly strong in this region. The impressive volunteer rate not only highlights the residents' dedication to supporting their community but also underlines the importance of these activities in fostering a sense of togetherness and a healthy, active lifestyle for both residents and visitors.

West Wimmera Shire is unique in its geographical size related to its population. This is a key area for Council to continue to advocate for equality and seek innovative and creative solutions in order to provide the community with access to quality, affordable, and variety in sport and active recreational opportunities within an appropriate distance from their homes.

As part of the development process of the sport and recreation strategy the following was undertaken:



**45**

Facilities were identified



**5**

Community workshops



**139**

Respondents to community online survey



**9**

Clubs and committee respondents



**4**

State sporting associations interviewed



**36**

Strategies/ plans analysed

We also:

- Undertook an assessment of demographics in relation to sport and active recreation trends
- Mapped the majority of sport and active recreation facilities across the Shire, regardless of land tenure.



## OUR COMMUNITY

In order to strategically plan for sport and active recreation, an understanding of the Shire's demographic characteristics is required. The table below provides a summary of the Shire's key demographic indicators, their implications on sport and active recreation, and Shire-specific strategies to address the demographic trends. The below data was sourced from the Australian Bureau of Statistics (ABS, 2021).



**4,006**  
Estimated  
resident  
population



**2.6%**  
Population  
increase  
from 2016-2021



**51**  
Median age  
compared with  
38 for Victoria



**49.8%**  
Female



**50.2%**  
Male



**44.3%**  
Aged 55 and  
over  
compared with  
28.3% for Victoria



**36.7%**  
Year 12 or  
equivalent  
education



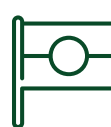
**39.2%**  
Employed by  
agriculture  
industry



**97,855**  
National  
Parks (ha)



**84%**  
Born in  
Australia  
compared with 65%  
for Victoria



**1%**  
Aboriginal and  
Torres Strait  
Islander  
Peoples



**2.2**  
Average  
household  
size



**33.6%**  
People who  
volunteer  
in the past 12 months  
(people over 15 years).  
Compared with 13.3% for  
Victoria.



**42.5%**  
have one or  
more long  
term health  
conditions  
compared with 35% for  
Victoria



**59%**  
Adults are  
inactive or  
insufficient  
physical activity  
levels  
compared with 44% for  
Victoria



**45%**  
take part in  
group sport or  
teams  
compared with 29% for  
Victoria



**59.4%**  
Working full-  
time  
compared with 56.2%  
for Victoria

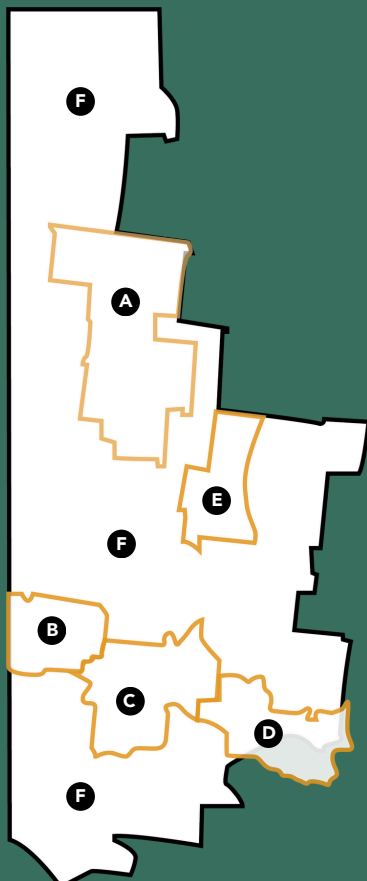


**\$1,207**  
Median  
weekly  
household  
income  
compared with  
\$1,759 for Victoria

# DEMOGRAPHIC CONSIDERATIONS

The implications for West Wimmera Shire:

- Large proportion of people above 55 years requires consideration to be given to providing opportunities for people to be involved in sport and active recreation throughout the lifespan and regardless of level of ability (eg: walking, comfortable playing surfaces, various programs)
- A lower percentage of people in their 20s and 30s might provide challenges in attracting players for traditional team sports such as football, netball, cricket, hockey, and tennis.
- Transport might be an issue in terms of accessing sport and active recreational activities in particular for children and young people if parents/carers are unable to take them to training and games due to work commitments and distances.
- The costs of participating in recreational activities need to be kept affordable
- Initiatives need to be developed to encourage people who currently aren't active to become active
- As the cultural makeup of our communities changes demand will grow for a broader range of sport and active recreation activities
- With high levels of people with a disability and/or a chronic health issue, all facilities and programs need to consider Universal Design Principles and Environmental Sustainability Design.
- The decline in volunteering (that is occurring across Victoria) will be a major problem if not addressed with greater support and training for volunteers
- Lack of qualified people to deliver sport and active recreation programs (coaching, fitness instructors)



\*based on the ABS zones

## SIX COMMUNITY ZONES

- A** Kaniva zone
- B** Apsley zone
- C** Edenhope zone
- D** Harrow zone
- E** Goroke zone
- F** Rural zone

To guide the planning process the Shire has been divided into six geographic zones based on the five major towns Apsley, Edenhope, Goroke, Harrow, and Kaniva and the remaining rural area.

This enables the key actions to be grouped by zones and locally based to target improved facilities and services to increase people's participation levels.



## SUMMARY OF ACTIVITIES PER ZONE

| ZONE     | Basketball | Billiards | Carpet Bowls | Cricket | Fitness/Wellness | Fishing | Football | Golf | Indoor Gymnasium | Hockey | Horse Riding | Lawn Bowls | Motorbike Riding | Netball | Playgrounds | Shooting | Skateboarding | Swimming | Table Tennis | Tennis | Walking (specific trails) | Water Skiing |
|----------|------------|-----------|--------------|---------|------------------|---------|----------|------|------------------|--------|--------------|------------|------------------|---------|-------------|----------|---------------|----------|--------------|--------|---------------------------|--------------|
| Apsley   |            | ✓         | ✓            | ✓       |                  |         | ✓        | ✓    |                  |        |              |            |                  | ✓       | ✓           |          |               |          |              | ✓      | ✓                         |              |
| Edenhope | ✓          |           |              | ✓       | ✓                | ✓       | ✓        | ✓    |                  |        | ✓            | ✓          | ✓                | ✓       | ✓           |          | ✓             | ✓        | ✓            | ✓      | ✓                         | ✓            |
| Goroke   |            |           |              | ✓       |                  |         | ✓        | ✓    |                  |        |              | ✓          |                  | ✓       | ✓           |          |               | ✓        |              | ✓      |                           |              |
| Harrow   |            |           |              | ✓       | ✓                | ✓       | ✓        | ✓    |                  |        |              |            |                  | ✓       | ✓           |          |               |          |              | ✓      |                           |              |
| Kaniva   | ✓          |           |              | ✓       | ✓                |         | ✓        | ✓    | ✓                | ✓      |              | ✓          |                  | ✓       | ✓           | ✓        | ✓             | ✓        |              | ✓      | ✓                         |              |
| Rural    |            |           | ✓            | ✓       |                  | ✓       |          | ✓    |                  |        |              | ✓          | ✓                |         |             |          |               |          |              | ✓      |                           | ✓            |

## EXISTING FACILITIES TYPES PER ZONE

| ZONE     | Golf course | Recreation reserve | Hall | Defined walking trails | Playgrounds | Showgrounds | Bowling green | Tennis court | Motocross track | Indoor sporting complex | Swimming pool | Shooting range | Boat ramp | Fishing jetty |
|----------|-------------|--------------------|------|------------------------|-------------|-------------|---------------|--------------|-----------------|-------------------------|---------------|----------------|-----------|---------------|
| Apsley   | ✓           | ✓                  | ✓    | ✓                      | ✓           |             |               | ✓            |                 |                         |               |                |           |               |
| Edenhope | ✓           | ✓                  | ✓    | ✓                      | ✓           | ✓           | ✓             | ✓            | ✓               | ✓                       | ✓             |                | ✓         | ✓             |
| Goroke   | ✓           | ✓                  | ✓    |                        | ✓           | ✓           | ✓             | ✓            |                 | ✓                       | ✓             |                |           |               |
| Harrow   | ✓           | ✓                  | ✓    |                        | ✓           |             |               | ✓            |                 |                         |               |                | ✓         |               |
| Kaniva   | ✓           | ✓                  | ✓    | ✓                      | ✓           | ✓           | ✓             | ✓            |                 | ✓                       | ✓             | ✓              |           |               |
| Rural    | ✓           | ✓                  | ✓    |                        | ✓           |             | ✓             | ✓            | ✓               |                         |               |                | ✓         | ✓             |

# LAND TENURE AND MANAGEMENT

The integrated network of sport and active recreation facilities are located on a range of land tenure and managed via a variety of management arrangements. The majority of facilities are located on Crown land. A few facilities are located on private land. A detailed list for each zone has been compiled in Appendix A as a reference. It is unlikely for land tenure to change but management arrangements may change into the future and actions have been developed to address this situation

The role of Council is to provide:

- Strategic planning and alignment with other organisational priorities
- Collaboration with key stakeholders
- Advocacy to other organisations and tiers of government for improved services and facilities
- Support capacity building of communities, clubs and volunteers
- Project management of sport and active recreation capital works
- Advocate and apply for state and federal government and other external grants for facility and programs/services delivery.
- Support private investment in programs and facilities

The role of the community is to provide:

- Committee of Management membership
- Collaboration with other organisations to provide a diversity of programs
- Undertake maintenance and ongoing management of the facilities where they are the manager
- Develop asset replacement programs
- Advocate and apply for state and federal government and other external grants for facility and programs/service delivery
- Support private investment in programs and facilities

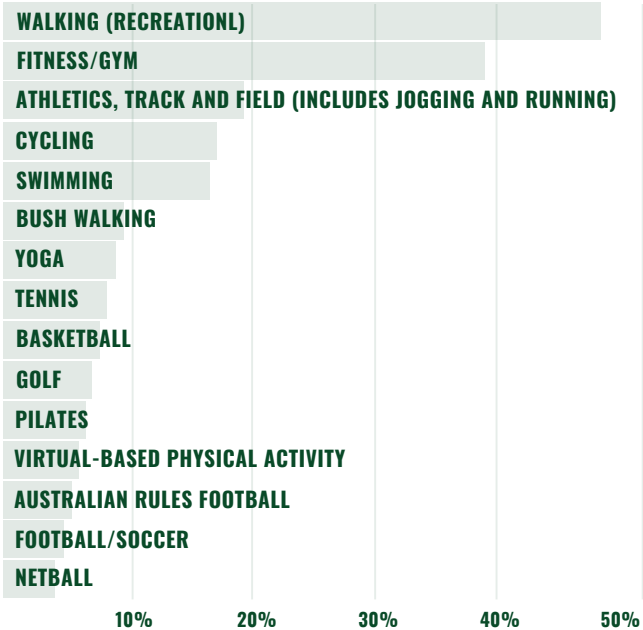
There are a few sport and active recreation facilities located on private land. Council will support these facilities as per the roles identified above as they form an important component of the integrated network of facilities, services and programs provided to the community. This strategy does not though prescribe any direction for facilities or programs or services operated on private land or by a private business.

# PARTICIPATION IN COMMUNITY SPORT AND ACTIVE RECREATION

## VICTORIAN PARTICIPATION RATES

Participation rates in sport and active recreation across Victoria are monitored through the national AusPlay survey, administered by Sport Australia. Data is not available at the Shire level however the top five activities among Victorian adults in 2022 were the active recreation pursuits of walking, fitness/gym, athletics, track and field (including jogging), cycling and swimming. While sport is less popular, tennis, basketball, golf, Australian Rules Football, soccer and netball still feature within the top 15 activities. The top 15 adult activities in Victoria are shown in this diagram.

TOP 15 ACTIVITIES,  
VIC ADULTS, 2022



Children participate in sport and active recreation at different rates than adults. For example, their involvement in swimming is significantly higher than that of adults and is overall generally higher in sports such as netball and tennis. Children also participate in activities such as gymnastics and dancing at higher levels. The top 10 organised activities for children in Victoria are shown to the right.

TOP 10 ORGANISED ACTIVITIES,  
VIC CHILDREN, 2022



# WEEKLY PARTICIPATION IN THE SHIRE OBTAINED SURVEY 2022

The diagram to the right shows the top 10 activities participated in at least once per week by the West Wimmera Shire community. These results come from a sample pool of 139 responses [3.5% of the population] which participated in the survey in 2022. These results are similar in relation to the participation rate trends shown in the AusPlay data for Victoria.

- WALKING
- AUSTRALIAN RULES FOOTBALL
- NETBALL
- FITNESS/GYM
- ATHLETICS
- JOGGING/RUNNING
- HOCKEY
- PLAY
- YOGA/PILATES
- SWIMMING

TOP 10 ACTIVITIES,  
COMMUNITY SURVEY RESULTS  
139 RESPONSES IN 2022



# VOLUNTEER PARTICIPATION RATES

Participation rate in non-playing roles, including volunteering is particularly prevalent within the Shire, which has a significantly higher volunteer rate compared with the state average as shown below. For many people volunteer participation has many of the benefits from active participation and is important not only to the viability of many clubs but also has a positive health benefit.



32.60%  
WEST  
WIMMERA



14.10%  
AUSTRALIA



13.30%  
VICTORIA



# WHAT OUR COMMUNITY TOLD US

In order to identify key community priorities we undertook a range of community engagement processes.

The consultation was guided by a Communication and Engagement Plan, which was developed at the beginning of the project. The objective was to ensure that the community and key stakeholders contribute to the development of the strategy, and to ensure that the values and aspirations of the community and stakeholders are reflected in the strategy.

The following mechanisms were used to engage with the community and key stakeholders:

- Community online survey
- Club/organisation online survey
- Community workshops
- Key stakeholder interviews

In-line with the project's Communication and Engagement Plan, the opportunities for engagement were widely promoted across the Shire via the following mechanisms:

- Online
- Social media posts
- Media release
- Distribution of the flyers to sport and active recreation clubs and other relevant community organisations.

*Key findings*

## COMMUNITY ONLINE SURVEY

The community online survey was active between the 1 June 2023 to 30 June 2023. Throughout this period, the survey attracted 139 respondents. 75% of respondents were female and 25% were male. Responses from a wide range of ages was received with the highest responses from the 35-49 years, 50-59 years and 25-34 years age ranges. 77% of survey participants were existing members of sport and/or recreation clubs groups, or associations. Compared with 23% who were not currently a member of any clubs, groups, or associations.

The **top facility types** that are used most frequently:

- parks and open spaces
- swimming pools
- sports grounds (e.g. football, soccer, cricket, bowling)
- community halls
- playgrounds

## THE TOP 10 ASPECTS RESPONDENTS LIKED ABOUT SPORT AND ACTIVE RECREATION FACILITIES WITHIN THE SHIRE:

1. Level of maintenance and cleanliness
2. Accessibility
3. Location
4. Community focus and social aspects
5. Age appropriate
6. User friendly
7. Cost
8. Recreational activities and trails
9. Swimming pools
10. Health benefits

## THE TOP 10 ISSUES OR CONSTRAINTS PEOPLE NOTED ABOUT SPORT AND ACTIVE RECREATION FACILITIES WITHIN THE SHIRE:

1. Decline in volunteers and members
2. Facilities requiring upgrades
3. Opening hours and availability
4. Toilets and changerooms
5. Funding
6. Playing surfaces
7. Maintenance and cleanliness
8. Sports lighting
9. Cost
10. Location

## THE TOP 10 PRIORITY UPGRADES OR IMPROVEMENTS THAT RESPONDENTS WOULD LIKE TO SEE FOR SPORT AND ACTIVE RECREATION FACILITIES WITHIN THE SHIRE:

1. Additional maintenance equipment
2. Water provision
3. Youth-focused facilities
4. Recreational trails
5. Toilets
6. Lighting improvements
7. Gym facilities
8. Removal of old facilities
9. Improved public access to some facilities
10. Pool heating

*Key findings*

# COMMUNITY WORKSHOPS

*Key findings*

Open invitation community workshops were held between the 19 – 22 June 2023 at the following venues:

- Kaniva Shire Hall
- Apsley Town Hall
- Edenhope and District Community Centre
- Harrow Discovery Centre
- Goroke Community Complex

The high level themes gained from the sessions were:

- Great communication between local clubs and user groups
- Recent facility upgrades have been well received and well used
- All existing facilities are valued by the community
- Lack of opportunities for fitness activities e.g. group classes
- Volunteer burnout and administration pressures.
- Replacement of playing surfaces

- Replacement and upgrade sporting facilities
- Maintenance of facilities.
- Energy efficiency options - solar panels to reduce mains power usage
- Upgrades to lighting infrastructure to meet modern compliance standards
- Upgrade toilets/changerooms (modernise/ accessibility)
- How to increase community volunteers and participants
- Increase opening hours and access to facilities
- Explore the possibility of a conducting new programs such as parkrun in different locations
- More seating and shaded areas for participants and spectators
- Better communication to promote the availability of grants and funding
- Continue to upgrade the playgrounds for all ages and abilities
- Making lakes and walking trails more accessible for all community members
- Increase indoor spaces

# CLUB/ORGANISATION SURVEYS

The club/committees online survey was active between the 27 February 2023 and 26 March 2023. The survey was also distributed to a president and/or secretary of clubs/organisations within the Shire. We received 9 responses.

A high level summary of priorities are below:

- Upgrade of playing surfaces
- Replacement and upgrade sporting facilities
- Maintenance of facilities
- Energy efficiency options - solar panels to reduce mains power usage
- Improved lighting
- Upgrade toilets/changerooms (modernise/ accessibility)
- Increase community volunteers and participants

*Key findings*

# STATE SPORTING ASSOCIATION INTERVIEWS

Interviews were conducted with state sporting association representatives in early August 2023. The interviews provided associations the opportunity to provide input and share different perspectives regarding sport and active recreation in the Shire to inform the strategy.

Interviews were conducted with:

**AFL VICTORIA**

**NETBALL VICTORIA**

**CRICKET VICTORIA**

**TENNIS VICTORIA**

*Key findings*

## HIGH LEVEL THEMES:

- Importance of the State Sporting Infrastructure Strategies and its associated guidelines regarding the provision and development of any future facilities.
- The growth in female participation in sports such as football and cricket.
- The support required to assist club volunteers work through, manage and implement policy compliance, financial management, compliance standards and child safe standards.
- Changing trends and demographics within the region that are impacting on participation in the traditional forms of the sports.
- Facility sports lighting and the required upgrades to meet changing compliance standards.
- The need to provide gender neutral facilities at venues.
- The decrease in participation rates among teenagers' due to external factors such as travel, education, part time work.
- Focus on junior programs to manage participation rates and retention of participants from juniors to seniors.
- Change in time people wish to or have available to play eg: night tennis requires provision of suitable lighting.





# BENEFITS OF SPORT AND ACTIVE RECREATION

While individuals benefit from sport and recreation from a health and wellbeing perspective and greater connections within their community, the whole community benefits from a greater sense of community cohesion, economic opportunities, improvement to the environment, reduction in crime and a more liveable and vibrant community

Some of the benefits that can occur through participation in sport and recreation in the West Wimmera Shire are:

## SOCIAL BENEFITS

- Greater sense of community
- Stronger more self-reliant communities
- Greater social and friendship networks
- Improved liveability of an area
- Reduction in anti-social behaviour and vandalism
- Helps to develop shared attitudes, values and codes of behaviour in the community
- Breaks down barriers between different sectors of the community
- Skill development through range of volunteer opportunities

## ECONOMIC BENEFITS

- Creation of opportunities for events
- Participants, officials and spectators are drawn from across the region and contribute to the economy
- Construction, and upgrades create short-term employment and spend
- Operating creates long-term employment and spend

## HEALTH BENEFITS

- Protects against cardiovascular disease, hypertension, type 2 diabetes, osteoporosis, musculoskeletal impairments, obesity, some cancers and poor mental health
- Improved balance and coordination
- Stronger muscle, joints and bones
- Improved confidence and self esteem
- Improved body image
- Improved motor skills
- Less likely to suffer from depression and anxiety
- Greater sense of achievement
- Reduced stress Levels
- Higher energy and concentration levels
- Reduction in incidences and severity of illness and disability
- Increased life expectancy

# SPORT AND ACTIVE RECREATION TRENDS

The sport and active recreation landscape is constantly changing. The table below describes some of the current and predicted trends occurring within or expected to occur within West Wimmera Shire communities which we have considered in developing the principles, pillars and actions.

| TREND                                                               | DETAILS                                                                                                                                                                                                                                               |
|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Active aging</b>                                                 | As our population ages, physical activity opportunities are required                                                                                                                                                                                  |
| <b>Activity to get fit</b>                                          | People are increasingly engaging in programs that are focused on getting fit rather than the traditional team sports                                                                                                                                  |
| <b>Accessibility and inclusion</b>                                  | Greater awareness of the need to ensure that people of all ages and all abilities can safely and easily utilise a range of facilities. Universal design principles and Disability Discrimination Act (DDA) requirements provide guidance in this area |
| <b>Changing playing surfaces (synthetic, concrete)</b>              | Traditional playing surfaces need to be upgraded to reduce the operating and maintenance costs and ensure player safety                                                                                                                               |
| <b>Climate resilience</b>                                           | As people spend less time outside throughout the day, exposure to long periods of activity outside is no longer the preferred option. Indoor locations, shade or change of timing will be required                                                    |
| <b>Expectations of governance</b>                                   | Greater pressure on sport and active recreation clubs and committees to establish more formal governance arrangements and reporting                                                                                                                   |
| <b>Events and Tourism</b>                                           | There is a greater demand on sporting facilities and public open spaces for special events, creating positive economic returns for the municipality but requiring appropriate facilities to conduct the event                                         |
| <b>Growth of female participation</b>                               | There has been significant growth across sports by females in AFL, soccer and cricket in particular. This growth is accompanied by the need for more suitable facilities for training and games                                                       |
| <b>Increasingly busy lifestyles</b>                                 | A smaller proportion of time is available for recreation and for volunteering                                                                                                                                                                         |
| <b>Individual lifestyle activities – non-competitive activities</b> | There has been movement away from traditional organised sports such as netball, tennis, cricket, and football to more individual, small group and casual activities.                                                                                  |
| <b>Liveability</b>                                                  | Quality sport, recreation and open spaces are seen as one of the key attractions of an area for new residents to come and live in a town, retain existing residents and to improve the overall liveability of the town                                |
| <b>Modified formats of traditional sports</b>                       | Increasing interest in modified versions of sports requires modified equipment and facilities                                                                                                                                                         |
| <b>Partnerships</b>                                                 | Public, private and community partnerships with schools, private providers, peak bodies, state sporting associations and all levels of government are essential moving forward                                                                        |
| <b>Playgrounds</b>                                                  | Increased investment in developing destination playgrounds designed to attract people from both within and outside the municipality                                                                                                                   |
| <b>Programming</b>                                                  | There is a growing focus on providing or facilitating programs in non-traditional locations such as open spaces and indoor facilities and at various times and days                                                                                   |

# OVERALL KEY FINDINGS/THEMES



The themes that emerged from these combined consultation processes are outlined in the tables below with regards to key areas we are doing well and key areas where we need to improve.

## KEY AREAS WE ARE DOING WELL



Accessibility and location of facilities including a diverse range



Community and social benefits



Health benefits



High volunteering rates



Success of recent upgrades to facilities



High quality and amenity of natural recreation areas, e.g. lakes, trails that provide active recreation opportunities



Maintenance and cleanliness of existing facilities



Low costs associated with participating in sport and active recreation



Increase in female participation in non-traditional sports

## KEY AREAS FOR IMPROVEMENT



Some outdated and ageing facilities



Lack of facilities with universal access



Limited facilities unavailable due to opening hours, travel distance etc.



Compliance issues relating to lighting and associated infrastructure requirements of specific sports



Lack of funding to undertake maintenance and upgrades



Poor condition and provision of some amenities (toilets, changerooms etc.)



Lack of age-appropriate facilities and activities, e.g. youth facilities



Need for improved seating and shade for spectators



Increasing pressures on volunteers and high burnout rates due to increasing administrative and compliance tasks



Need to travel to neighbouring LGAs to access sport and active recreation opportunities due to unavailability locally

# KEY OPPORTUNITIES AND CHALLENGES ACROSS WWSC OVER THE NEXT 10 YEARS

A number of key opportunities and challenges have been identified from the research and consultation undertaken as part of the strategy development process.

These opportunities and challenges will be addressed by actions under the three pillars:

- FACILITIES
- MANAGEMENT
- ACTIVATION

| OPPORTUNITIES                                     |                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                       |
|---------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| KEY OPPORTUNITY                                   | Current situation                                                                                                                                                                                                                                                                                                                                                                       | Future opportunities/directions/s strategies                                                                                                                                                                                                                                                                                                                                                                                                     | Key pillar/s to meet this opportunity |
| Provide diverse participation opportunities       | The Shire has a range of sport and active recreation facilities with capacity to sustain higher levels of usage. Like many communities insufficient participation in sport and active recreation opportunities is significant within the Shire and to improve health outcomes (physical and mental) there is a need to increase participation outcomes for all sectors of the community | Through the implementation of an effective strategy, there is opportunity to increase participation rates in sport and active recreation through the development of new or upgraded existing multi-use, sport, and active recreation facilities. It is important that opportunities to use these facilities are promoted across the Shire and volunteers and other stakeholders are encouraged and supported to facilitate further participation | Facilities activation                 |
| Improve participation of under-represented groups | Within the Shire there are population groups that have lower participation rates in sport and active recreation. While a number of Shire and club-based programs target the needs of these groups, more can be done to improve inclusivity and equality                                                                                                                                 | The Shire, along with community providers of sport and active recreation opportunities such as clubs and state sporting associations, aim to work collaboratively to provide targeted programs to increase the participation of under-represented groups.                                                                                                                                                                                        | Facilities activation                 |



## OPPORTUNITIES

| KEY OPPORTUNITY                              | Current situation                                                                                                                                                                                                                                                                                                        | Future opportunities/directions/s strategies                                                                                                                                                                                                                                                                                                       | Key pillar/s to meet this opportunity |
|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Improved gender equality</b>              | Currently, many women and girls don't have access to the best courts or grounds, have facilities of lesser standard or no facilities at all, or are relegated to less convenient competition and training times. These barriers make it difficult for many to participate or reach their potential                       | There is opportunity for the Shire to further support gender equality and inclusive participation of women and girls in local sport and active recreation by investing in well-designed and high-quality facilities with the implementation of Council's fair access policy.                                                                       | Facilities activation                 |
| <b>Embed sustainable design and planning</b> | Given the age of many facilities within the Shire, a high proportion do not incorporate environmental sustainability initiatives such as solar and batteries, stormwater reuse, LED lighting, carbon neutral and recycled materials and products                                                                         | The planning and design of any new or redeveloped facility should include environmentally sustainable design and ideally carbon neutrality to reduce the negative impacts on the environment including reducing global warming                                                                                                                     | Facilities                            |
| <b>Increase local economic activity</b>      | There are a number of sporting and active recreation events hosted in the Shire, which generate economic benefit through the spend of visitors' money within the community known as sports tourism. There is an opportunity to further capitalise on this through the creation of addition and enhancement of new events | There is an opportunity to provide special events for sport and active recreation activities such as regional sporting competitions, fun runs, cycling rides/tours, and walks. These events also benefit the local community through improved physical activity and participation outcomes while also contributing positively to the local economy | Activation                            |



Image: Mothers Day Classic, Edenhope

## CHALLENGES

| KEY CHALLENGE                                                           | Current situation                                                                                                                                                                                                                                                                                                                                                                     | Future/ strategies/principles to be considered                                                                                                                                                                                                                                                                                                                                                                       | Key pillar/s to meet these challenges |
|-------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Ageing population</b>                                                | The Shire has an overall ageing population, which is often associated with a decline in physical activity and subsequently a decline in health                                                                                                                                                                                                                                        | There is a need to further develop preventative health measures in order to exploit associated benefits such as fitness and strength; physiological function; wellbeing; cognition; mental acuity, and social interaction; and health. There is a need for a collaborative approach to ensure appropriate provision of suitable facilities and programs to meet the needs of the ageing population within the Shire. | Facilities activation                 |
| <b>Decreased numbers and fatigue in Volunteerism</b>                    | The Shire is unique with its strong volunteer culture and reliance on volunteers to manage and activate sport and active recreation. Volunteer numbers across the state continue to decline as people become more time poor. The Shire's high volunteering rate means we are at risk of many issues relating to volunteers, including volunteer participation, retention, and burnout | Developing and implementing a Volunteer Management Plan, or similar, helps ensure volunteers are managed in accordance with best practice principles, including suitable recognition and appreciation and appropriate training and supervision                                                                                                                                                                       | Facilities management activation      |
| <b>Financial sustainability</b>                                         | Community sport and active recreation organisations and clubs are dependent on membership and sponsorship income as a primary source of revenue. The increase cost of maintaining and upgrading facilities and the costs associated with activating spaces is the greatest impact on clubs and committees financial sustainability                                                    | Support needs to be provided to clubs and associations to continue to plan for and remain financially sustainable. Education and training opportunities are crucial and can be facilitated by the Shire with assistance from State Government and state sporting associations                                                                                                                                        | Facilities management activation      |
| <b>Meeting modern sport and active recreation lighting requirements</b> | The Shire is predicted to face challenges associated with outdated lighting infrastructure and meeting modern compliance standards enforced by governing state and national sporting associations and safety recommendations. A majority of the playing surfaces and open spaces are at risk of not meeting minimum standards                                                         | There is a need to conduct an audit of the existing sport and active recreational lighting across the Shire. At a minimum well-utilised sites should be lit to the minimum standard for community level activity                                                                                                                                                                                                     | Facilities activation                 |

## CHALLENGES

| KEY CHALLENGE                                           | Current situation                                                                                                                                                                                                                                                                                                                                                                                                                           | Future/ strategies/principles to be considered                                                                                                                                                                                                                                                                                                                                                                        | Key pillar/s to meet these challenges |
|---------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Ageing facilities</b>                                | Much of the sport and active recreation facilities in the Shire were constructed many decades ago and were often designed to cater for a single use/function. These facilities do not meet current day standards or expectations                                                                                                                                                                                                            | Strategic upgrade of well utilised and sustainable sporting and active recreation facilities needs to continue to occur throughout the Shire. When a facility reaches the end of its useful life, consideration should be given to integrating its function within existing facilities that have capacity and creating multi-use community sporting hubs rather than developing standalone single purpose facilities. | Facilities management activation      |
| <b>Community needs and expectations are changing</b>    | <p>Community needs are evolving as individuals look for activities that align with their busy schedules, including short-format, casual, and social sports. They are also seeking active recreation options that offer flexibility in terms of timing for participation</p> <p>Furthermore, community standards regarding the quality of facilities and programs are shifting to meet current best practices and community expectations</p> | <p>There is a need to continue to review the types of facilities that are available to the community and ensure upgrades meet the current and future needs of the community to address the community expectations.</p> <p>There is a need to continue to look at ways to diversify the activation of the current facilities to provide the community with contemporary, flexible participation opportunities</p>      | Facilities activation                 |
| <b>Consistency of facility ownership and management</b> | <p>There is a variety of facility ownership and management arrangements that currently create an inconsistency in activation of sport and active recreation spaces.</p> <p>There is a risk to the community if these management arrangements fail, the range of opportunities will decrease causing an increase in the community's need to travel extended periods to be involved in sport and active recreation.</p>                       | Provide ongoing education, support and expertise to the existing voluntary committee of managements to assist in building their capacity and sustainability into the future. Work with all stakeholders to see their important role in the integrated network that provides sport and active recreation to the WWSC community                                                                                         | Management                            |

# SECTION 2

# IMPLEMENTATION



## PILLARS

Three (3) pillars have been developed to provide focus recommendations that meet the needs for Council and the community. The community consultation identified these three key areas to help us deliver our vision.

The planning principles will be applied to all pillars and all recommendations within each pillar thus providing a consistent lens under which each recommendation is delivered, providing the best possible outcome for the community. These pillars reflect regional and statewide priorities in sport and active recreation sector.

### FACILITIES:

- Planning
- Delivery
- Resourcing
- Range of indoor and outdoor spaces
- Asset management (renewal and upgrades )

### MANAGEMENT:

- Committees of Management governance, occupancy, agreements, programming
- Club retention and development
- Volunteer retention and development
- Variety of providers through partnerships
- Resourcing maintenance and renewal

### ACTIVATION:

- Inclusive opportunities
- Events
- Programming - range of social and competitive
- Accessible – financial, geographical, hours of operating
- Diversity in programs
- Shared equipment hire
- Pathways





## PLANNING PRINCIPLES

Seven (7) planning principles have been developed to support the implementation of the vision. These principles form the framework on which sport and active recreation will be assessed against over the next 10 years.

These principles aim to address the key demographic indicators that are present in WWSC

Promotes and encourages physical activity, liveability and connections

1

Demonstrated by an evidence base and community need

2

Supporting community capacity

3

Sustainable

4

Geographical spread

5

Accessible, inclusive and safe

6

Partnerships and collaboration

7

# PLANNING PRINCIPLES

To help achieve our vision, the following planning principles will guide Council and the community when considering implementing new programs or services or when developing or renewing/upgrading facilities.

| Principle                                                                     | What does this mean?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Promotes and encourages physical activity, liveability and connections</b> | <p>The program, service or facility aims to:</p> <ul style="list-style-type: none"> <li>• Maintain current participation</li> <li>• Seek opportunities to grow participation, particularly in those who are currently inactive</li> <li>• Provide opportunities for all stages of life</li> <li>• Provide a diverse range of opportunities</li> <li>• Create opportunities for people to connect, make new friends and networks and develop a sense of belonging</li> </ul>                                                                                                           |
| <b>Demonstrated by an evidence base and community need</b>                    | <p>The need for the program, service or facility has been demonstrated through:</p> <ul style="list-style-type: none"> <li>• Inclusion in relevant strategic documents (including playspace, local plans, tourism plans, economic development plan)</li> <li>• Expressed community need (Innovation Platform), assessed through project management framework</li> <li>• Expressed need from sport and recreation clubs and organisations</li> <li>• Need to comply with various regulations and standards</li> <li>• Building condition reports or fit for purpose reports</li> </ul> |
| <b>Supporting community capacity</b>                                          | <p>Local communities will be encouraged and supported to develop solutions to local issues to shape the programs, services and facilities that are most suited to their local area.</p> <p>Council will support Committees of Managements to develop knowledge and skills to provide localised appropriate management of programs, services and facilities.</p>                                                                                                                                                                                                                       |

**Sustainable**

The long-term sustainability of a program, service or facility will be assessed against the following:

- Financial – facilities are financially viable to construct, operate and maintain. Whole of life costs are clearly understood and appropriate budgets set aside for maintenance and renewal.
- Participation - there are sufficient people to utilise the program, service or facility on a regular basis
- Management - there are sufficient people to manage and operate the service or facility on a regular basis
- Environmental – any facility is designed according to Environmentally Sustainable Design features therefore reducing ongoing operating costs and tasks
- Multi-purpose – facilities are designed where appropriate to maximise multi use opportunities

**Geographical spread**

A network of quality physical environments and programs are available within a reasonable walk or drive from people's homes.

**Accessible, inclusive and safe**

Facilities are designed utilising Universal Design Principles, Crime Prevention Through Environmental Design Principles (CPTED) and current safety standard requirements of any state sporting body or in its absence to maximise participation and spectator safety.

Service and program considerations will be made to include, where possible, people of all ages, abilities, genders, multicultural backgrounds, and socioeconomic status. Consideration to personal safety, both physically and emotionally, will be undertaken in the setting up and delivery of any programs or services.

**Partnerships and collaboration**

Partnerships between Council, community and state government organisations will aim to achieve:

- Quality and appropriate infrastructure
- Sound and long-term management
- Inclusive, accessible and diverse activation



# KEY RECOMMENDATION

Key recommendations have been identified as priorities for West Wimmera Shire Council. These recommendations fall across the three key pillars. The guiding principles will be applied to each recommendation when it is enacted.

## FACILITIES:

1. Use localised community and precinct master plans and regional and national guidelines to develop and guide facility development
2. Use Universal Design Principles in the design of sport and active recreation facility to enable equitable access for all
3. Incorporate Environmentally Sustainable Design (ESD) principles and Crime Prevention Through Environmental Design (CPTED) principles into the development of sport and active recreation infrastructure
4. Invest in sport and active recreation facilities that align with our guiding vision and principles

## MANAGEMENT:

5. Promote and provide information about sport and active recreation facilities, programs, funding and services through a variety of different mediums
6. Develop and implement policies, processes and tools to ensure the sustainable development, management and operation of quality sport and active recreation facilities.
7. Identify various options and recommendations regarding Council support towards the management of sports and active recreational facilities across the Shire

## ACTIVATION:

8. Work to address barriers to participation in physical activity by young people, young girls and women, people with disabilities and older people, in partnership with clubs, key stakeholders and the community
9. Work to explore new and flexible ways of delivering physical activity opportunities to ensure maximum opportunities for participation in partnership with clubs, key stakeholders and the community
10. Support clubs, organisations and committees of management to help deliver quality sport and active recreation opportunities for local residents

## FACILITIES:

## KEY ACTIONS

| RECOMMENDATION                                                                                                                                                                                             | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Use localised community and precinct master plans and regional and national guidelines to develop and guide facility development                                                                        | <p>1a. Review and update existing contemporary master plan and community strategy for each geographical zone (work with community groups to update Council's precinct planning documents 2014-15 plans)</p> <p>1b. Encourage and support individual committees of management to develop/have in place a contemporary strategic master plan for their facilities (considering infrastructure, operations, activation, volunteers, and succession planning)</p> <p>1c. Assess open spaces, parks and outdoor sports facilities to determine if any additional infrastructure is required to better activate these spaces</p>                                                                                                                                                                                                                                                      |
| 2. Embed Utilise Universal Design Principles so it can be assessed, understood and used, to the greatest extent, in the design of sport and active recreation facilities to enable access for all.         | <p>2a. Work towards ensuring all programs, services and facilities are accessible to people of all ages, abilities, genders and backgrounds</p> <p>2b. Work towards ensuring that programs, services and facilities exceed the Disability Discrimination Act (DDA) and building code of Australian compliance wherever possible.</p> <p>2c. Ensure that designs for a new or upgraded facility are designed to optimise use (i.e. multi-use where applicable, lighting for night time use, shade and indoor/undercover where applicable)</p> <p>2d. Consider technology improvements that support the additional activation of spaces (i.e. user pay/access self-service systems, sensor-operated lighting)</p> <p>2e. Consider infrastructure improvements that help with climate resilience and encourage communities to be active (i.e. shade, temperature control etc.)</p> |
| 3. Incorporate Environmentally Sustainable Design (ESD) principles and Crime Prevention Through Environmental Design (CPTED) principles into the development of sport and active recreation infrastructure | <p>3a. Work in partnership with Council's project management team and community to ensure that ESD components are included in all facility upgrades and developments</p> <p>3b. Work in partnership with Council's project management team and community to ensure that CPTED principles are considered in all developments</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

## FACILITIES:

## KEY ACTIONS

**4.** Invest in sport and active recreation facilities that align with our guiding vision and principles

- 4a.** Continue to work with the community to develop a pipeline of sport and active recreation projects
- 4b.** Support community groups to actively seek funding from external sources (i.e. information sharing, letters of support)
- 4c.** Council to consider allocated money towards sport and active recreation infrastructure across the Shire, in its annual budget
- 4d.** Continue to apply for and seek external funding for the development of sport and recreation infrastructure in West Wimmera Shire
- 4e.** Council where possible, or as directed by funding sources, to deliver projects for the community
- 4f.** Ensure that projects are shovel ready prior to seeking external funding (i.e. design, environmental sustainability, universal design, and align with local, state and federal government policy direction. Demonstrated community need, financial stability, and be able to match dollar contribution)





## MANAGEMENT:

## KEY ACTIONS

| RECOMMENDATION                                                                                                                                                           | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5. Promote and provide information about sport and recreation facilities, programs, funding and services through a variety of different mediums                          | <p>5a. Support clubs to look for suitable grants with Council's community subscription to grant finder software (i.e. Grant Guru)</p> <p>5b. Develop and maintain a marketing and communication plan that considers our demographic when identifying communication methods.</p> <p>5c. Continue to provide positive messaging about facilities that the Council has upgraded and is planning to upgrade and the rationale behind the upgrades.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 6. Develop and implement policies, processes and tools to ensure the sustainable development, management and operation of quality sport and active recreation facilities | <p>6a. Set up a working group with health care providers to look at a network-wide approach to sport and active recreation to maximise community benefit (i.e. West Wimmera Health Service, Grampians Health, and Harrow Bush Nursing Centre)</p> <p>6b. Explore options with state sporting associations and the private sector to offer support to clubs through administration, grant writing, funding and training</p> <p>6c. Explore ways to reduce barriers to volunteering in sport and active recreation and to recognise those who do volunteer</p> <p>6d. Social enterprise training for committees and clubs</p> <p>6e. Support community-managed facilities to move into a sustainable social enterprise</p> <p>6f. Building/facility management training for committees</p> <p>6g. Consider support required to encourage private enterprise into the sport and recreation space in West Wimmera Shire</p> <p>6h. Continue to advocate to the Department of Education and Training from Council and Sport and Recreation Victoria to pave the way for more favourable joint-use agreements to allow shared school and community use</p> <p>6i. Consider adapting or developing programs, products, resources, and strategies to help participants develop lifelong engagement in sport and physical activity (e.g. Australia Sports Physical Literacy Program (<a href="https://www.sportaus.gov.au/physical_literacy/resources">https://www.sportaus.gov.au/physical_literacy/resources</a>))</p> |

MANAGEMENT:

KEY ACTIONS

| RECOMMENDATION                                                                                                                                                 | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 7. Identify various options and recommendations regarding Council support towards the management of sports and active recreational facilities across the Shire | <div><div>7a.</div><div>Develop and complete an annual review process that looks at volunteer involvement and participation in sport and active recreation</div></div> <div><div>7b.</div><div>Regularly review the Council’s policies to ensure that they have a positive outcome by continuing to consider the longevity of community-run facilities and programs</div></div> <div><div>7c.</div><div>Assess participation levels on an annual basis to see if actions designed to increase participation have been successful</div></div> <div><div>7d.</div><div>Consider Council support on standard operation costs for buildings</div></div> <div><div>7e.</div><div>Consider Council support towards defibrillators at all active recreation locations</div></div> |

ACTIVATION:

KEY ACTIONS

| RECOMMENDATION                                                                                                                                                                                                                        | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 8. Work to address real and perceived barriers to participation in physical activity by young people, young girls and women, people with disabilities and older people, in partnership with clubs, key stakeholders and the community | <div><div>8a.</div><div>Implementation of Council’s Fair Access policy, working in partnership with clubs to facilitate come and try days and to investigate shorter/hybrid versions of sport and active recreation to attract young people</div></div> <div><div>8b.</div><div>Explore the use of technology in any new programs, services or facilities that might encourage young people to become more physically active</div></div> <div><div>8c.</div><div>Work in partnership with committees, sports clubs, regional sports assemblies and state sporting associations to ensure that facilities and clubs are accessible and welcoming for all</div></div> <div><div>8d.</div><div>Undertake stakeholder mapping to determine what role the National Disability Insurance Scheme (NDIS), Leisure Networks, Sports Central and other health agencies have in the delivery of programs and services for people with disabilities and carers. Work internally with the active ageing and disability team to identify, develop and promote programs and opportunities to address the gap in provisions</div></div> <div><div>8e.</div><div>Promote free and low-cost initiatives available in the community such as walking and cycling paths, playgrounds, parks, skate parks, outdoor fitness equipment, and various programs such as parkrun, come and try days, ride to school and work days, and any other relevant initiatives</div></div> <div><div>8f.</div><div>Advocate and work in partnership with Sport and Recreation Victoria, regional sports assemblies and state sporting associations to reduce the affiliation and insurance costs of sport where possible</div></div> <div><div>8g.</div><div>Consider CPTED principles in development and reviews of programming and activation</div></div> <div><div>8h.</div><div>Review current facilities for accessibility to ensure there is access for all to participate</div></div> |

## ACTIVATION:

## KEY ACTIONS

| RECOMMENDATION                                                                                                                                                                                                  | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9. Work to explore new, flexible and diverse ways of delivering physical activity opportunities to ensure maximum opportunities for participation in partnership with clubs, key stakeholders and the community | <p>9a. Work with the community to implement place-based formal and informal sport and recreation activities for the community to enable them to improve their health and wellbeing, to build their confidence in participating in sport and active recreation opportunities and to rebuild or develop new community connections</p> <p>9b. Encourage clubs and communities to consider providing a mix of social-level participation opportunities in addition to (or potentially instead of) regular competition-level participation requiring a higher skill set</p> <p>9c. Explore how the parkrun model could be adapted to increase physical activity in other sports such as walking and cycling</p> <p>9d. Consider training local people to become instructors or coaches for free, on the condition that the person trained agrees to commit to running the activity they have been trained for in their local community for a minimum period (e.g. 12 months or more)</p> <p>9e. Partner with existing service providers such as the health care providers, regional sports assembly, an existing club or organisation or the private sector (e.g. a personal trainer) to offer more activities and programs locally</p> <p>9f. Consider providing some basic equipment at halls, e.g. exercise mats and hand weights. Consider training a local person to deliver floor and mat-based exercises with minimal equipment</p> <p>9g. Consider implementing recommendations from West Wimmera Recreational Trails Strategy (advocate for recommendations outside Council's control)</p> <p>9h. Facilitate the development of community run gyms (potentially in partnership with a neighbourhood house, schools, clubs or a health centre)</p> <p>9i. Consider establishing an annual budget to support development and to maintain programs and activities to provide opportunities for the whole community</p> <p>9j. Seek additional external funding to secure the resources to develop and upgrade activation opportunities</p> <p>9k. Consider running programs to activate spaces (if there is funding available)</p> <p>9l. Review indoor facilities across the Shire and opportunities to activate current facilities. Consider requirements to upgrade spaces</p> |

ACTIVATION:

KEY ACTIONS

| RECOMMENDATION                                                                                                                                      | ACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10. Support clubs, organisations and Committees of Management to help deliver quality sport and active recreation opportunities for local residents | <p>10a. Review equipment needs across all zones and consider shared portable equipment that can be used for different events</p> <p>10b. Develop partnerships with community-based organisations, supported by a dedicated physical activity program budget, to activate spaces such as halls, pavilions and parks to create additional physical activity opportunities or greater usage</p> <p>10c. Develop a marketing and communications plan to identify the best way to communicate and encourage the community to be involved in community sport and active recreation across the shire</p> <p>10d. Support clubs and committees to access additional resources (potentially through Council’s community grants program or other external grants) to support communities and organisations to deliver locally-based activities and programs</p> <p>10e. Encourage a partnership approaches with clubs, regional sports assembly, state sporting organisations, and other stakeholders to support additional programming</p> |





## OUR PROCESS FOR DELIVERY

We have identified a seven-step process that outlines how we will use this strategy to lead the implementation of sport and active recreation in West Wimmera Shire.

Any sport and active recreation projects will be assessed against the three pillars of facilities, management, and activation and seven planning principles that have been identified in this strategy. Once assessed, a prioritised list of works projects will be developed.

A list of projects that were identified through the development of this strategy can be found in Appendix C.

This list will continue to be delivered on by several stakeholders and there is not expectation that this is a list the Council is solely responsible for delivering.

Council may support community organisations that have a responsibility or are involved in delivering sport and active recreation facilities, management and activation to take the lead to plan and deliver.

Our process going forward is as follows:

1

Embed the strategic planning principles into Council's policies and tools to provide a framework to guide decision-making in terms of facilities, management and activation

2

Council's Project Management Framework will assess and prioritise community needs/suggestions using the strategic planning principles and pillar recommendations

3

Identify potential partners and resource requirements for facilities, management or activation. Look at ways Council can support community groups to seek out potential partners directly without Council's direct support for specific actions

4

Develop project plans as per the WWSC Project Management Framework so that projects and programs are ready to implement or are fully planned to seek funding

5

Seek resources/grants for facilities, management or activation outcomes

6

Implement the facility improvement, deliver the management approach or implement the activation of the sport and active recreation space

7

Evaluate the outcomes of the facility, management and activation key actions



# EVALUATION AND REPORTING

The Sport and Active Recreation Strategy needs to be reviewed on an annual basis and a new strategy needs to be prepared prior to 2034. Ideally, an intra-Council working group, made up of staff across a number of different areas will be established to meet twice per year to discuss the key priorities and work collaboratively on supporting or achieving these priorities.

## KEY PERFORMANCE INDICATORS (KPIS)

As one of the key goals of the Sport and Active Recreation Strategy is to increase participation by local residents in physical activity, the key form of measurement in this strategy is to monitor and analyse participation data. Data will be obtained from annual Active April participation statistics, along with four-yearly Australian Bureau of Statistics Census participation data and CASIMO data. This information needs to be reported on as part of the annual review of the strategy.

# Appendix A-

## Land tenure and management of current sport and active recreation locations

The management of these reserves and facilities is undertaken via a variety of mechanisms.

### Type A

#### Crown owned - Council directly operated

Council has been appointed as a Committee of Management or a direct lease from the Crown has been implemented.

### Type B

#### Crown owned - Council operated via community

Council may appoint a community Committee of Management to operate the reserve/facility on a day-to-day basis but the ultimate management responsibility remains with Council.

### Type C

#### Crown owned - community operated

A community Committee of Management or a direct lease to a community organisation has been implemented to operate and manage the reserve/facility by the Crown. In this situation, Council has a supporting and guiding responsibility but not a daily operational role or responsibility.

### Type D

#### Crown owned - Education Department operated

The education department has been appointed the direct responsible authority for management and operations.

### Type E

#### Privately owned - community operated

With so many variations in management it is vital that to achieve the vision of a welcoming and integrated network of facilities, promoting diversity in opportunities and participation, that we all work together regardless of land tenure or land management to achieve the best outcome for all community members.

| ZONE     | Type A<br>Crown<br>Council | Type B<br>Crown<br>Council - community | Type C<br>Crown<br>community | Type D<br>Crown<br>Ed Dept | Type E<br>Private<br>community | Total<br>F=facilities |
|----------|----------------------------|----------------------------------------|------------------------------|----------------------------|--------------------------------|-----------------------|
| Apsley   | 1                          | 0                                      | 4                            | 0                          | 0                              | 5                     |
| Edenhope | 7                          | 1                                      | 0                            | 1                          | 1                              | 10                    |
| Goroke   | 2                          | 0                                      | 4                            | 0                          | 0                              | 6                     |
| Harrow   | 0                          | 0                                      | 3                            | 0                          | 0                              | 3                     |
| Kaniva   | 5                          | 2                                      | 4                            | 0                          | 1                              | 12                    |
| Rural    | 1                          | 0                                      | 7                            | 0                          | 1                              | 9                     |

| CATEGORY                                           | No. of<br>facilities |
|----------------------------------------------------|----------------------|
| A Crown owned<br>Council operated                  | 16                   |
| B Crown owned<br>Council operated<br>via community | 3                    |
| C Crown owned<br>Community operated                | 22                   |
| D Crown owned<br>Ed Det operated                   | 1                    |
| E Private owned<br>Community operated              | 3                    |

## ZONE

## APSLEY

| Facility                  | Land status | Management | Type |
|---------------------------|-------------|------------|------|
| Apsley Golf Course        | Crown       | Communtiy  | C    |
| Apsley Recreation Reserve | Crown       | Communtiy  | C    |
| Newlands nature walk      | Crown       | Community  | C    |
| Memorial park             | Crown       | Council    | A    |
| RSL hall                  | Crown       | Communtiy  | C    |

## ZONE

## EDENHOPE

| Facility                    | Land status    | Management        | Type |
|-----------------------------|----------------|-------------------|------|
| Edenhope Racecourse Reserve | Crown          | Communtiy         | C    |
| Edenhope Swimming Centre    | Crown          | Ed Dept - Council | A    |
| Edenhope Golf Course        | Crown          | Communtiy         | C    |
| Edenhope Showground Reserve | Crown/Private  | Communtiy         | C    |
| Edenhope Recreation Reserve | Crown/ Private | Communtiy         | C    |
| Edenhope bowling green      | Crown          | Council           | B    |
| Edenhope tennis courts      | Crown          | Council           | A    |
| Lake Wallace foreshore      | Crown          | Council           | A    |
| Henley Park                 | Crown          | Council           | A    |
| Edenhope motocross track    | Private        | Communtiy         | E    |
| Apex Park                   | Crown          | Council           | A    |
| Anne Street Park            | Crown          | Council           | A    |
| Lions Park                  | Crown          | Council           | A    |
| Edenhope indoor stadium     | Crown          | Ed Dept           | D    |

## ZONE

## GOROKE

| Facility                              | Land status | Management | Type |
|---------------------------------------|-------------|------------|------|
| Goroke Swimming Centre                | Crown       | Council    | A    |
| Goroke Recreation Reserve             | Crown       | Communtiy  | C    |
| Goroke Little Desert Nature Playspace | Crown       | Council    | A    |
| Goroke Bowling Club                   | Crown       | Communtiy  | C    |
| Goroke Golf Club                      | Crown       | Communtiy  | C    |
| Goroke Showgrounds Reserve            | Crown       | Communtiy  | C    |

## ZONE

## HARROW

| Facility                               | Land Status | Management | Type |
|----------------------------------------|-------------|------------|------|
| Harrow Golf Club                       | Crown       | Community  | C    |
| Harrow and District Recreation Reserve | Crown       | Community  | C    |
| Johnny Mullagh Recreation Reserve      | Crown       | Community  | C    |

## ZONE

## KANIVA

| Facility                                   | Land Status | Management | Type |
|--------------------------------------------|-------------|------------|------|
| Kaniva bowls and croquet green             | Crown       | Community  | C    |
| Kaniva Community Sporting Complex (Indoor) | Crown       | Council    | B    |
| Dungey Street Playground (scout hall)      | Crown       | Council    | A    |
| Golf course                                | Crown       | Community  | C    |
| Kaniva Recreation Reserve                  | Crown       | Council    | B    |
| Rogerson Street Park                       | Crown       | Council    | A    |
| RSL Memorial Park (Band Park)              | Crown       | Council    | A    |
| Tennis courts                              | Crown       | Community  | C    |
| Rifle range                                | Council     | Community  | C    |
| Kaniva Memorial Swimming Pool              | Crown       | Council    | A    |
| Wetlands and fauna park                    | Crown       | Council    | A    |
| Gun range                                  | Private     | Community  | E    |

ZONE

RURAL

| Facility                          | Land Status | Management | Type |
|-----------------------------------|-------------|------------|------|
| Telopea Downs Recreation Reserve  | Crown       | Community  | C    |
| Serviceton Recreation Reserve     | Crown       | Community  | C    |
| Serviceton Memorial Bowling Green | Crown       | Communtiy  | C    |
| Serviceton playground             | Crown       | Council    | A    |
| Serviceton Reservoir              | Crown       | Crown      | C    |
| Serviceton Golf Course            | Crown       | Community  | C    |
| Lake Charlegrark reserve          | Crown       | Community  | C    |
| Crossroads Tennis Courts (Patyah) | Private     | Community  | E    |
| Charam tennis courts              | Council     | Community  | C    |
| Connewirricoo tennis courts       | Crown       | Community  | C    |

# Appendix B - Potential upgrades and improvements

This list has been consolidated through the development of this strategy from existing strategies and community feedback. The community can continue to update Council on projects they are working towards by sharing them through Council's innovation Platform. This list will continue to be updated and delivered on by several stakeholders and there is no expectation that this is a list the Council is solely responsible for delivering.

## ZONE

### APSLEY

| Facility                  | Potential Upgrades & Improvements                                                                                                                |
|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|
| Apsley Golf Course        | <ul style="list-style-type: none"> <li>Upgrade building to be accessible for all &amp; Energy Efficient</li> </ul>                               |
| Apsley Recreation Reserve | <ul style="list-style-type: none"> <li>Public toilet upgrade</li> <li>Netball changeroom upgrade</li> <li>Kitchen upgrade at pavilion</li> </ul> |
| Memorial Park             | <ul style="list-style-type: none"> <li>Develop in line with Apsley Playground Master plan</li> <li>Upgrade toilets</li> </ul>                    |
| Newlands nature walk      | <ul style="list-style-type: none"> <li>Develop walk as per recreational trails strategy</li> </ul>                                               |

## ZONE

### EDENHOPE

| Facility                    | Potential Upgrades & Improvements                                                                                                                                                                                                          |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Anne Street Park            | <ul style="list-style-type: none"> <li>Implementation of Edenhope Playspace Master Plan</li> </ul>                                                                                                                                         |
| Apex Park                   | <ul style="list-style-type: none"> <li>Implementation of Edenhope Playspace Master Plan</li> </ul>                                                                                                                                         |
| Edenhope Bowling Green      | <ul style="list-style-type: none"> <li>Replace/upgrade bowling green</li> <li>Upgrade pavilion, toilets, carparking, and green to cater for all abilities access</li> </ul>                                                                |
| Edenhope Equine Facility    | <ul style="list-style-type: none"> <li>2 x new arenas</li> <li>Upgrade of cross country jumps</li> <li>Remove old club rooms and expand parking area</li> <li>New veranda and air-con for building</li> <li>Fencing/landscaping</li> </ul> |
| Edenhope Golf Course        | <ul style="list-style-type: none"> <li>Upgrade facility to be accessible for all</li> </ul>                                                                                                                                                |
| Edenhope Motocross Track    | <ul style="list-style-type: none"> <li>Implement a track watering system</li> </ul>                                                                                                                                                        |
| Edenhope Recreation Reserve | <ul style="list-style-type: none"> <li>Netball/tennis court resurface</li> <li>Football changeroom</li> <li>Upgrading football lighting</li> <li>Netball changeroom</li> <li>Netball/tennis lights</li> </ul>                              |



## ZONE

## EDENHOPE

| Facility                      | Potential Upgrades & Improvements                                                                                                                                                                                                                                                                          |
|-------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Edenhope Stadium              | <ul style="list-style-type: none"> <li>Review of management arrangement and operations with swimming pool and stadium</li> <li>Heating system for pool</li> <li>Upgrade stadium to include gym, with 24/7 access</li> <li>Solar for building</li> <li>Upgrade change rooms for swimming/stadium</li> </ul> |
| Edenhope Tennis Courts        | <ul style="list-style-type: none"> <li>Review access to building to make accessible/suitable for community use</li> <li>Review future use of this facility</li> </ul>                                                                                                                                      |
| Henley Park                   | <ul style="list-style-type: none"> <li>Implementation of Edenhope Playspace Master Plan</li> </ul>                                                                                                                                                                                                         |
| Lake Wallace Foreshore        | <ul style="list-style-type: none"> <li>Implementation of Lake Wallace Strategic Plan</li> <li>Upgrade walking track, widening, lighting, water stations, full loop</li> <li>Boating infrastructure upgrades</li> <li>Shelter for Park Run</li> </ul>                                                       |
| Lions Park                    | <ul style="list-style-type: none"> <li>Implementation of Edenhope Playspace Master Plan</li> </ul>                                                                                                                                                                                                         |
| Yet to be determined location | <ul style="list-style-type: none"> <li>Pump track</li> <li>Dog park</li> </ul>                                                                                                                                                                                                                             |

## ZONE

## GOROKE

| Facility                              | Potential Upgrades & Improvements                                                                                                                                                                                                                                                         |
|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Goroke bowling green                  | <ul style="list-style-type: none"> <li>Upgrade for all abilities access</li> <li>Replace/upgrade green</li> </ul>                                                                                                                                                                         |
| Goroke Golf Course                    | <ul style="list-style-type: none"> <li>Upgrade building to be accessible for all &amp; Energy Efficient</li> </ul>                                                                                                                                                                        |
| Goroke Little Desert Nature Playspace | <ul style="list-style-type: none"> <li>New toilet at park</li> <li>Skatepark/pump track as per recreational trails strategy</li> </ul>                                                                                                                                                    |
| Goroke Recreation Reserve             | <ul style="list-style-type: none"> <li>Support Goroke Recreation Reserve master plan</li> <li>Upgrade oval lighting</li> <li>Upgrade oval irrigation and fencing</li> <li>Upgrade courts</li> <li>New scoreboard for oval</li> <li>Walking track around rec recreation reserve</li> </ul> |
| Goroke Swimming Centre                | <ul style="list-style-type: none"> <li>New/upgrade change rooms</li> <li>Improve Filtration/ Water/Energy management system</li> <li>Upgrade accessibility to pool</li> </ul>                                                                                                             |
| Yet to Be Determined Location         | <ul style="list-style-type: none"> <li>Walking track along old rail line as per recreational trails strategy</li> <li>Seek appropriate Indoor Space for activities such as gymnasium and fitness classes</li> </ul>                                                                       |

## ZONE

## HARROW

| Facility                               | Potential Upgrades & Improvements                                                                                                                                                                                                                                                                                                                                                         |
|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Glenelg River Trail                    | <ul style="list-style-type: none"> <li>Implement walking trail as per recreational trail strategy recommendations</li> <li>Consider canoe trail as per recreational trails strategy</li> </ul>                                                                                                                                                                                            |
| Harrow and District Recreation Reserve | <ul style="list-style-type: none"> <li>Deliver new oval lighting</li> <li>Demolition of old change and upgrade of timekeeper's box</li> <li>Upgrade kitchen in pavilion</li> <li>Accessible for all footpath connecting facilities from netball courts to pavilion</li> <li>Construct electronic scoreboards for netball</li> <li>Construct electronic scoreboard for football</li> </ul> |
| Harrow Golf Course                     | <ul style="list-style-type: none"> <li>Upgrade building to be accessible for all &amp; Energy efficient</li> </ul>                                                                                                                                                                                                                                                                        |
| Johnny Mullagh Recreation Reserve      | <ul style="list-style-type: none"> <li>Develop a Master Plan</li> <li>Upgrade cricket pitch.</li> <li>Construct new pavilion - kitchen, social, storage, change and toilets.</li> <li>Improved pedestrian access – footpath from main street</li> </ul>                                                                                                                                   |

## ZONE

## KANIVA

| Facility                                 | Potential Upgrades & Improvements                                                                                                                                                                                                                       |
|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Band Park play space                     | <ul style="list-style-type: none"> <li>Upgrade play equipment</li> </ul>                                                                                                                                                                                |
| Kaniva bowls and croquet green           | <ul style="list-style-type: none"> <li>Upgrade bowling green</li> <li>Upgrade facility to be accessible for all</li> <li>Upgraded lights for green</li> </ul>                                                                                           |
| Kaniva Community Indoor Sporting Complex | <ul style="list-style-type: none"> <li>Review management of stadium</li> <li>Upgrade gymnasium equipment</li> <li>Upgrade energy efficiency (heating &amp; cooling)</li> <li>Upgrade mezzanine floor and railing to current safety standards</li> </ul> |
| Kaniva Golf Course                       | <ul style="list-style-type: none"> <li>Upgrade building to be accessible for all &amp; Energy Efficient</li> <li>Improvements to water system to save power costs</li> </ul>                                                                            |
| Kaniva Gun Club                          | <ul style="list-style-type: none"> <li>Upgraded facilities and trap house infrastructure</li> </ul>                                                                                                                                                     |
| Kaniva Memorial Swimming Pool            | <ul style="list-style-type: none"> <li>Develop splash park</li> <li>Upgrade changerooms to all accessibility standards</li> <li>Improve access to pool</li> <li>Upgrade filtration and water &amp; energy management system</li> </ul>                  |
| Kaniva tennis courts                     | <ul style="list-style-type: none"> <li>Upgrade Court surfacing</li> <li>Amenity upgrades</li> <li>Lighting upgrades</li> </ul>                                                                                                                          |

| ZONE | KANIVA                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      | Facility                      | Potential Upgrades & Improvements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|      | Kaniva Recreation Reserve     | <ul style="list-style-type: none"><li>• Update Master plan for the Kaniva Recreation Reserve</li><li>• Design &amp; Install lighting for hockey fields</li><li>• Design &amp; Construct Hockey change room facility</li><li>• Upgrade Hockey field surfaces and fencing</li><li>• Upgrade netball courts and lighting</li><li>• Upgrade public toilets</li><li>• Design &amp; construct netball change rooms, possible including tennis</li><li>• Construct Junior footy oval</li><li>• Design and construct cricket training nets</li></ul> |
|      | Kaniva Wetlands & Fauna Park  | <ul style="list-style-type: none"><li>• Additional play equipment</li><li>• Extend walking trail</li><li>• Review long term management of fauna park</li></ul>                                                                                                                                                                                                                                                                                                                                                                               |
|      | Rogerson Street Playground    | <ul style="list-style-type: none"><li>• Install toilet</li><li>• Install BBQ and shelter</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|      | Location Yet to Be Determined | <ul style="list-style-type: none"><li>• Construct a Pump track</li><li>• Construct a Dog park</li><li>• Construct a Changing Places Facilities</li></ul>                                                                                                                                                                                                                                                                                                                                                                                     |

| ZONE | RURAL                             |                                                                                                                                            |
|------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|      | Facility                          | Potential Upgrades & Improvements                                                                                                          |
|      | Crossroads (Patyah)Tennis Courts  | <ul style="list-style-type: none"><li>• Upgrade shade cloth for player seating area</li></ul>                                              |
|      | Serviceton Memorial Bowling Green | <ul style="list-style-type: none"><li>• Upgrade green</li><li>• Upgrade building to be accessible for all &amp; Energy Efficient</li></ul> |